



Oakland County Michigan Recovery Plan

State and Local Fiscal Recovery Funds 2022 Report



Table of Contents –

General Overview	1
Executive Summary.....	1-2
Uses of Funds	2-3
Promoting Equitable Outcomes.....	3
Community Engagement	4
Labor Practices	4
Use of Evidence.....	4
Project Inventory - Summary	5-9
Performance Report- Project Detail.....	10-65

Executive Summary

As required by the American Rescue Plan Act ("ARPA"), Oakland County (the "County") presents its Recovery Plan Performance Report ("Recovery Plan") for the period ending June 30, 2022.

The County was awarded **\$244,278,949** in ARPA funds for administering projects that address the immediate needs of the adverse health and economic impacts experienced by residents, community organizations, and business owners resulting from COVID-19. Additionally, the County will fund projects that meet the communities' long-term needs and are transformative. As of June 30, 2022, the County has appropriated **\$77,650,886** and expended **\$19,604,197**.

The County's goals are to create projects that are interconnected with the primary objective of ARPA funding which is to address the economic fallout and lay the foundation for a solid, and equitable recovery.

The County has adopted a Strategic Framework to define priorities, guide work, and assist with developing projects and measuring impact on the community. The County's vision is to be a healthy, safe, and thriving place where everyone is valued, quality of life is high and economic opportunity abounds. The mission is to serve through collaborative leadership, providing support to communities where residents flourish and businesses thrive.

Thriving & Inclusive Economy
<ul style="list-style-type: none">• Increase Business Investment• Improve Minority Business Development• Grow Worker Wages• Decrease Child Poverty
Healthy Residents
<ul style="list-style-type: none">• Protect Babies in Their First Year of Life• Increase Access to Health Care• Improve the Mental Health of the Community• Increase Access to Home Health Care Services
Skilled & Educated Workforce
<ul style="list-style-type: none">• Ensure Access to Early Learning Programs• Create Education and Training Opportunities• Improve Job Placement and Retention
Livable Neighborhoods
<ul style="list-style-type: none">• Improve Housing Affordability• Create a Welcoming Community• Ensure Access to Parks and Recreation, Transportation, and Healthy Food
Environmental Sustainability
<ul style="list-style-type: none">• Protect Our Drinking Water• Reduce County Government Emissions and Energy Use• Promote Cleaner Transportation Alternatives
Public Safety & Fairness in Criminal Justice System
<ul style="list-style-type: none">• Lower Crime Rate• Prevent Hate Crimes
Operational Excellence
<ul style="list-style-type: none">• Ensure County Workforce Reflects the People it Serves• Maintain the Highest Fiscal Stewardship• Increase Opportunities in County Procurement• Provide the Highest Customer Service

Use of Funds

Through the lens of the Strategic Framework, Oakland has earmarked these identified funds to support a robust and equitable recovery from the COVID-19 pandemic and economic downturn by focusing on the following strategies:

- Programs that improve the mental and physical well-being of its residents, and the community.
- Programs that support youth development inside and outside a classroom setting.
- Programs that support residents with housing challenges by assisting residents facing eviction and other civil matters related to financial hardship caused by the pandemic.
- Programs that support and facilitate Small Businesses' recovery from the economic downturn.
- Providing wrap-around services to those seeking employment, training, and educational opportunities as they recover from the economic impact of COVID-19.

The County believes employing these strategies will maximize impact and provide effective, efficient, and equitable outcomes.

The strategies described above support the local communities, businesses, and residents in Oakland County by:

- Providing mental and behavioral health support services necessary for individuals and families to recover.
- Mitigating the impact of uncertainties brought about by the pandemic and economic downturn.
- Providing impacted individuals with the opportunity and the resources to upgrade their skill set and gain employment.
- Supporting businesses and their employees by putting resources in place to guide the development of joint strategies to increase employee retention, provide supportive services, share best practices, and take advantage of opportunities funded through other programming.

The County has created a stringent approval process to ensure control over the expenditure of American Recovery Plan Act funds. After ideation and formation by County departments and committees, each project undergoes an internal program eligibility review to ensure the funds are eligible for use under the ARPA guidelines, incorporating review and recommendations from an independent consulting firm. A draft resolution is presented to the appropriate Board of Commissioners (“BOC”) committee for review and discussion. Upon support, the proposal goes to the Finance Committee. The resolution is finalized and often includes an Attachment detailing the initiative. The full BOC votes to appropriate or assign funding. Before incurring any obligations or expenses, the County generates complete program documentation, including grant agreements and contracts, which both legal counsel and independent consultants’ review. Finally, the projects are implemented.

Uses of Funds (continued)

The County is leveraging other funds to maximize coverage and success. As projects are considered, the County will look to leverage other potential Federal, State, Local, and private funding opportunities.

The County's strategies will promote each designated expenditure category in the following ways:

Public Health (EC 1) - The County is promoting Public Health by putting multiple programs in place to support the mental and behavioral health and well-being of impacted and disproportionately impacted residents, drawing on the non-profit sector and building on school-based supports. Youth programs and emergency room mental health services are among a myriad of initiatives funded. The County looks to support a medical residency program to encourage community-based medicine in the County. It is expanding the physical and virtual locations at which mental and physical health services can be accessed.

Negative Economic Impacts (EC 2) – The County is addressing the Negative Economic Impacts of the pandemic by creating and implementing programs around job training assistance, small business economic assistance, housing assistance, and support for individuals facing barriers to access to education and certifications, among other programs. In addition, in partnership with local community organizations, the County plans to invest in housing support for disproportionately impacted communities, including homeless residents.

Public Health-Negative Economic Impact: Public Sector Capacity (EC 3) – The County is addressing public sector capacity by funding projects that address Public Health.

Premium Pay (EC4) – The County is not considering premium pay for employees at this time.

Water, sewer, and broadband infrastructure (EC- 5) - The County is supporting and researching infrastructure planning programs to determine the best path to improve access to quality water, sewer, and broadband services. It has established a grant fund to support cities, villages, and townships with their efforts to plan and design infrastructure projects.

Revenue Replacement (EC 6) – The County has addressed the provision of government services by restructuring government communications infrastructure to improve current and future communications in times of crisis. County Management is confident this will have a widespread and lasting impact on the County's residents.

Promoting Equitable Outcomes

The County is committed to operationalizing equity for disproportionately impacted communities and households. The County, with the support of the Board of Commissioners, hired an independent contractor to conduct an equity audit of county services. The County will use the audit results to provide a comprehensive baseline of equity goals, awareness, access, and distribution outcomes that can be utilized to consider projects and services under the ARPA funds. The development of equitable outcomes will follow the guidance under the American Rescue Plan Interim Rule & Final Rule and other guidance.

Community Engagement

The County is committed to engaging the community to develop projects that are pivotal in shaping the strength, sustainability, and equity of the County's recovery from the COVID-19 pandemic and future economic growth.

Community Engagement strategies that have been undertaken to date include:

Strategic Framework—As the County developed its priorities, it engaged residents in several ways. Members of the Task Forces identified below were engaged, surveys of staff and residents were conducted, and focus groups of residents were held. including, surveys, focus groups.

Executive COVID-19 Economic Recovery Task Force - The Task Force comprised of business, education, labor, health care, community and local government leaders formed subgroups across specific priority policy areas and informed initial projects to address acute needs of the County's needs as well as guiding principles for the ideation and implementation of proposals. The guiding principles require that proposed programs address equity, effectiveness, sustainability, efficiency, and priorities and are transformative.

Department of Public Communications - The County recognized the need to improve communication with the community. The Public Communication Department was created to centralize and improve the overall effectiveness of public communication and community engagement.

Survey of Local Governments – The County continues to survey local government units to understand their priorities and identify areas where cooperation and resource leveraging make sense for all levels of government. City, Village, and Township leadership were invited to meet with the County Executive to share plans for using ARPA dollars and to seek opportunities to leverage spending.

Public Comments – Community members have an opportunity for public comments at the Commission Meetings.

Labor Practices

No infrastructure projects have been implemented to date. The County has experience administering labor requirements as required by state and federal grants and supports strong labor practices in infrastructure and capital expenditure projects, regardless of size. Projects using federal funds will comply with all applicable federal labor requirements.

Use of Evidence

The County is committed to developing programs that either use or create a body of evidence. The County has utilized evidence-based interventions as noted in the project detail.



Oakland County
Recovery Plan
Project Summary

Project (Project Number)	Project Description	Appropriation	Expenditure Category
THRIVING & INCLUSIVE ECONOMY			
Business Forward (Business Community Navigators and Business Professional Services Grant Program) (#100000003461)	The project will provide consulting and technical assistance to small businesses and organizations with obtaining professional services, federal, state and local resources.	\$18,000,000	2.30 Technical Assistance, Counseling, or Business Planning
HEALTHY RESIDENTS			
Corktown Health Initiative (#GRN-1003873)	The project will support the acquisition and renovation of a 17,000-square-foot existing property located in Hazel Park for providing medical care, behavioral health, and support services to the community	\$2,500,000	2.21 Medical Facilities for Disproportionately Impacted Communities
Emergency Room Services Grant (#100000003568)	The project will support Oakland County health care providers experiencing an increase in patients visiting emergency rooms seeking mental/behavioral health and substance abuse care. The County has engaged the Michigan Health and Hospital Association (MHA) to provide grant administration services, including funding distribution to individual grantees, reviewing expenses submitted for reimbursement by hospitals, program compliance, and reporting requirements.	\$2,000,000	1.12 Mental Health Services
Honor Family Medicine Residency Program (# GRN-1003871)	The project will support developing a community-based medicine residency program that will service individuals disproportionately impacted by COVID-19.	\$1,000,000	1.14 Other Public Health Services
Mental Health Nonprofit Grant Program (#100000003458)	The project will provide competitive grants to non-profit organizations delivering mental/behavioral health services and associated support services.	\$10,000,000	1.12 Mental Health Services
Mental Health Professionals in Oakland Schools (GRN-1003874)	The project will support the placement of mental health professionals in schools.	\$10,150,000	1.12 Mental Health Services

School Partnerships Grant: Communities in Schools (#100000003599)	The project will provide opportunities for school districts to place student support coordinators in selected schools to implement the evidence-based Communities in Schools wrap-around program.	\$500,000	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
School Partnerships Grant: School Mental Health Fund (#100000003607)	The project will provide support for direct mental health services, including deductibles, co-pays, and costs for underinsured and uninsured students.	\$1,001,615	1.12 Mental Health Services
School Partnerships Grant: School Mental Health Navigators (#100000003607)	The project will support schools with increased access to culturally diverse, social, emotional, and mental health services and support for students.	\$448,385	1.12 Mental Health Services
School Partnerships Grant: Youth Assistance Grant (#100000003509)	The project will assist families as needed in three broad categories: emergency needs, mental health, and skill building.	\$50,000	1.11 Community Violence Interventions
SKILLED & EDUCATED WORKFORCE			
Business Resource Network Restart (#100000003467-2)	The project will support businesses and their employees to address issues related to workforce retention, supportive services, and best practices.	\$1,050,000	2.30 Technical Assistance, Counseling, or Business Planning
Childcare Development Associate (CDA) Community Based Training (#GRN-1003873)	The project will provide funding to complete the Child Development Associate and to fund various Early Learning Community training programs.	\$450,000	2.10 Assistance to Unemployed or Underemployed Workers
Childcare Scholarships (#100000003457-4)	The project will support families with childcare costs including co-pays, application fees, and direct care costs with payment directly to licensed providers.	\$1,200,000	2.10 Assistance to Unemployed or Underemployed Workers
Flexible Workforce Assistance (#100000003457-3)	The project will assist individuals facing financial barriers limiting access to career credentials and higher education programs.	\$1,500,000	2.10 Assistance to Unemployed or Underemployed Workers
Oakland80 Career Navigators (#100000003457)	The project will inform individuals of the skills, potential education, and training paths necessary for accessing quality in-demand jobs and career advancement.	\$2,874,000	2.10 Assistance to Unemployed or Underemployed Workers

LIVABLE NEIGHBORHOODS			
Critical Home Repairs (#100000003688)	The project will provide grants and loans for critical home repairs to residents.	\$2,000,000	2.3 Household Assistance: Cash Transfers
Double Up Food Bucks (#GRN-1003868)	The project will support increasing the awareness of Double Up Food Bucks (DUFB), broaden and deepen vendor engagement, and support SNAP participants' usage through continued marketing, communications, and technology innovations.	\$250,000	2.1 Household Assistance: Food Programs
Food Landscape Study (# GRN-1003869)	The project will support the County with a comprehensive actionable plan to improve healthy food access and security in Oakland County. The University of Michigan (Poverty Solutions Center/Ford School of Public Policy) will manage the program offering guidance, case studies, data, and appropriate best practices cultivated from current County and Statewide efforts.	\$300,000	3.4 Public Sector Capacity; Effective Service Delivery
Healthy Food Access Initiative (fka Emergency Food Grant) (#GRN-1003867)	The project will provide grants to emergency food providers to offset the increasing food costs resulting from the pandemic.	\$1,700,000	2.1 Household Assistance: Food Programs
Housing Trust Fund (#100000003503)	The project will support increased access to rental and/or homeowner housing for families living at or below 65% AMI/300%FPL.	\$5,000,000	2.15 Long-term Housing Security: Affordable Housing
Legal Aid Assistance & Housing Crisis Support (#100000003459)	The project will assist residents experiencing crisis housing needs related to the pandemic, including eviction, foreclosure, rent and utility bills, and other related issues.	\$2,000,000	2.37 Economic Impact Assistance: Other
Pontiac Skate Park (#100000003611)	The project will provide a conduit for outdoor recreation, youth programming, and new engaging activities for the City of Pontiac residents.	\$125,000	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Shelter Capacity Fund (#100000003687)	The project will provide funding to increase the number of available emergency shelter beds for both individuals and families experiencing homelessness and to de-congregate currently available units to improve safety and privacy.	\$5,000,000	2.16 Long-term Housing Security: Services for Unhoused Persons
Unlocking Doors (#100000003512)	The project will reimburse eligible landlords for the cost of repairing homes or apartments rented to homeless individuals with a qualifying HCV.	\$315,000	2.18 Housing Support: Other Housing Assistance
Water Affordability Program (#GRN-1003875)	The project will provide support to increase enrollment in existing water bill assistance programs for low-income households.	\$312,000	3.4 Effective Service Delivery
ENVIRONMENTAL SUSTAINABILITY			
Clinton River Trail (#100000003695)	The project will address social determinants of health, reduce social isolation, link to neighboring communities, and promote active and healthy lifestyles for people of all ages and abilities.	\$120,000	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
CVT Local Infrastructure Planning Grant (#100000003596)	The project will provide financial assistance to Oakland County local governments for project planning, engineering, analysis, and other related professional services in support of critical infrastructure project proposals. Eligible infrastructure projects must conform to eligibility requirements of the Michigan Clean Water State Revolving Fund (CWSRF) or Drinking Water State Revolving Fund (DWSRF).	\$3,900,000	5.1 - 5.18 Water & Sewer Infrastructure
Northwest Sewage Drain (#GRN-100xxxx)	The project will provide funding for the creation of a county drainage district, to conduct a feasibility study to extend sanitary sewer services.	\$10,000,000	5.X (TBD)
OPERATIONAL EXCELLENCE			
Arts, Beats, & Eats Festival (#100000003503)	The project will promote awareness of cultural diversity in arts, entertainment, food programming, and presentation.	\$80,000	2.36 Aid to Other Impacted Industries
Office of Public Communications (#100000003598)	The project will transfer all positions of the Office of Public Communication Division from the County Executive Department to	\$1,300,000	6.1 Provision of Government Services

	the Department of Emergency Management and Homeland Security which aligns with the critical importance of facilitating coordinated, timely and effective communication of information to the public and community stakeholders, particularly during emergency situations.		
Winter Blast Royal Oak Festival (#100000003635)	The project will support local economic activity at a historic time of year that has low economic activity, supporting local businesses as they emerge beyond the pandemic.	\$50,000	6.1 Provision of Government Services
Workday (#100000003600)	The project will provide funding to utilize in purchasing an accounting system that would streamline grant accounting and reporting.	\$4,900,000	6.1 Provision of Government Services

THRIVING & INCLUSIVE ECONOMY PROJECTS



PROJECT INVENTORY

Project Name: Business Forward

Project Identification Number: 100000003461

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.30 Technical Assistance, Counseling, or Business Planning

Funding Amount: \$18,000,000

Project Overview:

This project will fund between 10-13 Business Forward Consultants that will be embedded in economically disadvantaged communities in Oakland County. The Business Forward Consultants will provide counseling and technical assistance to Oakland County small businesses and organizations in obtaining professional services, federal, state, and local resources. In addition, professional training opportunities and tailored support based on the business industry and stage will be provided to each business. While these services are available to all entrepreneurs and small businesses in the County who have experienced negative impacts due to COVID -19, targeted outreach efforts will be directed toward small businesses owned by individuals qualifying as economically and socially disadvantaged, as defined by Section 8(a) of the Small Business Administration.

Performance Report

Status: Less than 50% complete

Outputs:

- Number of small businesses served - 608

Outcomes:

This project will create a sustainable ecosystem where underserved companies can thrive and grow. This project will also create a trusted resource in the small business community providing direct customized assistance of measurable resources geared to meet business needs to recovery and/or next step business initiatives. The Business Forward Consultants will partner with Resource partners (i.e., DDAs, Chambers of Commerce, etc.) in each designated community to provide applicable access to services and programs. Professional support services will also be available as needed.

PRELIMINARY TIMELINE	
Business Forward	
Key Milestones	Date to be Completed
Board Approval	June 30, 2021
Project Initiation	October 2021
Project Completion	September 2024

HEALTHY RESIDENTS PROJECTS



PROJECT INVENTORY

Project Name: Corktown Health

Project Identification Number: GRN-1003870

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.21 Medical Facilities for Disproportionately Impacted Communities

Funding Amount: \$2,500,000

Project Overview:

Corktown Health has extensive experience addressing the needs of groups that were highly impacted by COVID-19 specifically in the LGBTQ+ community. This project will close a major gap in Oakland County by serving population groups among the most impacted by COVID-19. This project will allow for the acquisition and renovation of 17,000-square-foot existing property located in Hazel Park to be utilized for providing medical care, behavioral health, and support services to the community.

Performance Report

Status: Not started

Outputs:

Metrics to be measured include demographics of clients including sexual orientation and gender identity, race, socioeconomic status, age, insurance type, etc.

- Services administered via billing codes and EHR
- Top zip codes for individuals served
- Number of unduplicated users
- Number of visits
- Number and type of referrals made
- Primary social determinants of health needs identified
- Client satisfaction
- % Of population accessing mental and behavioral health care
- % Of patients who screen positive for symptoms of depression
- % Of patients with diabetes, pre-diabetes, hypertension

Outcomes:

COVID-19 revealed and exacerbated health disparities that were already pervasive in states and communities across the country. Those most impacted by the pandemic include lower-income people, racial and ethnic minorities, sexual and gender minorities, older adults, and people with pre-existing medical and/or mental health conditions. Corktown Health has extensive experience addressing the needs of residents across these highly impacted groups. Corktown Health's proposed Hazel Park location will close a major gap in Oakland County by serving population groups among the most impacted by COVID-19.

PRELIMINARY TIMELINE	
Corktown Health	
Key Milestones	Date to be Completed
Board Approval	June 2022
Project Initiation	October 2022
Project Completion	December 2023

PROJECT INVENTORY

Project Name: Emergency Room Services Grant

Project Identification Number: 100000003568

Project Expenditure Category: 1. Public Health

Subcategory: 1.12 Mental Health Services

Funding Amount: \$2,000,000

Project Overview:

This project will support Oakland County health care providers experiencing an increase in patients visiting emergency rooms seeking mental/behavioral health and substance abuse care. The County has engaged the Michigan Health and Hospital Association (MHA) to provide grant administration services, including funding distribution to individual grantees, reviewing expenses submitted for reimbursement by hospitals, program compliance and reporting.

Performance Report

Status: Completed 50% or more

Outputs:

- Number of visits or consultations performed by health professionals
- Any changes in patient placement as a result of the program
- Previous years' financial losses as a result of performing psychiatric consults
- Any decreases in violence among behavioral health patients as a result of the program

Outcomes:

The Emergency Room Services Grant Program aims to bolster the capacity for mental health services in emergency rooms in Oakland County and enable hospitals to better respond to increased demand for mental health services. The County has engaged the Michigan Health and Hospital Association to review mental health care expenses for hospital emergency rooms and provide reimbursement for services provided. The following costs are eligible for reimbursement through the program:

- Costs of a psychiatrist, social worker, or other behavioral health professional to provide a consult or services to a behavioral health patient that presents in the hospital emergency department. Examples, where the funding can be allocated, include:
 - Internal clinician/provider wages, fringe benefits, and other direct labor costs.
 - External clinician/provider costs billed to the hospital
- Costs related to placing patients in an appropriate care setting or referral to community-based services. Examples where the funding can be allocated include:
 - Direct labor and related room costs associated with patient stays prior to successful placement/referral
 - Ancillary justified costs related to improving behavioral health services in hospital emergency departments

PRELIMINARY TIMELINE	
Emergency Room Services Grant	
Key Milestones	Date to be Completed
Board Approval	June 2021
Project Initiation	October 2021
Project Completion	September 2022

PROJECT INVENTORY

Project Name: Honor Family Medicine Residency Program

Project Identification Number:

Project Expenditure Category: 1. Public Health

Subcategory: 1.14 Other Public Health Services

Funding Amount: \$1,000,000

Project Overview

This project will create a community-based, collaborative, and public health-focused residency program that is dedicated to addressing the health disparities in underserved areas of Oakland County while creating a pipeline of family practice physicians both for Oakland County and the State of Michigan. The residents will be engaged in the community through HONOR's locations, including school-based health centers, public health, mental and behavioral health, and primary care locations. These locations are in partnership with Oakland County Health Division, the core physician network of Oakland Community Health Network, and will include various other community entities. Hospital partners include St. Joseph Mercy Oakland, Beaumont, and Henry Ford Health System. By working in underserved communities, the residents gain valuable experience addressing complex and extensive health care issues that will allow them to grow as a physician. With ACGME accreditation, HONOR will seek family medicine accreditation over the next 12 months and be on track to launch the residency program and accept patients under the program in 2023.

Performance Report:

Status: Not started

Outputs:

- Number of visits
- Service categories
- # Of Residents

Outcomes:

This project is expected to increase the number of residents and increase services provided to individuals receiving medical care. The project will have a significant impact by serving up to 4,500 patients annually.

PRELIMINARY TIMELINE	
Honor Family Medicine Residency Program	
Key Milestones	Date to be Completed
Board Approval	June 2022
Project Initiation	July 2022
Project Completion	June 2024

PROJECT INVENTORY

Project Name: Mental Health Nonprofit Grant Program

Project Identification Number: 100000003458

Project Expenditure Category: 1. Public Health

Subcategory: 1.12 Mental Health Services

Funding Amount: \$10,000,000

Project Overview:

This project will administer a competitive grant process for non-profit organizations delivering mental/behavioral health services and associated support services with the goal of increasing the capacity of these organizations to meet the growing demand for services. Grants are awarded to agencies using evidence-based interventions.

Performance Report

Status: Complete 50% or more

Outputs:

Demographics

Municipal Distribution (Top 10)

Municipality	Individuals Served
City of Rochester	4,722
Novi Twp.	3,979
Pontiac	2,496
Oak Park	816
Madison Heights	658
Oxford Village	658
Oxford Twp.	557
West Bloomfield Twp.	492
Southfield	465
Waterford Twp.	447

Race/Ethnicity Distribution

Race/Ethnicity	Individuals Served
Black or African American	4,870
White	4,393
Hispanic or Latino	1,779
Asian	333
American Indian or Alaska Native	10
Two or More Races	134
Other	956

Gender Distribution

Gender	Individuals Served
Female	8,268
Male	5,156
Non-Binary	20
Other	74

Age Bracket Distribution

Age Bracket	Individuals Served
0-5	192
6-12	3,730
13-17	5,394
18-24	919
25-34	772
35-44	785
45-54	724
55-64	591
65 and older	455

Income Bracket Distribution

Income Bracket	Individuals Served
Less than \$25,000	1,866
\$25,000 to \$34,999	252
\$35,000 to \$44,999	125
\$45,000 to \$74,999	158
More than \$75,000	97

Outcomes:

The project will increase the capacity of non-profit organizations delivering mental/behavioral health services and associated support services to meet the growing demand for services.

PRELIMINARY TIMELINE	
Mental Health Nonprofit Grant Program	
Key Milestones	Date to be Completed
Board Approval	June 2021
Project Initiation	October 2021
Project Completion	October 2023

PROJECT INVENTORY

Project Name: Mental Health Professionals in Oakland Schools

Project Identification Number: GRN-1003874

Project Expenditure Category: 1. Public Health

Subcategory: 1.12 Mental Health Services

Funding Amount: \$10,150,000

Project Overview:

This project will place mental health professionals in schools to serve our youth. The need for mental health services for our young has become urgent. According to the U.S. Department of Health and Human Services, one in five children and adolescents experience a mental health problem. In addition, mental health problems are on the rise. Emergency room visits of children 5 – 11 have increased 24% since the onset of the pandemic. Yet only about 20% of those children who experience mental health problems receive treatment. Of those who do 70% to 80% of them receive treatment in school. Schools are the ideal place for families and students to have access to these services. Schools have ongoing, consistent communication with families. Research has demonstrated that students are more likely to seek counseling when it is available at school.

Performance Report

Status: Not started

Outputs:

- Number of students who receive mental health services through schools.

Outcomes:

The goal of this project is to close the gap between need and access of mental health services by improving access to high quality mental health professionals for families and students through schools.

PRELIMINARY TIMELINE	
Mental Health Professionals in Oakland Schools	
Key Milestones	Date to be Completed
Board Approval	June 2022
Project Initiation	July 2022
Project Completion	June 2024

PROJECT INVENTORY

Project Name: School Partnerships Grant: Communities in Schools

Project Identification Number: 100000003599

Project Expenditure Category: 2 Negative Economic Impact

Subcategory: 2.25 Addressing Educational Disparities: Academic, Social and Emotional Services

Funding Amount: \$500,000

Project Overview:

The project will provide opportunities for selected school districts to place Student Support Coordinators in selected Oakland County school districts to implement the evidence-based Communities in Schools wrap-around program. Oakland County's investment will be matched by a donation from, The Ballmer Group, a national foundation, and by participating districts. CIS will provide implementation and administrative support. CIS is an evidence-based program. <https://www.communitiesinschools.org/our-data/>

Performance Report

Status: Less than 50% complete

Outputs:

- Number of districts served
- Number of schools served
- Number of students receiving Tier 1, 2, or 3 supports
- Demographics of served students

Outcomes:

The advantage of using an evidence-based program is that "outcomes" will follow outputs. CIS supported students are more likely to attend school, get promoted, and graduate.

PRELIMINARY TIMELINE	
School Partnerships Grant: Communities in Schools	
Key Milestones	Date to be Completed
Board Approval	November 2021
Project Initiation	January 2022
Project Completion	September 2024

PROJECT INVENTORY

Project Name: School Partnerships Grant: School Mental Health Fund

Project Identification Number: 100000003607

Project Expenditure Category: 1. Public Health

Subcategory: 1.12 Mental Health Services

Funding Amount: \$1,001,615

Project Overview:

This project will support the cost of direct mental health services including deductibles, co-pays, and costs for underinsured and uninsured Oakland County students. Oakland County low-income families can request to receive assistance for up to 15 mental health services or \$2,000, whichever threshold is reached first, and may request additional support beyond the threshold limit; and approval of all requests will be on a first come first served basis and is contingent upon the availability of funding and families will be asked to provide appropriate consent for service providers to directly invoice Oakland Community Health Network (OHCN) for services and designated OCHN staff will process payments and track the number of services and total expenses for each family/student.

Performance Report

Status: Not Started

Outputs:

- Number and demographics of students served
- Type of assistance granted

Outcomes:

Mental health services will be more equitably distributed as adequate insurance coverage or a family's ability to pay a deductible or co-pay will not prevent a child from access to needed services.

PRELIMINARY TIMELINE	
School Partnerships Grant: School Mental Health Fund	
Key Milestones	Date to be Completed
Board Approval	June 2021
Project Initiation	October 2021
Project Completion	September 2024

PROJECT INVENTORY

Project Name: School Partnerships Grant: School Mental Health Navigators

Project Identification Number: 100000003607

Project Expenditure Category: 1. Public Health

Subcategory: 1.12 Mental Health Services

Funding Amount: \$448,385

Project Overview:

This project will deploy School Mental Health Navigators across Oakland County to work with Oakland County schools to increase access to culturally diverse, social, emotional, and mental health services and support for students. School staff including school social workers, counselors, psychologists, and other faculty will collaborate with the School Mental Health Navigators to link students in need of specialized mental health supports and services to highly trained service providers. The School Mental Health Resource Specialist will support the Navigator by developing and maintaining a directory of resources and serving as an alternative point of contact for school staff, students, and families.

Performance Report

Status: Less than 50% complete

Outputs

- Number of navigators hired
- Number of school personnel accessing navigators
- Number of children served

Outcomes:

The School Mental Health Navigator model will serve as the 'safety net' for students whose mental health needs require specialized interventions beyond what schools can provide. The coordination of these supports and services by the School Mental Health Navigator will further the overarching goal of creating a strong foundation for students' academic success.

PRELIMINARY TIMELINE	
School Partnerships Grant: School Mental Health Navigators	
Key Milestones	Date to be Completed
Board Approval	June 2021
Project Initiation	October 2021
Project Completion	September 2024

PROJECT INVENTORY

Project Name: School Partnerships Grant: Youth Assistance Grant

Project Identification Number: 10000003509

Project Expenditure Category: 1. Public Health

Subcategory: 1.11 Community Violence Interventions

Funding Amount: \$50,000

Project Overview:

This project will support Youth Assistance caseload families (as well as youth on Probation and in the Re-entry Process) from various geographic areas of the County. In the course of their casework with a family, if a need for financial assistance is discovered, a Caseworker can apply to use these funds to be applied to the specific needs of a family. Support could fall into three broad categories: emergency needs (rent, food, utilities, car repairs, etc.); mental health (payment for counseling sessions, help with co-pays, activities designed to assist with needs of Special Populations, etc.); skill building (scholarships for youth to participate in classes, activities, etc. designed to improve ability, confidence, and resiliency while reducing problematic behaviors).

Performance Report

Status: Less than 50% complete

Outputs:

Number of individuals served, demographics, and support category

Outcomes:

Students and families will receive supports that encourage students to stay in school and avoid contact with the judicial system.

PRELIMINARY TIMELINE	
School Partnerships Grant: Youth Assistance Grant	
Key Milestones	Date to be Completed
Board Approval	June 2021
Project Initiation	October 2021
Project Completion	September 2024

SKILLED AND EDUCATED WORKFORCE PROJECTS



PROJECT INVENTORY

Project Name: Oakland County Business Resource Network Restart

Project Identification Number: 100000003457-2

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.30 Technical Assistance, Counseling, or Business Planning

Funding Amount: \$1,050,000

Project Overview:

This project will continue and build on a partnership with Oakland Livingston Human Services Agency (OLHSA) to deploy three success coaches in support of the Oakland County Business Resource Network (BRN). The coaches will support businesses and their employees by addressing issues relating to workforce retention, supportive services, and sharing best practices. Topics include childcare, transportation, employee health & wellness, education/training, and other employee-focused needs.

The project will use evidence-based interventions as below:

[American Enterprise Institute "Employer Resource Networks: A Review"](https://poverty.umich.edu/files/2021/03/Employer-Resource-Networks.pdf)
<https://poverty.umich.edu/files/2021/03/Employer-Resource-Networks.pdf>

Performance Report

Status: Less than 50% complete

Outputs:

- Number of employers - 8
- number of employees – 1,510
- number of employees served - 163
- number of services provided - 301
- number of new participants - 106
- number of duplicative participants - 160
- types of interaction - Meeting, Email, Text, Phone Call
- types of barriers addressed: Transportation, Housing, Financial Wellness, Child Care, Legal, Utility Support, Career Path, Health Care, Food Assistance, Soft Skills, Work/Life Balance, Referral to DHHS, Financial Coaching, Auto Repairs, Mental Health Referral, Financial Literacy, License/Certification Support, Workforce Training, ESL Support, Legal Services
- Demographics (sex, ethnicity, race, employment status)
 - Male 50
 - Female 50
 - DNI 7

 - Hispanic/Latino 9

- Not Hispanic/Latino 56
- DNI 42

- Black/AA 59
- Asian 0
- American Indian/Alaskan 0
- Hawaiian/Pacific Islander 0
- White 35
- DNI 12

- Employed 105
- Underemployed 1

Outcomes:

BRN supports businesses and their employees to address issues related to workforce retention, provide supportive services, and share best practices, mitigating the reasons that employees might quit, thus allowing them to recover financially from COVID’s impacts.

PRELIMINARY TIMELINE	
Oakland County Business Resource Network Restart	
Key Milestones	Date to be Completed
Board Approval	June 2021
Project Initiation	October 2021
Project Completion	September 2024

PROJECT INVENTORY

Project Name: Childcare Development Associate (CDA) Community Based Training

Project Identification Number: GRN-1003873

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Funding Amount: \$450,000

Project Overview:

This project will fund four cohorts of twenty-five participants each to complete the nationally recognized Child Development Associate certification CDA training through the Early Learning Community. It will also fund Oakland Family Services (OFS) to provide self-directed CDA trainings, additional training aimed at improving overall program and staff quality and coordinated support to assist providers and individuals in accessing these trainings and other supportive services and programs.

The Early Childhood Education (ECE) sector has seen an unprecedented number of its workforce leave the sector due to the COVID-19 pandemic. These circumstances, paired with low wages, drive qualified staff into other jobs that pay higher wages. This workforce gap is further exacerbated by the expansion of GSRP, the state's subsidized four-year-old pre-school program, which requires certified staff in classrooms. Most staff in GSRP and Head Start programs require the CDA to be in the classroom.

Performance Report

Status: Not started

Outputs:

- Number of participants
- Participant demographics
- Completion rates
- Number of trainings provided virtually

Outcomes:

Increase the number of certified skilled educators in early education classrooms, enhancing children's preparation for school and life.

PRELIMINARY TIMELINE	
Childcare Development Associate (CDA) Community Based Training	
Key Milestones	Date to be Completed
Board Approval	June 2022
Project Initiation	July 2022
Project Completion	June 2023

PROJECT INVENTORY

Project Name: Childcare Scholarships

Project Identification Number: 100000003457-4

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Funding Amount: \$1,200,000

Project Overview

This project will support families adversely impacted by COVID-19 who are presented with barriers to employment opportunities. The childcare scholarship will support families with coverage costs such as co-pays, application fees, direct care costs, childcare services more.

Performance Report:

Status: Less than 50% complete

Outputs:

- Number of individuals served 284
- Number of applications received 718
- number of applications approved 284

- Male 30
- Female 237
- Chose not to identify gender 17

- Hispanic or Latino 17
- Not Hispanic or Latino 252
- Chose not to identify ethnicity 15

- Black or African American 92
- American Indian/Alaskan 1
- Asian 1
- White 164
- Chose not to Self-Identify 26
- Employed 252
- Not Employed 30
- Employed but received notice of Military Separation 0
- Did not identify 2

Outcomes:

Increased access to affordable childcare particularly for the ALICE populations, individuals starting/enrolled in education, dislocated workers, and other individuals who may not meet MDHHS eligibility requirements will encourage continued workforce participation mitigating the negative economic effects of COVID.

PRELIMINARY TIMELINE	
Childcare Scholarships	
Key Milestones	Date to be Completed
Board Approval	June 2021
Project Initiation	October 2021
Project Completion	September 2022

PROJECT INVENTORY

Project Name: Flexible Workforce Assistance

Project Identification Number: 100000003457-3

Project Expenditure Category: 2 Negative Economic Impacts

Subcategory: 2.10 Assistance to Unemployed or Underemployed Workers

Funding Amount: \$1,500,000

Project Overview:

This project will assist individuals facing financial barriers that are limiting access to career credentials and higher education programs. The project will be administered by Michigan Works! and mirror aid provided through federal funding for barriers to employment, including support for transportation, childcare, work clothing, books and supplies, housing, utilities, and training/education opportunities.

The Flexible Workforce Assistance will be administered through our six Oakland County Michigan Works! locations in Novi, Oak Park, Pontiac, Southfield, Troy, and Waterford. Four of the locations directly align with Qualified Census Tracts – Oak Park, Pontiac, Southfield, and Waterford.

Performance Report

Status: Less than 50% Complete

Outputs:

- Number of Individuals served (by the program if the recipient establishes multiple separate household assistance programs: 86
- Types of Flexible Workforce Assistance:
 - o Transportation - 12
 - o Automotive Repair - 7
 - o Automotive Insurance - 5
 - o Other Automobile Fees - 1
 - o Child/Dependent Care Assistance - 1
 - o Housing and Apartment Allowances - 29
 - o Medical/Dental Services - 0
 - o Clothing - 8
 - o Additional One-Time Work-Related Expenses - 37
 - o Relocation Expenses - 0
 - o Workforce Training - 14
 - o Educational Materials - 10
- Demographics:
 - o Gender
 - Male - 32
 - Female - 53
 - Chose not to identify gender - 1
 - o Ethnicity
 - Hispanic or Latino - 8

- Not Hispanic or Latino - 74
- Chose not to identify ethnicity - 4
- o Race
 - Black or African American - 30
 - American Indian/Alaskan - 0
 - Asian - 1
 - White - 48
 - Chose not to Self-Identify - 7
- o Employment
 - Employed - 48
 - Not Employed - 23
 - Employed but received notice of Military Separation - 0
 - Did not identify – 3

Outcomes:

Residents will return to employment and/or education mitigating the negative economic effects of the COVID pandemic.

PRELIMINARY TIMELINE	
Flexible Workforce Assistance	
Key Milestones	Date to be Completed
Board Approval	June 30, 2021
Project Initiation	November 2021
Project Completion	September 2024

PROJECT INVENTORY

Project Name: Oakland80 Career Navigators

Project Identification Number: 100000003457

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Funding Amount: \$2,874,000

Project Overview:

This project will engage 6-12 Navigators to inform individuals of the skills, potential education, and training paths needed to gain access to quality in-demand jobs and career advancement. Oakland80 Navigators will assist individuals with accessing the proper level of education and training to acquire skills and find placement in new employment during this time of economic recovery. Oakland80 Navigators will also help facilitate equitable access to federal, state, and local programs targeted at addressing the acute need and to bridge short-term coverage gaps caused by the COVID-19 pandemic. This project is intended to help impacted individuals seeking to move to a job that provides better opportunities for economic advancement through education and training. This project seeks to ensure a positive outcome for the residents accepted into the MI Reconnect for Frontliners program.

Performance Report

Status: Less than 50% Complete

Outputs:

- Number and demographics of residents served
- Type of assistance provided

Outcomes:

The project looks to improve the following performance indicators:

- K-12 Graduation rate
- Postsecondary Enrollment number
- Postsecondary Completion rate
- Number of high-school graduates who have some college credits, but no degree, who obtain a degree or other postsecondary credential

PRELIMINARY TIMELINE	
Oakland80 Career Navigators	
Key Milestones	Date to be Completed
Board Approval	June 2021
Project Initiation	February 2022
Project Completion	September 2024

LIVABLE NEIGHBORHOODS PROJECTS



PROJECT INVENTORY

Project Name: Critical Home Repairs

Project Identification Number: 100000003688

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.3 Household Assistance: Cash Transfers

Funding Amount: \$2,000,000

Project Overview:

This program offers critical home repairs to residents in Qualified Census Tracts in Oakland County. This program offers grants to assist homeowners with necessary critical repairs. The program will be administered through a non-profit agency active in Oakland County's Continuum of Care. This agency will identify eligible homeowners and contract with home improvement contractors to provide eligible critical repairs. The program will make the repairs using a grant based system and not loans.

The program will address Oakland County's growing need to address critical home repairs required by homeowners within the Qualified Census Tracts so they can remain in their homes with dignity. Senior owned homes will be prioritized, though other homes are eligible. This program supports neighborhood revitalization, blight reduction, and aging in place.

A one-time investment targeted at addressing long-term community needs that have been exacerbated by the COVID-19 public health emergency and its negative economic impacts. The investment in repairs will bring transformational and sustainable change to Oakland County's neighborhoods through both the fund investment and the affordable payback from homeowners served through the program. REINFORCING LOW-INCOME HOMEOWNERSHIP THROUGH HOME REPAIR: EVALUATION OF THE MAKE IT HOME REPAIR PROGRAM

<https://poverty.umich.edu/files/2021/02/PovertySolutions-Make-It-Home-Repair-Program-Feb2021-final.pdf>

\$2,000,000 will be used in the program.

Performance Report

Status: Less than 50% complete

Outputs:

- Demographics of household members (e.g., age, race, etc.)
- Number of households assisted
- Types of repairs
- Geographic locations.

Outcomes:

The investment in repairs will bring transformational and sustainable change to Oakland County's neighborhoods through both the fund investment and the affordable payback from homeowners served through the program.

PRELIMINARY TIMELINE	
Critical Home Repairs	
Key Milestones	Date to be Completed
Board Approval	June 2022
Project Initiation	July 2022
Project Completion	September 2024

PROJECT INVENTORY

Project Name: Double Up Food Bucks Expansion in Oakland County

Project Identification Number: GRN-1003868

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.1 Household Assistance: Food Programs

Funding Amount: \$250,000

Project Overview:

This project will expand Double Up Food Bucks (DUFB) operated by Fair Food Network (FFN). Double Up Food Bucks (DUFB), operated by Fair Food Network (FFN), is a national program that began in Michigan. Consumers who are using SNAP may receive an additional \$20 for fruit and vegetable purchases at participating vendors. DUFB expands the purchasing power of people enrolled in SNAP and can help reduce food insecurity and improve nutrition. DUFB continues to remain responsive to evolving community needs as the pandemic evolves. FFN has identified Oakland County as an area of opportunity to expand the program. Currently, there are only five participating vendors across the County (Oakland County Farmers Market, Rochester Farmers Market, Oak Park Farmers Market, Glory Foods, and Western Market) that participate.

Through this project, Fair Food Network will commit to bringing DUFB to more families in Oakland County, broadening and deepening vendor engagement, and supporting SNAP participants' usage through continued marketing, communications, and technology innovations. Additionally, the program mitigates the negative impact on food security caused by inflation.

Performance Report

Status: Not Started

Outputs:

- Number of new DUFB retailers in Oakland County
- Number of potential SNAP households served in high SVI census tracts in Oakland County
- Dollar amount of DUFB redeemed in Oakland County during the project period
- Number of SNAP users served in Oakland County during the project period

Outcomes:

Expanding access to DUFEB to Oakland County households using SNAP could directly increase SNAP and DUFEB redemptions helping families enrolled in SNAP maximize their benefits by getting double the monetary value for fruits and vegetable purchases. Additionally, this reduction in the cost of produce allows the family to spend their SNAP benefits on pantry staples. With DUFEB, households can purchase not just more food, but nutritious fruits and vegetables. This provides long-term health and economic benefits and establishes lifelong healthy eating habits.

PRELIMINARY TIMELINE	
Double Up Food Bucks Expansion in Oakland County	
Key Milestones	Date to be Completed
Board Approval	June 2022
Project Initiation	July 2022
Project Completion	December 2024

PROJECT INVENTORY

Project Name: Food Landscape Study

Project Identification Number: 10000003568

Project Expenditure Category: 1. Public Health

Subcategory: 1.12 Mental Health Services

Funding Amount: \$2,000,000

Project Overview:

This project will fund a Food Landscape Study providing Oakland County and community food partners a comprehensive actionable plan based on a strategic assessment, disparity study, and planning process to improve healthy food access and security in Oakland County. The County, along with community partners, will utilize the study to develop collaborative and streamlined services for those experiencing food insecurity and hunger. The project will consider/assess the following:

- Inequities and disparities within the food system of the County
- Improve alignment between existing programs/providers
- Possibility of a single point of entry or shared intake process to better serve people experiencing food needs.
- Produce a robust wrap-around system of care for people using the services.
- Using existing community resources more creatively and efficiently across all sectors.
- Mitigating transportation needs.
- Establish other programs, initiatives, and/or systems to assist in eliminating food insecurity.
- Adoption of community-wide outcome measures with bench-marking data for the agencies involved in the food access and security community.
- Recommendations for policy change at all levels of government to address barriers to healthy food access such as how community CDBG funds can be utilized to support some food access.
- Examples of successful food system models that might be useful in Oakland County.
- Develop and grow strong community engagement.

Performance Report

Status: Not Started

Outputs:

- Food Study Plan

Outcomes:

A food landscape study provides a starting place to assess service models, best practices, innovation, true need, and outcomes. It will serve as a tool for the County to determine if actions on SNAP can be helpful and how the County could assist. A study will also help to align initiatives and services for those who want to engage in the space as tertiary agencies such as hospital systems; in other words, allow for the County’s preferred "no wrong door".

PRELIMINARY TIMELINE	
Food Landscape Study	
Key Milestones	Date to be Completed
Board Approval	June 2022
Project Initiation	July 2022
Project Completion	December 2024

PROJECT INVENTORY

Project Name: Healthy Food Access Initiative (aka Emergency Food Grant)

Project Identification Number: GRN-1003867

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.1 Household Assistance: Food Programs

Funding Amount: \$1,700,000

Project Overview:

This project will engage Pontiac Community Foundation as an administrating agency to grant funds to emergency food providers for purposes of purchasing food items with costs that were increased due to COVID-19. This project will allow recipients to continue receiving healthy food to supplement federal benefits that are not meeting their monthly requirements.

This grant will provide \$350,000 to Lighthouse of Oakland County as the largest provider of emergency food in the County. The remaining \$350,000 will be used for a grant program through a subrecipient administrating agency, Pontiac Community Foundation, (including an amount to cover administrative costs). Emergency food providers will apply for grants of up to \$50,000 to provide for residents of Oakland County struggling with food barriers or needs.

Performance Report

Status: Not Started

Outputs:

- Number of grant applications received,
- Descriptive information on organizations submitting applications (e.g., area of service, size of organization, etc.),
- Grant funds allocated, and
- Descriptive information on organizations receiving funds.

Outcomes:

This infusion of funds to local emergency food agencies will help ensure Oakland County families experiencing food insecurity can feed their families nutritious foods.

PRELIMINARY TIMELINE	
Healthy Food Access Initiative (fka Emergency Food Grant)	
Key Milestones	Date to be Completed
Board Approval/Reauthorization	June 2021/June 2022
Project Initiation	October 2021
Project Completion	September 2023

PROJECT INVENTORY

Project Name: Housing Trust Fund

Project Identification Number: 10000003503

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.15 Long-term Housing Security: Affordable Housing

Funding Amount: \$5,000,000

Project Overview:

ARPA funding will increase available rental and/or homeowner housing throughout Oakland County for families living at or below 65% AMI / 300% FPR. Developers will submit proposals to the Oakland County Housing Trust Fund for affordable housing developments and ARPA grants will provide gap financing to successful bids. A contractual percentage of housing units will be designated as affordable units supporting households at or below 65% AMI / 300% FPR for an affordability period (e.g., 20, 30, 40 years, etc.). Further eligibility of these funds will be based on policies and procedures created by the Neighborhood & Housing Development Division.

A housing trust fund is a flexible way for Oakland County to help address affordable housing. Funds are earmarked for the production or preservation of affordable housing. These trusts create a dependable source of affordable housing funding, can be used to provide bridge funding that helps leverage other sources of funding (such as the Low-Income Housing Tax Credit), and flexibly meet local priorities such as providing housing for diverse income levels, persons with disabilities, and improving the overall health and well-being of communities.

Performance Report

Status: Less than 50% Complete

Outputs:

- Number of affordable housing developments
- Geographic locations of affordable housing developments
- Demographics of citizens placed in housing
- Timeliness of constructions

Outcomes:

- **Create jobs**, including a significant number of construction-related jobs, and new residents support additional jobs in other sectors going forward.
- **Attract both employers and employees** by providing affordable places for workers to live, which will help attract and retain a diverse and skilled workforce.
- **Increase consumer spending** through job creation and through increasing the buying power of future occupants by reducing their spending on housing.
- **Increase government revenues** for both state and local governments through increased tax and fee collection due to construction, an expansion of the tax base, and stable (or rising) local property values.
- **Lower the risk of foreclosure** and produce a more sustainable path to homeownership.
 - Positive social impacts include:
- **Provide A Vehicle to Build Generational Wealth** and transfer of family wealth from generation to generation.
- **Increase Savings** and allows for families to have more disposable income to save for the future.
- **Improve Educational Outcomes** including graduation rates and lifetime earnings.
- **Improve Health Outcomes** by increasing access to healthcare, quality neighborhood amenities, healthy foods, and green space; and by reducing health disparities linked to poor housing quality housing instability generally.
- **Increase Access and Opportunities** by increasing access to affordable and reliable transportation, better jobs, better schools, improved healthcare, and community services.
- **Improve Quality of Life for Seniors** by increasing mental and physical health, improving quality of life, and increasing independence of seniors.

PRELIMINARY TIMELINE	
Housing Trust Fund	
Key Milestones	Date to be Completed
Board Approval	April 2022
Project Initiation	August 2022
Project Completion	December 2026

PROJECT INVENTORY

Project Name: Legal Aid Assistance and Housing Crisis Support

Project Identification Number: 100000003459

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.37 Economic Impact Assistance: Other

Funding Amount: \$2,000,000

Project Overview:

This project will fund professional services contracts with qualified legal aid and assistance organizations, including Legal Aid & Defender Association, Lakeshore Legal Aid, and Oakland County Mediation Center Legal Aid, to provide assistance to Oakland County residents experiencing crisis housing needs related to the pandemic, including eviction, foreclosure, rent and utility bills, and other related issues.

Performance Report

Status: Less than 50% complete

Outputs:

- Number of individuals served
- Number of people and households receiving eviction prevention services
- Number of people and households receiving foreclosure prevention services

Outcomes:

The program will reduce the number of residents experiencing a housing crisis.

PRELIMINARY TIMELINE	
Legal Aid Assistance & Housing Crisis Support	
Key Milestones	Date to be Completed
Board Approval	June 2021
Project Initiation	September 2021
Project Completion	December 2026

PROJECT INVENTORY

Project Name: Pontiac Skate Park

Project Identification Number: 100000003611

Project Expenditure Category: 2 Negative Economic Impact

Subcategory: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Funding Amount: \$125,000

Project Overview:

This project will be a conduit for outdoor recreation, youth programming, and new engaging activities for Pontiac residents and will be an attraction for residents in nearby communities. The draw of a skate park facility of this size and grandeur will bring new customers to local establishments and will promote commerce and new patronage. The skate park and all its benefits would push Pontiac further along in the quest to become a destination city.

The city has a Parks and Recreation Master Plan that was created using the Guidelines for the Development of Community Park, Recreation, Open Space, and Greenway Plans by the Michigan Department of Natural Resources. This document includes plans for a public skate park, adequate lighting, and environmental impact measures.

The Pontiac Skate Park Project was awarded \$250,000 in matching funds from 'The Skate Park Project' for the construction of a free public skate park in addition to \$50,000 to fund project design costs that specifically intend to lessen the environmental impact of the skate park. With the use of these matching funds, the City of Pontiac will be able to build a 10,000-square-foot concrete skate park.

Performance Report

Status: Less than 50% complete

Outputs:

- Number of people using skateboard park
- Number of new public events at the skate park location

Outcomes:

Studies have shown that for the communities that install skateparks, there is a greater sense of pride and connection along with ownership in the community by its residents, which has a lasting impact on all involved.

PRELIMINARY TIMELINE	
Pontiac Skate Park	
Key Milestones	Date to be Completed
Board Approval	December 2021
Project Initiation	June 2022
Project Completion	November 2022

PROJECT INVENTORY

Project Name: Shelter Capacity Fund

Project Identification Number: 100000003687

Project Expenditure Category: 2 Negative Economic Impact

Subcategory: 2.16 Long-term Housing Security: Services for Unhoused Persons

Funding Amount: \$5,000,000

Project Overview

This project will provide funding to increase the number of available emergency shelter beds for both individuals and families experiencing homelessness in our community and to de-congregate currently available units to improve safety and privacy. Eligible expenses will include property acquisition, construction, and development soft costs associated with the above-mentioned purposes. Funds would be leveraged with other available federal funds such as (HOME-ARP) and would be issued in the form of grants.

The Shelter Capacity Fund will address Oakland County's lack of adequate emergency shelter beds to meet the full need. In 2019, nearly 3,000 people experienced homelessness in Oakland County. However, there were only 172 year-round shelter beds that accommodated roughly 1,000 people. To address this gap, the Shelter Capacity Fund will add at least 90 new, year-round, permanent shelter beds including beds dedicated to families. Moving individuals and families off the streets and out of their cars and into a stable, temporary, and supportive shelter environment not only immediately improves their quality of life, but also makes it easier for them to connect to critical, long-term housing solutions. Oakland County's emergency shelter providers implement housing-first programming and principles. Once in the shelter, Oakland County shelter providers immediately begin assisting clients in attaining long-term housing by developing housing plans, helping them apply for various housing assistance programs, conducting housing searches, and securing vital documents needed to attain housing. Making long-term housing an immediate goal of every shelter guest allows our community to ensure the emergency shelter is used as a path to stability.

This is a recommendation of the Oakland County Homelessness Blueprint report.

Performance Report

Status: Not started

Outputs:

- Number and geographic locations of shelter beds
- Length of shelter stay
- Readmittance rates

Outcomes:

People experiencing homelessness are at increased risk of infection when sleeping in congregate settings and are at increased of severe COVID-19 infections due to a disproportionate amount of pre-existing health conditions. This project mitigates these challenges.

PRELIMINARY TIMELINE	
Shelter Capacity Fund	
Key Milestones	Date to be Completed
Board Approval	April 2022
Project Initiation	July 2022
Project Completion	September 2024

PROJECT INVENTORY

Project Name: Unlocking Doors

Project Identification Number: 100000003512

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.18 Housing Support: Other Housing Assistance

Funding Amount: \$315,000

Project Overview:

The project offers eligible landlords a reimbursement for minor unit repairs when they rent their home or apartment to a homeless individual with a qualifying HCV.

Performance Report

Status: Less than 50% complete

Outputs:

- Number of landlords asking for reimbursements
- Number of landlords reimbursed
- Number of landlords willing to rent to households with Housing Choice Vouchers because of Unlocking Doors Oakland (via survey)
- Number of households with Housing Choice Vouchers who are housed

Outcomes:

The launch of the Unlocking Doors Oakland program can establish an initial assessment of the effectiveness of this type of program with the goal to reduce COVID-19 infections, remove barriers to housing, and foster positive relationships between landlords and housing insecure tenants.

PRELIMINARY TIMELINE	
Unlocking Doors	
Key Milestones	Date to be Completed
Board Approval	August 2021
Project Initiation	January 2022
Project Completion	December 2025

PROJECT INVENTORY

Project Name: Water Affordability Program

Project Identification Number: GRN-1003875

Project Expenditure Category: 3

Subcategory: 3.4 Effective Service Delivery

Funding Amount: \$312,000

Project Overview:

This project will fund program management costs related to increasing enrollment in two existing water assistance programs, namely, GLWA's Water Residential Assistance Program (WRAP) and the federal Low-Income Household Water Assistance Program (LIHWAP). WRAP and LIHWAP provide direct assistance to water customers for past due water bills. LIHWAP is a new temporary emergency program developed in response to the pandemic that provides direct past due water bill assistance to help low-income households. Funding for LIHWAP is only available until September 30, 2023, unless it is depleted prior to that date. WRAP is an existing temporary water bill assistance program to qualifying low-income households within the GLWA service area. The pandemic restrained WRAP client service opportunities and significant updates to the program are currently in process.

Over the course of the past year, with funding received from EGLE via an Affordability Planning Grant, we have been researching and developing water affordability plans for two Oakland County communities, the City of Pontiac and the Charter Township of Royal Oak, which are intended to serve as a local and statewide model. A critical finding from our research is that there is extremely low enrollment in available water assistance programs, but that low enrollment is not reflective of the need for such programs. Accordingly, the focus of our affordability plan is to increase enrollment in existing water assistance programs, like WRAP and LIHWAP. The grant funding from EGLE, which was intended to develop affordability plans, has been exhausted. WRC is now focused on the implementation phase. The funding for this project will help implement a component of the affordability plans; specifically, to improve the delivery of two economic relief programs, LIHWAP and WRAP, through program evaluation, data analysis, and targeted outreach.

The WRAP only provides assistance to households for two years unless a senior or disabled. A gap exists in two places: 1) for those who have already used the WRAP for two years and 2) WRAP funding allocation for Oakland County is insufficient to meet the need of increased enrollment.

Performance Report:

Status: Not Started

Outputs:

- Eligible Oakland County public water utility customers enrolled in the current assistance programs to leverage dollars.

Outcomes:

- Leverage existing Federal and GLWA funds to support those at risk of falling into water arrear-based foreclosure
- Provide assistance to eligible households prior to certification of water bill debt to tax rolls
- Increase enrollment in existing Federal and GLWA water affordability programs in order to discontinue returning these funds
- Establish an income-based water affordability program in collaboration with GLWA's bill paying improvements going into effect July 1, 2022.

PRELIMINARY TIMELINE	
Water Affordability Program	
Key Milestones	Date to be Completed
Board Approval	June 2022
Project Initiation	June 2023
Project Completion	December 2024

ENVIRONMENTAL SUSTAINABILITY PROJECTS



PROJECT INVENTORY

Project Name: Clinton River Trail Safety & Maintenance Improvements

Project Identification Number: 100000003695

Project Expenditure Category: 2. Negative Economic Impacts

Subcategory: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Funding Amount: \$120,000

Project Overview:

The Friends of the Clinton River Trail (FCRT) are collaborating with the City of Pontiac, City of Sylvan Lake, Healthy Pontiac We Can coalition, Oakland County, and other stakeholders to make essential safety improvements, maintenance repairs, and accessibility renovations to the Clinton River Trail in Pontiac. This former railroad was converted to a walking and biking trail in 2004. Since that time, the city has seen a significant reduction in its DPW/Park budget and staff, leaving the Clinton River Trail (CRT) in need of major maintenance, repairs and upgrades to meet current shared-use path standards. This project will transform this popular linear park and address social determinants of health, reduce social isolation, link to neighboring communities, and promote active and healthy lifestyles for people of all ages and abilities. Proposed improvements include pedestrian activated signal at a busy roadway, upgrading all road crossings to be ADA compliant, new crushed limestone surface for 1.75 miles, addressing maintenance needs adjacent to the Clinton River, and installing bollards to prevent unauthorized motorized vehicles. In addition, the proposed project will implement goals/objectives identified in the 2017 Complete Streets Pontiac Plan and the 2021 Pontiac Parks & Recreation Master Plan. The FCRT partnered with Oakland University in 2014 to conduct trail user observations using the evidence-based System for Observing Play and Recreation in Communities (SOPARC) tool. After the proposed improvements have been completed, another SOPARC assessment could be done and compared to the 2014 baseline data. In addition, the CRT will once again be an ideal location to provide free, outdoor active recreational opportunities where local groups/organizations can offer walking/biking clubs to area residents. The number of participants in these programs and related health outcomes could also be tracked over time.

In addition, in 2019, FCRT worked with the Michigan Trails and Greenways Alliance and was awarded a Mini Grant from REI for trail maintenance. FCRT worked with the West Bloomfield Parks & Recreation staff and the City of Pontiac to treat this section of the shared use path with herbicide and reduce the vegetation growing on the surface. Before and after photos were taken. A photo comparison can be done with the original surface, before/after herbicide treatment, and after reconstruction takes place.

All \$120,000 of ARPA funding will go directly toward construction costs to upgrade the trail. There is no portion of that funding that will be used to conduct trail observations.

Performance Report

Status: Less than 50% complete

Outputs:

- Upgrades identified and completed
- Walkability Score Increase
- Access to greenspace increase

Outcomes:

The proposed project will improve the overall trail user's experience, make necessary safety and accessibility enhancements at road crossings, and address ongoing maintenance needs because of the increased use of parks/trails during the COVID-19 pandemic.

PRELIMINARY TIMELINE	
Clinton River Trail Safety & Maintenance Improvements	
Key Milestones	Date to be Completed
Board Approval	May 2022
Project Initiation	March 2022
Project Completion	October 2022

PROJECT INVENTORY

Project Name: CVT Local Infrastructure Grant

Project Identification Number: 100000003596

Project Expenditure Category: 5. Water, Sewer, and Broadband Infrastructure

Subcategory: 5.1 - 5.18 Water & Sewer Infrastructure

Funding Amount: \$3,900,000

Project Overview:

This project will provide financial assistance to Oakland County local governments for project planning, engineering, analysis, and other related professional services in support of critical infrastructure project proposals. Eligible infrastructure projects must conform with the eligibility requirements of the Michigan Clean Water State Revolving Fund (CWSRF) or Drinking Water State Revolving Fund (DWSRF).

Performance Report:

Status: Less than 50% complete

Outputs:

- Number of future grants submitted to federal and state opportunities because of this grant
- Number of grants received as a result of this support

Outcomes:

The investment in critical infrastructure project planning and analysis will bring transformational and sustainable change to Oakland County's neighborhoods by enabling Oakland County Communities to solve long-standing critical infrastructure needs.

PRELIMINARY TIMELINE	
CVT Local Infrastructure Grant	
Key Milestones	Date to be Completed
Board Approval	September 2021
Project Initiation	December 2021
Project Completion	September 2023

PROJECT INVENTORY

Project Name: Northwest Sewage Drain

Project Identification Number: GRN-1003875

Project Expenditure Category: 5

Subcategory: TBD

Funding Amount: \$10,000,000

Project Overview:

The Oakland County Water Resources Commissioner ("WRC") has conducted conceptual studies regarding the protection of the environment and the provision of sanitary sewer service to serve certain areas located within the Village of Ortonville and within the Townships of Groveland, Holly, and Brandon (collectively the Oakland County "Communities") through an extension of service from Genesee County.

The Communities have petitioned for the creation of a county drainage district formed under Chapter 20 of Act No. 40 of the Public Acts of Michigan of 1956, as amended ("Drain Code"), to conduct a feasibility study to extend sanitary sewer service from the Oakland County border with Genesee County to serve certain areas within the Communities, negotiation of an agreement with Genesee County to determine the feasibility of providing additional capacity consisting of the extension of services to the Oakland County border with Genesee County, an exploration of, and request for, applicable grants and other funding sources.

The Project is planned to consist of three phases:

1. Phase One involves the construction of a \$33 million sanitary sewer by Genesee County that will provide pipe capacity for Oakland County. The construction cost allocation is based on each participant's share of sewage flow. Genesee County is allocated approximately \$10 million based on expected flow. The cost allocation to the district based on expected sewer flow is \$23 million. The district requests an initial \$10 million to acquire permanent capacity in the sewer. The remaining \$13 million will be financed by the district.
2. Phase Two involves the construction of a sewer extension along Dixie Highway and Grange Hall Road at an estimated cost of \$49 million.
3. Phase Three involves the construction of a sewer extension along Perryville Road at an estimated cost of \$59 million

Performance Report:

Status: Not started

Outputs:

- Completion of Phases 1,2, and 3

Outcomes:

The Project promotes public health, safety, and welfare by reducing the environmental dangers of failing septic systems and further promotes the appropriate treatment of sanitary sewage from homes, buildings, and schools in the Communities.

The Project promotes the protection of the environment in Oakland County, especially its lakes, streams, and headwaters of the Flint River Watershed through elimination of failing septic systems.

PRELIMINARY TIMELINE	
Northwest Sewage Drain	
Key Milestones	Date to be Completed
Board Approval	June 2022
Project Initiation	TBD
Project Completion	TBD

OPERATIONAL EXCELLENCE PROJECTS



PROJECT INVENTORY

Project Name: Arts, Beats, & Eats Festival

Project Identification Number: 100000003503

Project Expenditure Category: 2. Negative Economic Impacts

Sub Category: 2.36 Aid to Other Impacted Industries

Funding Amount: \$80,000

Project Overview:

The project will promote awareness of cultural diversity in arts, entertainment, and food programming and presentation. The event will be transformational in terms of impact on small businesses, mental health, and celebrating a return to normalcy. In addition, the project will fund the gate staffing and infrastructure support to support two initiatives: One initiative allocating a portion of admission revenue in partnership with Kroger to support food insecurity and support organizations that deal with hunger and food needs in the community. A second initiative will focus on continuing meaningful support to participating non-profit organizations. Finally, the project will support awareness for the LBGTQ community including possible direct support as developed by engagement in conjunction with the LBGTQ community.

Performance Report:

Status: Complete

Output:

- Purpose of funds – Safety Protocols
- 370,000 Attendees
- 55 Local restaurants
- 100 art vendors
- 200 musical acts (some local, some national)

Outcomes:

The festival allowed residents to re-engage with impacted entertainment and art industries and allowed workers in those areas to participate with live audiences, signaling economic recovery in those sectors.

PRELIMINARY TIMELINE	
Arts, Beats, & Eats Festival	
Key Milestones	Date Completed
Board Approval	August 2021
Project Initiation - Festival	September 2021
Project Completion	January 2022