



**OAKLAND
COUNTY**
MICHIGAN

AMERICAN RESCUE PLAN ACT

2023 ANNUAL REPORT

TABLE OF CONTENTS

- 01** A MESSAGE FROM DAVID COULTER
- 02** EXECUTIVE SUMMARY
- 05** USE OF FUNDS
- 16** PROMOTING EQUITABLE OUTCOMES
- 19** COMMUNITY ENGAGEMENT
- 20** LABOR PRACTICES / USE OF EVIDENCE
- 21** PROJECT INVENTORY



A MESSAGE FROM DAVID COULTER

The American Rescue Plan Act provided Oakland County with a pivotal opportunity to shape the strength, sustainability and equity of the county's recovery from the COVID-19 pandemic and solidify future economic growth.

With \$244 million in ARPA dollars, I wanted the county to go beyond the immediate, acute needs caused by the public health crisis and be more strategic with our spending. With the support of the Board of Commissioners we sought to address the chronic needs that we knew existed before COVID hit in 2020, but were only exacerbated by the pandemic.

The plans for that funding have turned into action in the past year. And we are making substantial strides in our strategic goals.

These goals focus on the health and economic wellbeing of our residents and businesses, affordable housing, and livable neighborhoods that are safe, inclusive and environmentally sustainable for current and future residents.

Our investments are designed to strengthen the resiliency of our residents and businesses, build up the infrastructure of our communities and organizations and give people the tools they need to chart a path toward healthy and successful lives.

Through initiatives that are expanding access to mental and physical health-care services, education and training through our workforce development departments, small business outreach

and equipment for small and medium-sized manufacturers, Oakland County is ensuring that the economic recovery from COVID is sustainable well beyond the three-year ARPA cycle.

This funding is changing our residents' lives for the better, giving businesses the tools they need to recover, succeed and thrive and allowing nonprofit organizations to make the investments they need that will strengthen and sustain their operations for future generations.

In this report, you'll find the details and stories of the innovative and effective programs we've been able to implement in Oakland County with the help of ARPA funding.

Sincerely,

A handwritten signature in black ink that reads "David Coulter". The signature is written in a cursive, flowing style.

David Coulter
Oakland County Executive

Oakland County’s mission, vision and values guided the development and implementation of its plan for the \$244,278,949 awarded under the American Rescue Plan Act (ARPA) State and Local Fiscal Recovery Funds (SLFRF.) The plan responds to the adverse health and economic impacts experienced by residents, community organizations, and business owners from COVID-19. As required by the Act, Oakland County presents its Recovery Plan Performance Report for the period ending June 30, 2023. The most recent figures available are as of May 31, 2023 and show that the County has appropriated \$146,490,886 and expended \$60,507,642 of the funds received. All funds must be obligated by December 31, 2024 and expended by December 31, 2026. The County is on track to meet these deadlines.

Created with community and county employee input, the County’s mission is to serve through collaborative leadership and to support communities where residents flourish and businesses thrive. The county envisions itself to be a healthy, safe and thriving place where everyone is valued, quality of life is high, and economic opportunity abounds. The County’s values drive all we do, this plan included. Those values are as follows:

- Collaborative leadership
- Fiscal responsibility
- Results-oriented
- Respect for people as individuals
- Service excellence
- Social justice
- Transparency and
- Ethical government.

The County has adopted a Strategic Framework integrating the mission, vision and values to define priorities, guide work, and assist with developing projects and measuring impact on the community. The Framework’s seven areas group together programs and initiatives with common purpose and clear measurable goals. When deciding how, when, and where to appropriate funding, county decision makers used this framework as a tool to ensure that ARPA investments build on existing efforts, allow for a solid, equitable recovery from the pandemic and work toward realizing the County’s vision. The following table lists each of the areas and their respective key performance indicators.



THRIVING & INCLUSIVE ECONOMY

Oakland County cultivates entrepreneurs, attracts talent and investment, promotes cutting-edge technology, and strives for an economy that works for all people and businesses of all sizes.



HEALTHY RESIDENTS

Oakland County works to ensure access to quality affordable health care, including mental health services, to improve health outcomes for all residents



SKILLED & EDUCATED WORKFORCE

Oakland County provides residents the education, training, and support they need to get good paying jobs while assisting businesses in retention and recruitment efforts.



DIVERSITY, EQUITY & INCLUSION

Oakland County celebrates and embraces its diversity and is committed to ensuring that all residents feel a sense of belonging, are valued, their voices uplifted, and are included in the efforts to close social, economic and well-being gaps that exist in our county.



LIVABLE NEIGHBORHOODS

Oakland County offers residents quality, affordable housing in welcoming neighborhoods with access to parks and recreation, public transportation, and healthy food.



ENVIRONMENTAL SUSTAINABILITY

Oakland County seeks to protect the environment, reduce carbon pollution, keep our water and lakes safe, and conserve natural resources.



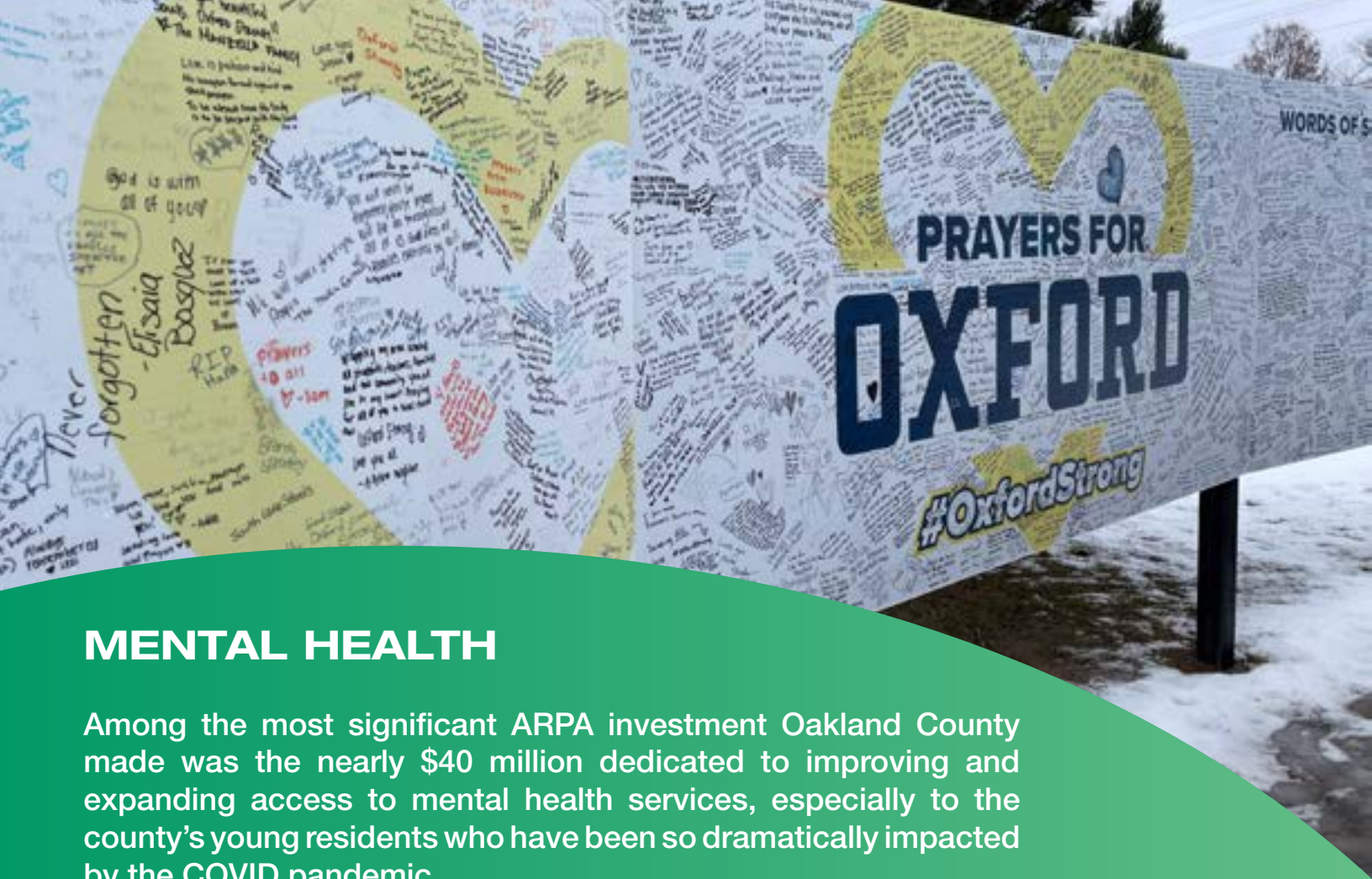
PUBLIC SAFETY AND FAIRNESS IN CRIMINAL JUSTICE SYSTEM

Oakland County keeps residents safe from crime, ensures that all people are treated fairly by the criminal justice system, and helps put offenders on the path to productive lives.



ORGANIZATIONAL EXCELLENCE

Oakland County government values its employees, responsibly manages taxpayer dollars, and delivers innovative and effective services to Oakland County residents.



MENTAL HEALTH

Among the most significant ARPA investment Oakland County made was the nearly \$40 million dedicated to improving and expanding access to mental health services, especially to the county’s young residents who have been so dramatically impacted by the COVID pandemic.

Of the more than 60,000 residents who sought treatment through the non-profits that received ARPA grant funding, 71 percent were between the ages of 1 and 24 years old.

Among those helped were victims of domestic violence, human trafficking and severe trauma, including a set of 8-year-old twins who witnessed an act of violence by their mother before she died of a drug overdose. And families in Oxford received special care and services after the tragic shooting at *Oxford High School*.

Hospitals were able to add staff and provide extensive training to existing employees to help evaluate people in mental health crisis who were showing up in emergency rooms, and several nonprofits expanded space for mental health programming.

The county’s investment in Community in Schools, a program to provide wraparound services to vulnerable students in underserved communities that is also supported by the Ballmer Foundation, is having significant success. For example, Harley, a junior at Madison High School, went from having a hard time focusing on schoolwork and struggling in the classroom to being named the Student of the Year for 2023, with a 3.8 GPA and serving as a peer role model, after entering the CIS program.

In the following section, Use of Funds, details of projects, and their respective impact in each area will be discussed.

At the start, acute COVID-related needs that had to be immediately addressed were prioritized. The Executive Office, in partnership with the Board of Commissioners (BOC), funded projects that reflected the County’s mission, vision, and values while addressing the most significant challenges facing our residents. Broadly speaking the focus was on mental health, housing, and economic hardships affecting both businesses and families.

PHASE 1 (ACUTE)

Through the end of 2021, investments were made to mitigate pandemic-related challenges that aligned with Oakland County’s strategic framework. Some of the work continues and the accomplishments are significant:



HEALTHY RESIDENTS MENTAL HEALTH

- \$2 million went to 10 local hospital systems to aid emergency rooms as residents sought immediate mental health assistance that the ERs were not equipped to handle. The funds were matched with hospital and Michigan Hospital Association (MHA) funds resulting in more than 12,000 visits/consults performed by health professionals. Patient placement was expedited and the number of violent incidents in ERs decreased.
- \$10 million was appropriated and \$7.8 million was distributed in a competitive grant process during Phase 1 to 41 non-profits that have since served more than 61,000 residents, most of them children under the age of 18. The remaining dollars were distributed through a second competitive bid process to 10 high-performing Phase I recipients. These awardees could expend the funds on operational needs.
- \$2 million was directed toward schools as they faced increased student mental health and other needs through: Youth Assistance; OCHN-led mental health navigators; a fund to help families meet insurance deductibles and co-pays, and Communities in Schools (CIS), an evidence-based intervention aimed at student success implemented in Ferndale, Madison Heights, Oak Park and expanded in Pontiac. The CIS program is a match-based grant with support from the Ballmer Group, the districts, and the county. Almost 15,000 students and 1,300 parents have been served through this school year. All four projects operated in school year 2022-2023.



**LIVEABLE NEIGHBORHOODS
HOUSING**

- \$2 million was directed to legal assistance for crisis housing needs. More than 3,500 households and 6,100 individuals have been assisted with eviction and foreclosure prevention.
- \$5 million will expand the number of available emergency shelter beds and increase the number of available units to ensure healthier and more private settings for families.
- \$2 million provides grants for critical home repairs to residents.



**SKILLED AND EDUCATED WORKFORCE
ECONOMIC RECOVERY**

- \$1.5 million in flexible workforce assistance helps people returning to work or furthering credentials/education with wrap-around supports (transportation, books, etc.), 604 residents have been assisted to date, some more than once, with 968 services/assistance provided.
- \$1.2 million was awarded for childcare scholarships of up to \$1,200. 666 scholarships have been awarded.
- \$1 million restarted the Business Resource Network which is now supporting 23 businesses and their 4,302 employees. 641 individuals have been served and 810 barriers removed.



**ORGANIZATIONAL EXCELLENCE
GOVERNMENT OPERATIONS**

\$29 million in ARPA funds were used to offset increased costs due to the pandemic, including the following examples:

- Cleaning and laundry services previously performed by inmate trustees at the jail and higher inmate food service costs resulting from the pandemic.

- 1,200 computers purchased to make remote work more effective for our employees and conference room upgrades completed to facilitate remote meetings.
- X-ray machine purchased for the Medical Examiner’s Office allows for safer and less intrusive autopsies.
- Successful implementation of the County’s new financial system has been completed, after a significant delay during the pandemic.

PHASE 2 (CHRONIC)

During 2022 and 2023, investments pivoted toward more chronic county needs and longer-term projects. The potential for these projects to have long-lasting impact is immense.



HEALTHY RESIDENTS

- An additional \$10,150,000 was BOC-appropriated to provide direct mental health services in the schools. All 28 public school districts and six public school academy districts (charter schools) received funding to implement a variety of programs selected by the districts as being critical to student needs. Some districts increased staff, others trained existing staff, others expanded programming, and some increased screening and assessment capacity.
- \$1 million was put toward a community-based medical residency program with Honor Health intended to serve individuals disproportionately impacted by the pandemic.
- \$2.5 million will support the expansion of Corktown Health in Hazel Park bringing medical care, behavioral health and support services to the community. A ribbon-cutting ceremony recently took place.
- There is a three-pronged approach to food insecurity with \$1.7 million going to emergency food providers, \$300,000 to a Food Landscape study managed by the University of Michigan and intended to improve access and food security, and \$250,000 to broadening the Double Up Food Bucks program, allowing SNAP beneficiaries to double the purchasing power of benefits.



LIVABLE NEIGHBORHOODS

- A \$5 million Housing Trust Fund will increase access to rental and/or home ownership for families below the FPL (Federal Poverty Level) or about \$75,000 for a family of 3). An additional \$5 million has been assigned plus the County has committed annual funding of \$2 million.



- \$5,555,000 was appropriated to support our older residents. The bulk of the appropriation, \$5 million, provides grants to 29 Oakland County senior centers for capital, technology, infrastructure, equipment improvements and/or professional development. \$500,000 funds a series of educational/COVID-19 communication pieces for Oakland County seniors; \$50,000 offers funding opportunities to non-profit organizations that provide senior-centered services in Oakland County and are interested in leveraging evidence-based volunteer management practices; and \$5,000 reinstates the Oakland County Elderly Abuse Prevention Coalition.

SENIOR CENTERS

Since 2015, Oakland County’s senior population has been greater than the population of children and that trend is expected to continue until 2045, so investing federal COVID relief funding into helping our older residents, who were disproportionately impacted by the pandemic, has been a priority.

The \$5 million awarded to 29 senior centers across every corner of Oakland County is helping these critical gathering places for older adults make necessary improvements and become more energy efficient, invest in advanced technology, expand meal programs and increase the amount of recreational and social activities for this growing population. These are upgrades that will last for decades.

And if there are two words that describe the latest craze that is helping older adults become more engaged, active and healthier both physically and mentally well past retirement, let me offer two words: *Pickle Ball*.

Several of the senior centers will be investing in Pickle Ball courts to accommodate the fastest-growing sport in the country.



SKILLED & EDUCATED WORKFORCE

- \$2.8 million supports Oakland80 Career Navigators who guide residents seeking in-demand jobs and/or career advancement through increased post-secondary education attainment.

Almost 2,000 residents received information on the services with 555 supported directly with in depth one-on-one counseling and navigation services. In two years, Oakland County has gone from 61% of our residents with a post-secondary degree or training certificate to 69%.

- \$5 million was distributed through a competitive application process for Out-of-School Learning Supports directed at 30 programs supporting missed learning opportunities and social and emotional development of children between the ages of 0-18.

The awards were divided among four areas: Restarting or supporting established programming, Operational support to existing programs, Expansion, or Community. By the end of March, more than 1,900 students had been served.

- \$450,000 addresses the labor shortage issue in the childcare industry by funding training for the Child Development Associate (CDA), the basic industry certification necessary for Head Start and Great Start Readiness Program (GSRP) classrooms. One hundred candidates are currently enrolled in a program that leads to the CDA and additional training required for licensure is also being supported. Almost 4,000 participants took 181 2-hour trainings offered in support of childcare providers seeking to preserve licenses and/or to increase quality of care.



The education, training and wraparound services that the Oakland80 initiative offers are providing the tools and skills residents need to start a new career path, finish a stalled college education or enroll in a program that will lead to good-paying jobs.

Higher education leaders told us they don't have a problem enrolling students in degree programs but keeping them there through graduation is the challenge. Life happens and a broken-down car, health scare or the lack of affordable childcare can derail many a dream.

The efforts of Oakland County Michigan Works! employees and Oakland80 Navigators to direct students to programs, scholarships and financial aid programs offered by federal and state agencies are vitally important, but for many people help with the "little things" like books and fees, equipment and transportation makes all the difference.

And that's where Oakland80 wraparound services come in, helping students like *Kimberly Storks* (pictured), a 53-year-old mother of two who dropped out of Wayne State University decades ago to raise her kids. When they graduated from college, she wondered if or when she might get the chance to finish her own associate's degree with a focus on broadcast communications. She received free tuition from the state, but Oakland80 helped pay for books and fees and got her a computer which was an essential tool to reach graduation from Oakland Community College.

"This program was a godsend and they helped me more than they know," she said. "I was so afraid of failure because it had been so long since I had been to school. But I did really well and this has been life-changing. It's going to help me have a better quality of life."





PARKS

The county will improve four existing county parks and invest in and operate four more community parks, all in the south half of the county, giving residents the best opportunities for access to healthy, walkable lifestyles. In addition, the county will use ARPA funds to invest in five more community parks in areas that have a history of disinvestment in infrastructure and services.



Because of the limited availability of large parcels of land in southeast Oakland County, the vast majority of the 14 parks in the county parks' system are heavily concentrated in more rural areas in the northern and western sections of the county, leaving many residents who have little or no access to transportation unable to take advantage of these crown jewels.

Determined to provide more access to green spaces and recreational opportunities to residents wherever they live, Oakland decided to invest \$15 million in ARPA funds to expand and improve access to parks across the county.

Most of these new investments are in parts of the county that are within walking distance of public transportation. So, these investments are all about improving equitable access to affordable recreational opportunities for all of Oakland County's residents in every corner of the county.



ENVIRONMENTAL SUSTAINABILITY

- \$3.9 million is supporting cities, villages and townships (CVTs) in project planning, engineering analysis and other related professional services needed to support critical infrastructure project proposals, leveraging other funding opportunities.
- \$1 million was approved for a Broadband Feasibility Study to assess community needs, identify funding sources, and make recommendations to address the unequal and inequitable distribution of broadband.
- \$120,000 invested in the Clinton River Trail to preserve the environment and increase outdoor recreational opportunities has completed the ARPA part of a larger project. Trails were resurfaced, roadway crossings upgraded to be ADA compliant, crossings realigned, and bollards installed.
- \$240,000 leveraged existing Water Affordability Programs by working with community partners, including United Way for Southeastern Michigan, to increase enrollment. Other funding sources are being sought to continue developing strategic marketing and outreach plans.
- \$10 million to invest in a once in a generation opportunity to extend sanitary sewer services from Genesee County to preserve the environment and create economic opportunity in northern Oakland County.
- \$15 million to make critical investments in the county park system and enhance opportunities in underserved areas. The plan includes funding to reopen the South Oakland County Parks and Recreation Office and develop recreation programming and interpretation facilities; grant funding for local priority park improvement and outdoor recreation projects; improvements in four Oakland County Parks; and long-term park partnerships to facilitate the expansion of the Oakland County Park system.

OAKLAND COUNTY PARKS IMPROVEMENT & EXPANSION PLAN



- Improve Existing Oakland County Parks (Orange square)
- Oakland County Parks (Blue square)
- Park Improvement Capital Grants (Green star)
- Long term Partnerships and Expansion of Oakland County Parks System (Yellow square)

USE OF FUNDS



THRIVING & INCLUSIVE ECONOMY

- \$18 million appropriated to Phase II of the Business Forward Initiative including \$2.5 million directed at Small Business Recovery and Resilience grants, and \$500,000 for Business Community Navigators. More than 2,200 small businesses — including many women-, minority- or veteran- owned businesses — were served last year and that number is expected to double this year.
- \$15 million assigned to Project Diamond Phase II to build on the successful distribution of 3-D printers through CARES Act funds and build a network of Industry 4.0 companies.



PROJECT DIAMOND

Receiving one of 250 3D printers provided to companies across Oakland County not only allowed *Unique Short Tree Design* to stay open and thrive during the COVID pandemic, but helped countless restaurants stay open when outdoor dining was one of the few options that eateries had during the public health crisis.

“It was going to take us six months to a year to source the parts we needed to help produce the patio chairs restaurants needed during the pandemic,” said Unique Short Tree Design owner Tammy Packard. “With normal manufacturing, it would take months to create those parts. With the 3D printer we got from Oakland County, we were able to design and make the parts ourselves in a matter of hours or days.

“We wouldn’t have had the business during the shutdowns, but now we’re able to show that this initiative isn’t only for the automotive or aerospace manufacturing sector,” Packard added. “It’s for normal parts production too.”

The first phase of the project, using CARES dollars, was so successful that the county kicked off Phase 2 of the Project Diamond initiative in May with a goal of getting 40 percent of the small manufacturers in the county equipped with 3D printers.

PROMOTING EQUITABLE OUTCOMES

The County is committed to operationalizing equity for disproportionately impacted communities and households with its ARPA investments and by taking other concrete acts that further equitable outcomes for its residents.

A review of individual recipients of various ARPA programs demonstrates this commitment, with many examples including the following: Almost 80% of individuals served by agencies under the non-profit mental health grant live in households earning less than \$25,000. (Based on agencies that collect the data.) Individuals receiving workforce assistance are also largely low income. School districts were invited to participate in the Communities in Schools project based on the percentage of students receiving free or reduced-price lunches. Non-profits funded through the Healthy Food Access Initiative distribute food to food insecure households.

The County’s values explicitly call for social justice and respect for people as individuals. Our mission includes ensuring that residents flourish. Our vision states that everyone is valued, quality of life is high and economic opportunity abounds. This is the lens by which we allocated ARPA funding. While we strive to ensure that no resident is hungry, unhoused or without needed medical attention, we also recognize that the county institutions that contribute to equitable outcomes must be shored up and supported. The investment of these one-time dollars needs to be made with long-run equity in mind.

To that end it is instructive to consider the following sectors of the county’s service delivery infrastructure that have been supported and strengthened by these investment dollars as they recover from the ill effects of the COVID pandemic.

- The non-profit sector was aided in recovery as well as more than 60 non-profits that serve residents received funding through the following initiatives: Non-Profit Mental Health, Out-of-School Time, Healthy Food Access, Legal Services, and Senior Centers.
- Cities, villages and townships are also recovering from pandemic-related troubles. The County provided an opportunity for CVTs to leverage other opportunities by allowing them to use County dollars for the purposes of planning and engineering as the gateway to infrastructure dollars. This drawing down of federal and state dollars strengthens municipalities by updating services to residents and freeing up local tax dollars for other purposes.

- The Business sector received support directly in programs such as Business Forward, Business Resource Network Restart, Project Diamond and indirectly as its workforce was supported with wraparound services including childcare, transportation and the like.
- Health care providers were aided with hospital Emergency Room support, brick and mortar support for Corktown Health in Hazel Park, additional school support through OCHN, and a new Honor Health residency program that promises to pay dividends for years to come.. OCHN was able to provide additional school support. Also, a new residency program through Honor Health promises to pay dividends for years to come.
- The Education sector undoubtedly suffered during COVID and direct support assists in its recovery. Districts received funding for mental health, wrap around support for students and families, and for out-of-school time activities, and career navigators helped redirect adult students to livelihoods that can support families.
- Disparities in access to public space became evident as people were restricted in where they could congregate during the pandemic. The County’s investment in the parks and recreation sector promises to narrow that gap.
- Experts agree that being without a home makes succeeding in any aspect of life incredibly challenging. The investment in short-and long-term housing and keeping people sheltered results in equitable outcomes.

These ARPA investments do not happen in a vacuum. The following two examples demonstrate the depth of commitment to equitable outcomes.

First, the County Executive appointed a chief diversity, equity, and inclusion officer who directs the Oakland County Equity Council. Comprised of volunteer employees from nearly every county department or office of an elected county official, its mission is to:

- Create a culture that respects diversity, equity, and inclusion
- Promote cultural sensitivity and understanding among all employees
- Encourage and promote workforce diversity
- Ensure that the public we serve receives services in a culturally sensitive manner.

This mission reflects the commitment to not only allocate funds to programs that serve those disproportionately affected by the pandemic, but also to ensure that the implementation of these and all county services are delivered in a way that promotes equity.

A second example addresses public transit, without which residents are limited in where they can live, work, go to school, engage in outdoor recreation, receive health care, shop, and carry-on basic life activities. In November 2022, the voters approved a \$68.2 million Oakland Transit Millage resulting in:

- Oakland County Board of Commissioners approving contracts with four public transportation providers
- SMART (Suburban Mobility Authority for Regional Transportation) will conduct extensive community engagement with residents, businesses, and local officials to explore service expansions later this year in 15 Oakland County communities, some seeing fixed route service for the first time.
- Other public transportation service providers will add to their hours of operation and destinations.

As Oakland County Executive Dave Coulter pointed out “Accessible and reliable public transportation is a critical necessity for our residents, our businesses and communities and our economy.”

COMMUNITY ENGAGEMENT

The County is committed to engaging the community to develop projects that are pivotal in shaping the strength, sustainability, and equity of the County’s recovery from the COVID-19 pandemic and future economic growth.

Community Engagement strategies that have been undertaken to date include:

Strategic Framework

As the County developed its Strategic Framework, it engaged a professional consultant to evaluate data and best practices across the country, and it engaged county leadership in establishing the Vision, Mission and 8 Strategic Goals. The county surveyed residents and hosted focus groups to gather input from residents on the Strategic Framework. The county identified community indicators and Key Performance Indicators to measure performance. These measurements are tracked on a public dashboard on the county website.

Executive COVID-19 Economic Recovery Task Force

The Task Force comprised of business, education, labor, health care, community and local government leaders formed subgroups across specific priority policy areas and informed initial projects to address acute needs of the County as well as guiding principles for the ideation and implementation of proposals. The guiding principles require that proposed programs address equity, effectiveness, sustainability, efficiency, and priorities that are transformative.

Department of Public Communications

The County recognized the need to improve communication with the community. The Public Communications Department was created to centralize and improve the overall effectiveness of public communication and community engagement.

Survey of Local Governments

The County continues to survey local government units to understand their priorities and identify areas where cooperation and resource leveraging make sense for all levels of government. City, Village, and Township leaders were invited to meet with the County Executive to share plans for using ARPA dollars and to seek opportunities to leverage spending.

LABOR PRACTICES

No infrastructure projects have been implemented to date. The County has experience administering labor requirements as required by state and federal grants and supports strong labor practices in infrastructure and capital expenditure projects, regardless of size. Projects using federal funds will comply with all applicable federal labor requirements.

USE OF EVIDENCE

The County is committed to developing programs that either use or create a body of evidence. The County has utilized evidence-based interventions as noted in the project detail.

PROJECT INVENTORY

OAKLAND COUNTY, MI

PROJECT INVENTORY TABLE OF CONTENTS

23 THRIVING & INCLUSIVE ECONOMY

- 24 | Business Forward
- 26 | Project DIAMOnD

28 HEALTHY RESIDENTS

- 29 | Corktown Health
- 31 | Crisis Intervention Training Pilot
- 33 | Double Up Food Bucks
Expansion in Oakland County
- 35 | Emergency Room Services Grant
- 37 | Food Landscape Study
- 39 | Healthy Food Access Initiative
- 41 | Honor Family Medicine Residency Program
- 42 | Mental Health Nonprofit Grant Program
- 45 | School Mental Health Grant Program
- 47 | School Partnerships Grant:
Communities in Schools
- 48 | School Partnerships Grant:
School Mental Health Fund
- 49 | School Partnerships Grant:
Mental Health Navigators
- 50 | School Partnerships Grant: Youth Assistance

51 SKILLED & EDUCATED WORKFORCE

- 52 | Oakland County Business Resource
Network Restart
- 54 | CDA Community-Based Training
- 56 | Childcare Scholarships
- 58 | Flexible Workforce Assistance
- 61 | Oakland80 Career Navigators
- 63 | Out of School Time Learning Supports

65 LIVABLE NEIGHBORHOODS

- 66 | Critical Home Repairs
- 68 | Housing Trust Fund
- 70 | Legal Aid Assistance &
Housing Crisis Support
- 71 | Pontiac Skate Park
- 73 | Senior Center / Grants
- 75 | Senior Chore Pilot Program
- 76 | Shelter Capacity Fund
- 78 | Unlocking Doors

79 ENVIRONMENTAL SUSTAINABILITY

- 80 | Broadband Feasibility
- 82 | Clinton River Trail Safety &
Maintenance Improvements
- 84 | CVT Local Infrastructure Grants
- 85 | Northwest Sewage Drain
- 87 | Parks & Outdoor Recreation
Infrastructure
- 88 | Water Affordability Program

91 ORGANIZATIONAL EXCELLENCE

- 92 | Arts, Beats & Eats Festival

THRIVING & INCLUSIVE ECONOMY



PROJECT NAME: Business Forward
PROJECT IDENTIFICATION NUMBER: GRN - 1003461
PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts
SUB CATEGORY: 2.30 Technical Assistance, Counseling, or Business Planning
FUNDING AMOUNT: \$18,000,000

PROJECT OVERVIEW

This project will fund between 10-13 Business Forward Consultants that will be embedded in economically disadvantaged communities in Oakland County. The Business Forward Consultants will provide counseling and technical assistance to Oakland County small businesses and organizations in obtaining professional services, federal, state, and local resources. In addition, professional training opportunities and tailored support based on the business industry and stage will be provided to each business. While these services are available to all entrepreneurs and small businesses in the County who have experienced negative impacts due to COVID -19, targeted outreach efforts will be directed toward small businesses owned by individuals qualifying as economically and socially disadvantaged, as defined by Section 8(a) of the Small Business Administration.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Small Business Entrepreneur Client Interactions – 2321 with a goal of 6000 for calendar 2023
- Business to Business (B2B)
 - Expert panel and speed networking event 1 completed, 2 scheduled
 - Agreements signed with Professional Business Providers
 - Legal
 - Financial (CPA, CFO, Accounting, Taxes)
 - Marketing (Social, Website, SEO, Print, e-commerce)
 - Information Technology
 - Human Resources

- Strategic Partnerships
 - 60 government and non profit organizations have developed partnerships or processes to provide resources and support to client companies
- Workshops
 - 25 held
 - 475 client company attendees

Outcomes:

This project will create a sustainable ecosystem and trusted resource where underserved small businesses can thrive and grow by providing direct customized assistance of measurable resources geared to meet business needs to recovery and/or next step business initiatives. The Business Forward Consultants will partner with Resource partners (i.e., DDAs, Chambers of Commerce, etc.) in each designated community to provide applicable access to services and programs. Professional support services will also be available as needed.

PRELIMINARY TIMELINE	
Business Forward	
KEY MILESTONES	DATE
Board Approved	June 30, 2021
Project Initiated	October 2021
Project Completion	September 2024

PROJECT NAME: Project DIAMOnD - Phase II
PROJECT IDENTIFICATION NUMBER: GRN-1004015
PROJECT EXPENDITURE CATEGORY: 6. Revenue Replacement
SUB CATEGORY: 6.1 Provision of Government Services
FUNDING AMOUNT: \$15,000,000

PROJECT OVERVIEW

This project is the second Phase of Project DIAMOnD. Project DIAMOnD (Distributed Independent and Agile Manufacturing On Demand) is transforming traditional supply chains and marketplace business models, creating a network that manages itself and delivers benefit to all. It begins by creating the country’s largest distributed 3D printing network operating a blockchain technology platform.

Project DIAMOnD Phase 2 will provide an additional 750 3D printers (Phase One provided 250 3D Printers) to Oakland County SMEs providing a needed Industry 4.0 capital infusion to help alleviate the economic downturn caused by COVID-19, while providing a tipping point in providing a means to allow Oakland County SMEs to position themselves to help alleviate the Supply Chain issues caused by COVID-19 by taking advantage of the need for onshoring manufacturing technology and goods.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Contract executed March 2023 with Automation Alley.
- Program launched May 2023; network and application design in process.
- Number of small businesses served
- Total number of program referrals to resources
- Number of individuals to obtain capital/business loan
- Feedback from businesses/success stories.

Outcomes:

- Continue the success in Project DIAMOnD Phase I mitigating supply chain issues by providing more agile, cost-effective means of producing prototypes, jigs, components and finished parts during a time of limited supply and rising costs.
- Continue the success from Phase I of the program helping companies reduce the cost of production (i.e., financial hardship) by employing tools and know-how provided in the program to implement additive manufacturing techniques.
- Phase II would extend these benefits to additional Oakland County manufacturers, to increase the resiliency of an important pillar of our economy.

PRELIMINARY TIMELINE	
Project DIAMOnD - Phase II	
KEY MILESTONES	DATE
Board Approved	September 2022
Project Initiated	October 2022
Project Completion	September 2025

HEALTHY RESIDENTS



PROJECT NAME: Corktown Health

PROJECT IDENTIFICATION NUMBER: GRN-1003870

PROJECT EXPENDITURE CATEGORY: 6 Revenue Replacement

SUBCATEGORY: 6.1 Provision of Government Services

FUNDING AMOUNT: \$2,500,000

PROJECT OVERVIEW

Corktown Health has extensive experience addressing the needs of groups that were highly impacted by COVID-19, specifically in the LGBTQ+ community. This project will close a major gap in Oakland County by serving population groups among the most impacted by COVID-19. This project will allow for the acquisition and renovation of a 17,000-square-foot existing property located in Hazel Park to be utilized for providing medical care, behavioral health, and support services to the community.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

Metrics to be measured include demographics of clients including sexual orientation and gender identity, race, socioeconomic status, age, insurance type, etc.

- Services administered via billing codes and EHR
- Top zip codes for individuals served
- Number of unduplicated users
- Number of visits
- Number and type of referrals made
- Primary social determinants of health needs identified
- Client satisfaction
- % Of population accessing mental and behavioral health care
- % Of patients who screen positive for symptoms of depression
- % Of patients with diabetes, pre-diabetes, hypertension

Outcomes:

COVID-19 revealed and exacerbated health disparities that were already pervasive in states and communities across the country. Those most impacted by the pandemic include lower-income people, racial and ethnic minorities, sexual and gender minorities, older adults, and people with pre-existing medical and/or mental health conditions. Corktown Health has extensive experience addressing the needs of residents across these highly impacted groups. Corktown Health’s proposed Hazel Park location will close a major gap in Oakland County by serving population groups among the most impacted by COVID-19.

PRELIMINARY TIMELINE	
Corktown Health	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	October 2022
Project Completion	December 2024

PROJECT NAME: Crisis Intervention Training Pilot
PROJECT IDENTIFICATION NUMBER: GRN-1004017
PROJECT EXPENDITURE CATEGORY: 1.0 Mental Health Services
SUB CATEGORY: 1.11 Community Violence Interventions
FUNDING AMOUNT: \$500,000

PROJECT OVERVIEW

This project, Crisis Intervention Training (“CIT”) Pilot, will provide a forum for effective problem solving regarding the interaction between the criminal justice and mental health care system and create the context for sustainable change.

The Crisis Intervention Training Pilot Program aims to build a robust team of CIT trained officers and experienced first-responders. Funding will be utilized to contract with Oakland Community Health Network (“OCHN”), who will administer CIT training to the law enforcement officers. The program will fill the gaps present in the community policing model to ensure that mental health resources are available to those residents who have been most impacted by the COVID-19 pandemic.

OCHN will administer the CIT Pilot Program and use funding for program staff and supplies. OCHN will also disburse reimbursements to law enforcement agencies whose officers attend CIT training and achieve CIT certification.

USE OF EVIDENCE:

Studies suggest CIT training is effective in improving police officers’ knowledge and attitudes when responding to mental health crises calls and the CIT training is effective for improving officers’ behavioral intentions in terms of their use of force decisions as well as de-escalation techniques.

- <http://www.acpjc.org/Content/114/2/issue/ACPJC-1991-114-2-A16.htm>
- <http://nrepp.samhsa.gov/landing.aspx>
- <http://cebcp.org/evidence-based-policing/the-matrix/>

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs

Outcomes:

Oakland County will partner with Oakland Community Health Network to build a robust team of CIT trained officers and experienced first-responders. This pilot program will fill the gaps present in the community policing model to ensure that mental health resources are available to those residents who have been most impacted by the COVID-19 pandemic.

PRELIMINARY TIMELINE	
Crisis Intervention Training Pilot	
KEY MILESTONES	DATE
Board Approved	August 2022
Project Initiated	March 2023
Project Completion	December 2024

PROJECT NAME: Double Up Food Bucks Expansion in Oakland County

PROJECT IDENTIFICATION NUMBER: GRN-1003868

PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts

SUBCATEGORY: 2.1 Household Assistance: Food Programs

FUNDING AMOUNT: \$250,000

PROJECT OVERVIEW

This project will expand Double Up Food Bucks (DUFB), a national program started in Michigan, that is operated by Fair Food Network (FFN). Under the program, SNAP Consumers are eligible to receive an additional \$20 for fruit and vegetable purchases at participating vendors.

DUFB expands the purchasing power of SNAP Consumers with the goals of reducing insecurity and improving nutrition. Additionally, DUFB continues to remain responsive to evolving community needs as the pandemic evolves.

FFN has identified Oakland County as an area of opportunity to expand the program. Currently, there are five participating vendors across the County which are Oakland County Farmers Market, Rochester Farmers Market, Oak Park Farmers Market, Glory Foods, and Western Market.

Through this project, FFN is committed to bringing DUFB to more families in Oakland County, broadening and deepening vendor engagement, and supporting SNAP Consumers’ usage through continued marketing, communications, and technology innovations. Additionally, the program mitigates the negative impact on food security caused by inflation.

PERFORMANCE REPORT

Status: Not started

Outputs:

- Number of new DUFB retailers in Oakland County
- Number of potential SNAP households served in high SVI census tracts in Oakland County
- Dollar amount of DUFB redeemed in Oakland County during the project period
- Number of SNAP users served in Oakland County during the project period

Outcomes:

Expanding access to DUFEB to Oakland County households using SNAP could directly increase SNAP and DUFEB redemptions helping families enrolled in SNAP maximize their benefits by getting double the monetary value for fruits and vegetable purchases. Additionally, this reduction in the cost of produce allows the family to spend their SNAP benefits on pantry staples. With DUFEB, households can purchase not just more food, but nutritious fruits and vegetables. This provides long-term health and economic benefits and establishes lifelong healthy eating habits.

PRELIMINARY TIMELINE	
Double Up Food Bucks Expansion in Oakland County	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	July 2022
Project Completion	December 2024

PROJECT NAME: Emergency Room Services Grant
PROJECT IDENTIFICATION NUMBER: GRN-1003568
PROJECT EXPENDITURE CATEGORY: 1. Public Health
SUB CATEGORY: 1.12 Mental Health Services
FUNDING AMOUNT: \$2,000,000

PROJECT OVERVIEW

This project supported Oakland County health care providers experiencing an increase in patients visiting emergency rooms seeking mental/behavioral health and substance abuse care. The County engaged the Michigan Health and Hospital Association (MHA) to provide grant administration services, including funding distribution to individual grantees, reviewing expenses submitted for reimbursement by hospitals, program compliance and reporting. These awards were leveraged with MHA funding.

PERFORMANCE REPORT

Status: Complete

Outputs:

- Almost 13,000 visits/consults performed by health professionals.
- Patient placement expedited.
- Decrease in number of violent incidents in the ER.
- Ten hospital ERs supported.

PRELIMINARY TIMELINE	
Emergency Room Services Grant	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completed	May 2023

Outcomes:

The Emergency Room Services Grant Program aimed to bolster the capacity for mental health services in emergency rooms in Oakland County and enabled hospitals to better respond to increased demand for mental health services. The County has engaged the Michigan Health and Hospital Association to review mental health care expenses for hospital emergency rooms and provide reimbursement for services provided. The following costs were eligible for reimbursement through the program:

- Costs of a psychiatrist, social worker, or other behavioral health professional to provide a consult or services to a behavioral health patient that presents in the hospital emergency department. Examples, where the funding can be allocated, include:
 - Internal clinician/provider wages, fringe benefits, and other direct labor costs.
 - External clinician/provider costs billed to the hospital
- Costs related to placing patients in an appropriate care setting or referral to community-based services. Examples where the funding can be allocated include:
 - Direct labor and related room costs associated with patient stays prior to successful placement/referral
 - Ancillary justified costs related to improving behavioral health services in hospital emergency departments

PROJECT NAME: Food Landscape Study

PROJECT IDENTIFICATION NUMBER: GRN - 1003869

PROJECT EXPENDITURE CATEGORY: 3. Public Health-Negative Economic Impact: Public Sector Capacity

SUB CATEGORY: 3.4 Public Sector Capacity: Effective Service Delivery

FUNDING AMOUNT: \$300,000

PROJECT OVERVIEW

This project will fund a Food Landscape Study providing Oakland County and community food partners a comprehensive actionable plan based on a strategic assessment, disparity study, and planning process to improve healthy food access and security in Oakland County. The County, along with community partners, will utilize the study to develop collaborative and streamlined services for those experiencing food insecurity and hunger. The project will consider/assess the following:

- Inequities and disparities within the food system of the County
- Improve alignment between existing programs/providers
- Possibility of a single point of entry or shared intake process to better serve people experiencing food needs.
- Produce a robust wrap-around system of care for people using the services.
- Using existing community resources more creatively and efficiently across all sectors.
- Mitigating transportation needs.
- Establish other programs, initiatives, and/or systems to assist in eliminating food insecurity.
- Adoption of community-wide outcome measures with bench-marking data for the agencies involved in the food access and security community.
- Recommendations for policy change at all levels of government to address barriers to healthy food access such as how community CDBG funds can be utilized to support some food access.
- Examples of successful food system models that might be useful in Oakland County.
- Develop and grow strong community engagement.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Food Study Plan – Proposals have been reviewed and scored. Awardee will be announced and contract executed.

Outcomes:

A food landscape study provides a starting place to assess service models, best practices, innovation, true need, and outcomes. It will serve as a tool for the County to determine if actions on SNAP (Supplemental Nutrition Assistance Program) can be helpful and how the County could assist. A study will also help to align initiatives and services for those who want to engage in the space as tertiary agencies such as hospital systems; in other words, allow for the County’s preferred “no wrong door”.

PRELIMINARY TIMELINE	
Food Landscape Study	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	July 2022
Project Completion	December 2024

PROJECT NAME: Healthy Food Access Initiative (aka Emergency Food Grant)

PROJECT IDENTIFICATION NUMBER: GRN-1003867

PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts

SUB CATEGORY: 2.1 Household Assistance: Food Programs

FUNDING AMOUNT: \$1,700,000

PROJECT OVERVIEW

This project will provide financial support to emergency food providers in Oakland County. This project will allow recipients to continue receiving healthy food to supplement federal benefits that are not meeting their monthly requirements. The project provided funding to Oakland Hope, Lighthouse of Oakland County, Pontiac Community Foundation and other emergency food providers.

Oakland Hope received an allocation of \$1,000,000 to assist with purchasing food for distribution to people in need, equipment updates, and building improvements. Lighthouse of Oakland County, as the largest emergency food provider, received an allocation of \$350,000. The remaining \$350,000 will be used for a grant program through a subrecipient administrating agency, Pontiac Community Foundation (including an amount to cover administrative costs). Emergency food providers will apply for grants of up to \$50,000 to provide for residents of Oakland County struggling with food barriers or needs.

PERFORMANCE REPORT

Status: Greater than 50% complete

Outputs:

Pontiac Community Foundation received 24 grant applications for the Healthy Food Access grants.

The breakdown of the types of organizations that applied for grants included:

- 54% of applicants were community-based organizations
- 21% were faith-based
- 13% were food pantries
- 8% were other
- 4% were educational institutions

PRELIMINARY TIMELINE	
Healthy Food Access Initiative	
KEY MILESTONES	DATE
Board Approved	June 2021 / June 2022
Project Initiated	October 2021
Project Completion	September 2023

HEALTHY FOOD ACCESS INITIATIVE

Organizations that applied for larger operational grants distributed between 1,500 and 150,000 pounds of food per month, with a mean of 13,800 pounds of food among applicants. Organizations that applied for smaller programmatic grants serve between 25 and 2,923 households per month, with a mean of 237 households served per month among applicants. The following organizations were awarded funds:

- The Baldwin Center, Inc. - \$50,000
- Hospitality House - \$50,000
- Metro Food Rescue - \$40,000
- Neighborhood House - \$10,000
- Micah 6 Community - \$25,000
- Jewish Family Services of Metro Detroit - \$25,000
- Affirmations LGBTQ+ Community Center - \$25,000
- Chaldean American Ladies of Charity - \$25,000
- YMCA OF Metropolitan Detroit - \$25,000
- Catholic Charities of Southeast Michigan - \$25,000

Lighthouse has utilized \$207,600 of its \$350,000 funding. \$202,795 was spent on food to be distributed and an additional \$4,805.72 was spent on equipment. Lighthouse has reached an average of 4,066 households per month in the first quarter of 2023 and distributed an average of 121,980 pounds of food per month.

Oakland Hope has utilized \$500,000 of its \$1,000,000 funding. These funds have gone towards purchasing food, building improvements, and employee payroll. Oakland Hope has reached an average of 1716 households per month in the first quarter of 2023 and distributed an average of 159,258 pounds of food per month.

Outcomes:

The improvement of food security county wide.

HONOR FAMILY MEDICINE RESIDENCY PROGRAM

PROJECT NAME: Honor Family Medicine Residency Program
PROJECT IDENTIFICATION NUMBER: GRN-1003871
PROJECT EXPENDITURE CATEGORY: 6. Revenue Replacement
SUB CATEGORY: 6.1 Provision of Government Services
FUNDING AMOUNT: \$1,000,000

PROJECT OVERVIEW

This project will create a community-based, collaborative, and public health-focused residency program dedicated to addressing the health disparities in underserved areas of Oakland County while creating a pipeline of family practice physicians for Oakland County and the State of Michigan. The residents will be engaged in the community through Honor Family Medicine Residency Program (“HONOR”) locations, including school-based health centers, public health, mental and behavioral health, and primary care locations. These locations are in partnership with Oakland County Health Division, the core physician network of Oakland Community Health Network, and will include various other community entities. Hospital partners include St. Joseph Mercy Oakland, Beaumont, and Henry Ford Health System. By working in underserved communities, the residents gain valuable experience addressing complex and extensive health care issues that will allow them to grow as a physician. With Accreditation Council for Graduate Medical Education (“ACGME”) accreditation, HONOR will seek family medicine accreditation over the next 12 months and be on track to launch the residency program and accept patients under the program in 2023.

PERFORMANCE REPORT

Status: Not started

Outputs:

- Number of visits
- Service categories
- # Of Residents

Outcomes:

This project is expected to increase the number of residents and increase services provided to individuals receiving medical care. The project will have a significant impact by serving up to 4,500 patients annually.

PRELIMINARY TIMELINE	
Honor Family Medicine Residency Program	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	July 2022
Project Completion	December 2024

MENTAL HEALTH NONPROFIT GRANT PROGRAM

PROJECT NAME: Mental Health Nonprofit Grant Program
PROJECT IDENTIFICATION NUMBER: GRN - 1003458
PROJECT EXPENDITURE CATEGORY: 1. Public Health
SUB CATEGORY: 1.12 Mental Health Services
FUNDING AMOUNT: \$10,000,000

PROJECT OVERVIEW

This project will administer a competitive grant process for non-profit organizations delivering mental/behavioral health services and associated support services with the goal of increasing the capacity of these organizations to meet the growing demand for services. Grants are awarded to agencies using evidence-based interventions. The first round of awards totaling \$7.9 million went to 41 agencies. Ten high performing awardees received a Phase 2 grant amounting to \$1.8 million.

PERFORMANCE REPORT

Status: Completed 50% or more

PRELIMINARY TIMELINE	
Mental Health Nonprofit Grant Program	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completion	October 2023

MENTAL HEALTH NONPROFIT GRANT PROGRAM

Outputs:

60,521 individuals were served by 41 agencies throughout the County.

DEMOGRAPHICS:

Municipal Distribution (Top 10)

PHASE 1 AND PHASE 2 MUNICIPAL DISTRIBUTION

MUNICIPALITY	PHASE 1 INDIVIDUALS
Pontiac	17,727
Novi Township	4,147
Novi City	2,341
Troy	2,048
Oak Park	1,697
Oxford Charter Township	1,598
West Bloomfield Charter Twp.	1,560
Southfield	1,458
Madison Heights	1,348
Waterford Charter Twp.	1,297

MUNICIPALITY	PHASE 2 INDIVIDUALS
Waterford Charter Twp.	581
Oak Park	220
Pontiac	182
West Bloomfield Charter Twp.	132
Village of Clarkston	123
Farmington Hills	103
Walled Lake	100
Royal Oak City	94
Southfield	84
Ferndale	80

RACE/ETHNICITY DISTRIBUTION

RACE/ETHNICITY	PHASE 1 INDIVIDUALS	PHASE 2 INDIVIDUALS
Black or African American	12,022	514
White	9,960	1,667
Hispanic or Latino	3,807	175
Asian	769	23
American Indian or Alaska Native	36	6
Two or More Races	549	89
Other	2,090	109
Southfield	1,458	
Madison Heights	1,348	
Waterford Charter Twp.	1,297	

GENDER DISTRIBUTION

GENDER	PHASE 1 INDIVIDUALS	PHASE 2 INDIVIDUALS
Female	18,674	1,471
Male	12,103	885
Non-Binary	56	13
Other	161	27

AGE BRACKET DISTRIBUTION

AGE BRACKET	PHASE 1 INDIVIDUALS	PHASE 2 INDIVIDUALS
0-5	446	40
6-12	9,203	297
13-17	12,196	352
18-24	2,490	239
25-34	2,144	376
35-44	2,197	361
45-54	2,142	322
55-64	1,836	262
65 and older	1,357	371

INCOME BRACKET DISTRIBUTION

INCOME BRACKET	PHASE 1 INDIVIDUALS	PHASE 2 INDIVIDUALS
Less than \$25,000	6,824	512
\$25,000 to \$34,999	818	269
\$35,000 to \$44,999	378	174
\$45,000 to \$74,999	405	79
More than \$75,000	235	41

Outcomes:

The project will increase the capacity of non-profit organizations delivering mental/behavioral health services and associated support services to meet the growing demand for services.

PROJECT NAME: School Mental Health Grant Program
PROJECT IDENTIFICATION NUMBER: GRN-1003874
PROJECT EXPENDITURE CATEGORY: 1. Public Health
SUB CATEGORY: 1.12 Mental Health Services
Funding Amount: \$10,150,000

PROJECT OVERVIEW

This project is to provide grants to Oakland County public school districts and public academies to fund efforts that address the mental health needs of students across the county including, but not limited to: 1. additional mental health professionals in schools, 2. training to increase the capacity of faculty and administrators to identify students in need of mental health intervention services, 3. programming to improve the social and emotional needs of students, 4. increase the capacity to do school-based mental health screenings and/or assessments of students.

The need for mental health services for our young has become urgent. According to the U.S. Department of Health and Human Services, one in five children and adolescents experience a mental health problem. In addition, mental health problems are on the rise. Emergency room visits of children aged 5 – 11 have increased 24% since the onset of the pandemic. Yet only about 20% of those children who experience mental health problems receive treatment. Of those who do 70% to 80% of them receive treatment in school. Schools are the ideal place for families and students to have access to these services. Schools have ongoing, consistent communication with families. Research has demonstrated that students are more likely to seek counseling when it is available at school.

USE OF EVIDENCE: \$4,027,191 will be used for evidence-based interventions

PERFORMANCE REPORT

Status: Less than 50% complete

PRELIMINARY TIMELINE	
School Mental Health Grant Program	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	January - March 2023
Project Completed	June 2024

SCHOOL MENTAL HEALTH GRANT PROGRAM

Outputs:

- \$8,305,000 distributed to all 34 applicants
- 27 reports received for the reporting period Jan.-March 2023
- 2 school districts will start using grant funding in Sept. 2023
- \$1,374,547 spent by the school districts as of March 31, 2023
- 82,138 students served
- 88 mental health professionals funded by the grant (new hires and/or supplementing existing ones)
- 2,020 staff/faculty trained

Outcomes:

During COVID-19, Oakland County students and their families were socially isolated, asked to cope with daily life stressors including stressors associated with the COVID-19 pandemic, and often without access to the typical community resources available to assist them with coping. Many school districts are seeing an increase in mental health related behaviors not experienced prior to the COVID-19 pandemic. These behavioral and mental issues are negatively impacting the school culture, which often disrupts education for all students.

Student mental health and behavioral support needs have greatly increased, both in the number of students needing support and the intensity of support and interventions needed. The grant funding is being utilized to pay salaries/benefits for general education mental and behavioral health support staff (social workers, school counselors and other mental health professionals) for K-12 students; mental/behavioral health assessment materials and train the trainer/coach costs/fees for crisis intervention; trauma informed practices in schools and restorative practices. The objective is to better meet the whole child needs of Oakland County students and to increase the capacity of staff to provide trauma informed and evidence-based interventions at every level.

SCHOOL PARTNERSHIPS GRANT: COMMUNITIES IN SCHOOLS

PROJECT NAME: School Partnerships Grant: Communities in Schools

PROJECT IDENTIFICATION NUMBER: GRN-1003599

PROJECT EXPENDITURE CATEGORY: 2 Negative Economic Impacts

SUB CATEGORY:

2.25 Addressing Educational Disparities: Academic, Social and Emotional Services

FUNDING AMOUNT: \$500,000

PROJECT OVERVIEW

The project will provide opportunities for the placement of Student Support Coordinators in selected Oakland County school districts for the purpose of implementing the evidence-based Communities in Schools wrap-around program. Oakland County’s investment will be matched by a donation from The Ballmer Group, a national foundation, and by participating districts. CIS will provide implementation and administrative support. CIS is an evidence-based program.

<https://www.communitiesinschools.org/our-data/>

Districts were invited to apply based on the percentage of free and reduced lunch cost eligibility.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number of districts served: Four (4) including Ferndale, Madison, Oak Park and Pontiac
- Number of schools served: 10
- Accounting of supports:
 - 341 Tier 1 Whole School Supports
 - 134 Case Managed students
 - 971 Total Tier 1 hours
 - 14,705 Students served
 - 1,299 Parents served

Outcomes:

The advantage of using an evidence-based program is that “outcomes” will follow outputs. CIS supported students are more likely to attend school, get promoted, and graduate.

PRELIMINARY TIMELINE	
School Partnerships Grant: Communities in Schools	
KEY MILESTONES	DATE
Board Approved	November 2021
Project Initiated	January 2022
Project Completion	September 2024

SCHOOL PARTNERSHIPS GRANT: SCHOOL MENTAL HEALTH FUND

PROJECT NAME: School Partnerships Grant: School Mental Health Fund
PROJECT IDENTIFICATION NUMBER: GRN-1003607
PROJECT EXPENDITURE CATEGORY: 1. Public Health
SUB CATEGORY: 1.12 Mental Health Services
FUNDING AMOUNT: \$1,001,615

PROJECT OVERVIEW

This project will support the cost of direct mental health services, including deductibles, co-pays, and costs for underinsured and uninsured low-income Oakland County students and families. Families can request assistance for up to 15 mental health services or \$2,000, whichever threshold is reached first, and may request additional support beyond the threshold limit. Approval of requests will be on a first come first served basis and is contingent upon funding availability. Service providers are required to directly invoice Oakland County Community Health Network (OHCN) for services upon family consent. OHCN has designated staff to process payments and track the number of services and total expenses for each family/student.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number and demographics of students served
- Type of assistance granted

Outcomes:

Mental health services will be more equitably distributed as adequate insurance coverage or a family’s ability to pay a deductible or co-pay will not prevent a child from access to needed services.

PRELIMINARY TIMELINE	
School Partnership Grant: School Mental Health Fund	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completion	September 2024

SCHOOL PARTNERSHIPS GRANT: MENTAL HEALTH NAVIGATORS

PROJECT NAME: School Partnerships Grant: School Mental Health Navigators
PROJECT IDENTIFICATION NUMBER: GRN-1003607-2
PROJECT EXPENDITURE CATEGORY: 1. Public Health
SUBCATEGORY: 1.12 Mental Health Services
FUNDING AMOUNT: \$448,385

PROJECT OVERVIEW

This project will deploy School Mental Health Navigators across Oakland County to work with Oakland County schools for the purpose of increasing access to culturally diverse, social, emotional, and mental health services and support for students. School staff, including school social workers, counselors, psychologists, and other faculty will collaborate with the School Mental Health Navigators to link students needing specialized mental health supports and services to highly trained service providers. The School Mental Health Resource Specialist will support the Navigator by developing and maintaining a directory of resources and serving as an alternative point of contact for school staff, students, and families.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number of navigators hired
- Number of school personnel accessing navigators
- Number of children served

Outcomes:

The School Mental Health Navigator model will serve as the ‘safety net’ for students whose mental health needs require specialized interventions beyond what schools can provide. The coordination of these supports and services by the School Mental Health Navigator will further the overarching goal of creating a strong foundation for students’ academic success.

PRELIMINARY TIMELINE	
School Partnership Grant: School Mental Health Navigators	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completion	September 2024

SCHOOL PARTNERSHIPS GRANT: YOUTH ASSISTANCE

PROJECT NAME: School Partnerships Grant: Youth Assistance Grant

PROJECT IDENTIFICATION NUMBER: GRN-1003509

PROJECT EXPENDITURE CATEGORY: 1. Public Health

SUB CATEGORY: 1.11 Community Violence Interventions

FUNDING AMOUNT: \$50,000

PROJECT OVERVIEW

This project will support Youth Assistance caseload families (as well as youth on Probation and in the Re-entry Process) from various geographic areas of the County. In the course of their casework with a family, if a need for financial assistance is discovered, a Caseworker can apply to use these funds to be applied to the specific needs of a family. Support could fall into three broad categories: emergency needs (rent, food, utilities, car repairs, etc.); mental health (payment for counseling sessions, help with co-pays, activities designed to assist with needs of Special Populations, etc.); skill building (scholarships for youth to participate in classes, activities, etc. designed to improve ability, confidence, and resiliency while reducing problematic behaviors).

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number of individuals served, demographics, and support category - 98 Families

Outcomes:

Students and families will receive supports that encourage students to stay in school and avoid contact with the judicial system.

PRELIMINARY TIMELINE	
School Partnership Grant: Youth Assistance	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completion	September 2024

SKILLED & EDUCATED WORKFORCE



PROJECT NAME: Oakland County Business Resource Network Restart
PROJECT IDENTIFICATION NUMBER: GRN-1003457-2
PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts
SUB CATEGORY: 2.30 Technical Assistance, Counseling, or Business Planning
FUNDING AMOUNT: \$1,050,000

PROJECT OVERVIEW

This project will continue and build on the partnership with Oakland Livingston Human Service Agency (“OLHSA”) to deploy three success coaches in support of the Oakland County Business Resource Network (“BRN”). BRN supports businesses and their employees to address issues related to workforce retention, provide supportive services, and share best practices. Topics include childcare, transportation, employee health & wellness, education/training, and other employee-focused needs.

USE OF EVIDENCE:

The project will use evidence-based interventions as below:
 American Enterprise Institute “Employer Resource Networks: A Review”
<https://poverty.umich.edu/files/2021/03/Employer-Resource-Networks.pdf>

The dollar amount of the total project spending allocated towards evidence-based interventions is \$1,050,000.

PERFORMANCE REPORT

Status: 50% or greater complete

Outputs:

- Number of employers - 23
- Number of employees – 4,302
- Number of employees served - 641
- Number of services provided - 810
- Number of new participants - 314
- Number of duplicative participants - 327

PRELIMINARY TIMELINE	
Oakland County Business Resource Network Restart	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completion	September 2024

- Types of interaction - Meeting, Email, Text, Phone Call
- Types of barriers addressed: Transportation, Housing, Financial Wellness, Child Care, Legal, Utility Support, Career Path, Health Care, Food Assistance, Soft Skills, Work/Life Balance, Referral to DHHS, Financial Coaching, Auto Repairs, Mental Health Referral, Financial Literacy, License/Certification Support, Workforce Training, ESL Support, Legal Services

DEMOGRAPHICS (*gender, ethnicity, race, employment status*)

GENDER

- Male 95
- Female 191
- DNI 28

ETHNICITY

- Hispanic/Latino 14
- Not Hispanic/Latino 270
- DNI 30

RACE

- Black/AA 207
- Asian 1
- American Indian/Alaskan 0
- Hawaiian/Pacific Islander 0
- White 74
- DNI 32

EMPLOYMENT STATUS

- Employed 313
- Underemployed 1

Outcomes:

Use of ARPA funding will allow the program to (1) continue in the absence of State funding, and (2) return to the original “free” model to allow the most impacted businesses to participate. BRN supports businesses and their employees to address issues related to workforce retention, provide supportive services, and share best practices. Topics include childcare, transportation, employee health & wellness, education/training, and other employee-focused needs.

PROJECT NAME: Childcare Development Associate (CDA) Community Based Training
PROJECT IDENTIFICATION NUMBER: GRN-1003873
PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts
SUB CATEGORY: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)
FUNDING AMOUNT: \$450,000

PROJECT OVERVIEW

This project will provide funding to complete the Child Development Associate (“CDA”) and to fund various Early Learning Community training programs. The Early Childhood Education (“ECE”) sector has seen an unprecedented number of its workforce leave the sector due to the COVID-19 pandemic. These circumstances, paired with low wages, drive qualified staff into other jobs that pay higher wages. This workforce gap is further exacerbated by the expansion of the Great Start Readiness Program (“GSRP”), the state’s subsidized four-year old pre-school program, which requires certified staff in classrooms. Most staff in GSRP and Head Start programs require a base-level CDA certification to be in the classroom. Key stakeholders, like the Wayne-Oakland-Macomb Resource Center and United Way’s Early Learning Community partners, must collaborate to address this disparity.

The program will include \$200,000 to fund 4 cohorts of 25 participants each to complete the CDA training through the Early Learning Community. The other \$250,000 will go to fund the Early Learning Community efforts in Oakland County to continue the offering of the self-directed CDA trainings, additional trainings aimed at improving overall program and staff quality and coordinated supports to assist providers and individuals in accessing these trainings and other supportive services and programs.

PERFORMANCE REPORT

Status: Greater than 50% complete

Outputs:

- Number of new workers enrolled in sectoral job training program (CDA) – 87
- Number of workers completing sectoral job training program (CDA) – 35

PRELIMINARY TIMELINE	
Childcare Development Authority (CDA) Community Based Training	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	July 2022
Project Completion	December 2024

- Number of new people participating in summer youth employment programs – N/A
- Number of Training Participants in OFS Professional Development – 3,929
- Number of Trainings for OFS Professional Development - 181

DEMOGRAPHICS (CDA participants only)

GENDER

• Male	5
• Female	82
• DNI	0

ETHNICITY

• Hispanic/Latino	4
• Not Hispanic/Latino	18
• DNI	65

RACE

• Black or African-American	45
• American Indian/Alaskan	1
• Asian	9
• White	23
• Choose Not to Self-Identify	9

EMPLOYMENT STATUS

• Employed	87
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Outcomes:

The program funded to deliver the CDA training currently graduates about 100 providers in the tri-county area. This investment of an additional 100 candidates for Oakland County residents doubles the tri-county effort.

PROJECT NAME: Childcare Scholarships

PROJECT IDENTIFICATION NUMBER: GRN-1003457-4

PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts

SUB CATEGORY: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

FUNDING AMOUNT: \$1,200,000

PROJECT OVERVIEW

This project will support families adversely impacted by COVID-19. The Childcare Scholarship is administered by the Workforce Development Division for families who are presented with barriers to employment opportunities. The Childcare Scholarship would support families with coverage costs which include co-pays, application fees, direct care costs, and more. Recipients apply for childcare support and Oakland County Michigan Works! sends the funding directly to the childcare providers to ensure appropriate use of funding.

PERFORMANCE REPORT

Status: Completed 50% or more

Outputs:

- Number of individuals served – 666
- Number of applications received – 1,127
- Number of applications approved – 666

PRELIMINARY TIMELINE	
Childcare Scholarships	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completion	September 2023

DEMOGRAPHICS

GENDER

- Male 100
- Female 542
- Chose not to identify gender 24

ETHNICITY

- Hispanic or Latino 30
- Not Hispanic or Latino 606
- Chose not to identify ethnicity 30

RACE

- Black or African-American 241
- American Indian/Alaskan 5
- Asian 10
- White 358
- Choose Not to Self-Identify 52

EMPLOYMENT STATUS

- Employed 573
- Not Employed 88
- Employed but received notice of Military Separation 0
- Did not identify 5

Outcomes:

The primary outcome is increased access to affordable childcare. More than 200,000 women have dropped out of the workforce in Michigan, with one in four indicating that childcare is an issue. These funds are needed to address emergency childcare access for individuals to return to employment and/or education. These funds will allow the County to support ALICE populations, individuals starting/enrolled in education, dislocated workers, and other individuals who may not meet MDHHS eligibility requirements.

PROJECT NAME: Flexible Workforce Assistance
PROJECT IDENTIFICATION NUMBER: GRN-1003457-3
PROJECT EXPENDITURE CATEGORY: 2 Negative Economic Impacts
SUB CATEGORY: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)
FUNDING AMOUNT: \$1,500,000

PROJECT OVERVIEW

This project will assist individuals facing financial barriers that are limiting access to career credentials and higher education programs. The project will be administered by Michigan Works! and mirror aid provided through federal funding for barriers to employment, including support for transportation, childcare, work clothing, books and supplies, housing, utilities, and training/education opportunities.

The Flexible Workforce Assistance will be administered through our six Oakland County Michigan Works! locations in Novi, Oak Park, Pontiac, Southfield, Troy, and Waterford. Four of the locations directly align with Qualified Census Tracts – Oak Park, Pontiac, Southfield, and Waterford.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number of Individuals served:
 - 804 (includes duplicates if a person is assisted during different months)
 - 604 (unduplicated)
- Enrollment in sectoral job training programs
 - Number of workers enrolled in sectoral job training programs - 20
 - Number of workers completing sectoral job training programs - 5
 - Number of people participating in summer youth employment programs - 1
 - None - 51
 - Customer did not identify - 15

PRELIMINARY TIMELINE	
Flexible Workforce Assistance	
KEY MILESTONES	DATE
Board Approved	June 30, 2021
Project Initiated	November 2021
Project Completion	September 2024

- Types of Flexible Workforce Assistance:
 - 968 total number of services/assistance provided (individuals may receive more than one service and they may receive services more than once)
 - Transportation 190
 - Automotive Repair 52
 - Automotive Insurance 26
 - Other Automobile Fees 15
 - Child/Dependent Care Assistance 10
 - Housing and Apartment Allowances 192
 - Medical/Dental Services 6
 - Clothing 55
 - Additional One-Time Work-Related Expenses 63
 - Testing Fees 24
 - Workforce Training 85
 - Educational Materials 235
 - Student Educational Balance Debt 15
 - Relocation Expenses 0

DEMOGRAPHICS

GENDER

- Female 557
- Male 234
- Chose not to identify gender 12

ETHNICITY

- Hispanic or Latino 44
- Not Hispanic or Latino 722
- Chose not to identify ethnicity 37

RACE

- American Indian/Alaskan 0
- Asian 40
- Black or African-American 415
- Hawaiian or Pacific Islander 1
- White 288
- More than one race 11
- Choose Not to Self-Identify 48

EMPLOYMENT STATUS

- Employed 447
- Not Employed 353
- Employed but received notice of Military Separation 0
- Did not identify 3

Outcomes:

Residents will return to employment and/or education mitigating the negative economic effects of the COVID pandemic.

PROJECT NAME: Oakland80 Career Navigators

PROJECT IDENTIFICATION NUMBER: GRN-1003457-1

PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts

SUB CATEGORY: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

FUNDING AMOUNT: \$2,874,000

PROJECT OVERVIEW

This project will engage 6-12 Navigators to inform individuals of the skills, potential education, and training paths needed to gain access to quality in-demand jobs and career advancement. Oakland80 Navigators will assist individuals with accessing the proper level of education and training to acquire skills and find placement in new employment during this time of economic recovery. Oakland80 Navigators will also help facilitate equitable access to federal, state, and local programs targeted at addressing the acute need and to bridge short-term coverage gaps caused by the COVID-19 pandemic. This project is intended to help impacted individuals seeking to move to a job that provides better opportunities for economic advancement through education and training. This project seeks to ensure a positive outcome for the residents accepted into the MI Reconnect for Frontliners program.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number of Individuals served:
 - 1,997 received information on services available (may include duplicates if received more than once)
 - 555 received in depth one-on-one counselling and navigation services (includes duplicates if a person is assisted during different months)

PRELIMINARY TIMELINE	
Oakland80 Career Navigators	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	February 2022
Project Completion	September 2024

DEMOGRAPHICS

GENDER

- Female 349
- Male 192
- Chose not to identify gender 14

ETHNICITY

- Hispanic or Latino 15
- Not Hispanic or Latino 441
- Chose not to identify ethnicity 35

RACE

- American Indian/Alaskan 2
- Asian 8
- Black or African-American 299
- White 130
- More than one race 2
- Choose Not to Self-Identify 50

EMPLOYMENT STATUS

- Employed 225
- Not Employed 246
- Employed but received notice of Military Separation 5
- Did not identify 15

• Types of assistance provided:

- Outreach - Referral to Michigan Works!
- Initial intake and counselling - Referral to community resource
- Career and education planning - Follow-up services
- Referral to education partner - Workshop

- Number of workers enrolled in sectoral job training programs - 42
- Number of workers completing sectoral job training programs - 1
- Number of people participating in summer youth employment programs - 0
- None of the above - 12
- Did not identify - 17

Outcomes:

The project looks to improve the following performance indicators:

- K-12 Graduation rate
- Postsecondary Enrollment number
- Postsecondary Completion rate
- Number of high-school graduates who have some college credits, but no degree, who obtain a degree or other postsecondary credential

PROJECT NAME: Out of School Time Learning Supports

PROJECT IDENTIFICATION NUMBER: GRN-1003881

PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts

SUB CATEGORY: 2.27 Addressing Impacts of Lost Instructional Time

FUNDING AMOUNT: \$5,000,000

PROJECT OVERVIEW

This project created a competitive grant opportunity to support school districts, public school academies, and non-profit organizations in providing out of school educational curriculum, tutoring, and youth-wellbeing activities. The intent of this fund is to help close gaps in student learning due to the Covid-19 pandemic. United Way for Southeastern Michigan (United Way) was selected to design, administer, and monitor the use of grant funds on behalf of Oakland County. Thirty partners were selected.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

Number of programs implemented in each of these five areas:

- Academic
- Recreation and Enrichment
- School Based
- Specific Needs
- High School

AS OF THE END OF Q1 2023:

PROGRAM TYPE	SERVING STUDENTS Q1 2023	PLANNING STAGES (NO STUDENTS)
Academic	4	6
Recreation and Enrichment	5	7
School Based	1	5
Specific Needs	3	3
High School	2	5

OUT OF SCHOOL TIME LEARNING SUPPORTS

Total Number of Students Served: 1,933

Note: not all agencies collect the same information, so totals may not add up to 1,933

Gender Distribution

Male: 859

Female: 655

Non-Binary: 1

Race/Ethnicity Distribution

Black or African American: 502

White: 537

Hispanic or Latino: 203

Asian: 53

American Indian or Alaska Native: 0

Native Hawaiian or Pacific Islander: 2

Middle Eastern or North African: 3

Self-Described: 26

Age Bracket Distribution

0-5: 122

6-12: 694

13-18: 184

Outcomes:

Each project in the portfolio seeks to support students to close the gap experienced as a result of COVID. At the end of the program (two years) individual program outcomes will be gathered and reported.

PRELIMINARY TIMELINE	
Out of School Time Learning Supports	
KEY MILESTONES	DATE
Board Approved	July 2022
Project Initiated	January 2023
Project Completion	December 2024

LIVABLE NEIGHBORHOODS



PROJECT NAME: Critical Home Repairs
PROJECT IDENTIFICATION NUMBER: GRN-1003688
PROJECT EXPENDITURE CATEGORY: 2 Negative Economic Impacts
SUB CATEGORY: 2.3 Household Assistance: Cash Transfers
FUNDING AMOUNT: \$2,000,000

PROJECT OVERVIEW

This project offers grants to assist homeowners in Qualified Census Tracts in Oakland County with necessary critical repairs. The program will be administered through a non-profit agency active in Oakland County’s Continuum of Care. This agency will identify eligible homeowners and contract with home improvement contractors to provide eligible critical repairs. The program will make the repairs using a grant-based system and not loans.

The program will address Oakland County’s growing need to address critical home repairs required by homeowners within the Qualified Census Tracts so they can remain in their homes with dignity. Senior owned homes will be prioritized, though other homes are eligible. This program supports neighborhood revitalization, blight reduction, and aging in place.

A one-time investment is targeted at addressing long-term community needs that have been exacerbated by the COVID-19 public health emergency and its negative economic impacts. The investment in repairs will bring transformational and sustainable change to Oakland County’s neighborhoods through both the fund investment and the affordable payback from homeowners served through the program.

USE OF EVIDENCE:

Reinforcing Low-Income Home Ownership Through Home Repair: Evaluation of the Make It Home Repair Program
<https://poverty.umich.edu/files/2021/02/PovertySolutions-Make-It-Home-Repair-Program-Feb2021-final.pdf>

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Demographics of household members (e.g., age, race, etc.)
- Number of households assisted
- Types of repairs
- Geographic locations

Outcomes:

The investment in repairs will bring transformational and sustainable change to Oakland County’s neighborhoods through the fund.

PRELIMINARY TIMELINE	
Critical Home Repairs	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	July 2022
Project Completion	September 2024

PROJECT NAME: Housing Trust Fund
PROJECT IDENTIFICATION NUMBER: GRN-1003663
PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts
SUB CATEGORY: 2.15 Long-term Housing Security: Affordable Housing
FUNDING AMOUNT: \$5,000,000

PROJECT OVERVIEW

This project will use ARPA funding to increase available rental and/or homeowner housing throughout Oakland County for families living at or below 65% AMI / 300% FPL. Affordable housing developers will submit proposals to the Oakland County Housing Trust Fund for affordable housing developments. ARPA funds, in the form of loans or grants, will be used to provide gap financing to successful proposals. Per contracts with non-profit developers, a percentage of housing units will be designated as affordable units supporting households at or below 65% AMI / 300% FPL for an affordability period (e.g., 20, 30, 40 years, etc.). Further eligibility of these funds will be based on policies and procedures created by the Neighborhood & Housing Development Division.

A Housing Trust Fund (“Trust”) is a flexible way for Oakland County to help address affordable housing. Funds are earmarked for the production or preservation of affordable housing. These trusts create a dependable source of affordable housing funding, can be used to provide bridge funding that helps leverage other sources of funding (such as the Low-Income Housing Tax Credit), and flexibly meet local priorities such as providing housing for persons with disabilities, and improving the overall health and well-being of communities.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number of affordable housing developments
- Geographic locations of affordable housing developments
- Demographics of citizens placed in housing
- Timeliness of constructions

PRELIMINARY TIMELINE	
Housing Trust Fund	
KEY MILESTONES	DATE
Board Approved	April 2022
Project Initiated	August 2022
Project Completion	December 2026

Outcomes:

- **Create Jobs**, including a significant number of construction-related jobs, and new residents support additional jobs in other sectors going forward.
- **Attract both Employers and Employees** by providing affordable places for workers to live, which will help attract and retain a diverse and skilled workforce.
- **Increase Consumer Spending** through job creation and through increasing the buying power of future occupants by reducing their spending on housing.
- **Increase Government Revenues** for both state and local governments through increased tax and fee collection due to construction, an expansion of the tax base, and stable (or rising) local property values.
- **Lower the Risk of Foreclosure** and produce a more sustainable path to homeownership.

Positive social impacts include:

- **Provide A Vehicle to Build Generational Wealth** and transfer of family wealth from generation to generation.
- **Increase Savings** and allows for families to have more disposable income to save for the future.
- **Improve Educational Outcomes** including graduation rates and lifetime earnings.
- **Improve Health Outcomes** by increasing access to healthcare, quality neighborhood amenities, healthy foods, and green space; and by reducing health disparities linked to poor housing quality housing instability generally.
- **Increase Access and Opportunities** by increasing access to affordable and reliable transportation, better jobs, better schools, improved healthcare, and community services.

PROJECT NAME: Legal Aid Assistance and Housing Crisis Support
PROJECT IDENTIFICATION NUMBER: GRN-1003459
PROJECT EXPENDITURE CATEGORY: 6. Revenue Replacement
SUB CATEGORY: 6.1 Provision of Government Services
FUNDING AMOUNT: \$2,000,000

PROJECT OVERVIEW

This project will fund professional services contracts with qualified legal aid and assistance organizations, including Legal Aid & Defender Association, Lakeshore Legal Aid, and Oakland County Mediation Center Legal Aid, to provide assistance to Oakland County residents experiencing crisis housing needs related to the pandemic, including eviction, foreclosure, rent and utility bills, and other related issues.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

Number of Households served	5,999
Number of Households receiving Eviction Prevention Services	5,956
Number of Affordable housing units preserved or developed	0
Households assisted with eviction	5,956
Households assisted with foreclosure	43
Total Households Assisted	5,999
• Individuals Assisted with eviction	10,345
• Individuals Assisted with foreclosure	65
Total Individuals Assisted	10,410

Outcomes:

The program will reduce the number of residents experiencing a housing crisis.

PROJECT NAME: Pontiac Skate Park
PROJECT IDENTIFICATION NUMBER: GRN-1003611
PROJECT EXPENDITURE CATEGORY: 2 Negative Economic Impacts
SUB CATEGORY: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
FUNDING AMOUNT: \$125,000

PROJECT OVERVIEW

This project is being used so the County could contribute \$125,000 of ARPA funds to fill a gap in a \$250,000 matching grant given to the City of Pontiac by the Ralph C. Wilson Foundation (‘The Skate Park Project’) for the construction of a free public skate park in addition to \$50,000 to fund project design costs that specifically intend to lessen the environmental impact of the skate park. With the use of these matching funds, the City of Pontiac will be able to build a 10,000 square foot concrete skate park.

Presently, there are no organized skate-based activities in Pontiac. This project will be a conduit for outdoor recreation, youth programming, and new engaging activities for Pontiac residents and will be an attraction for residents in nearby communities. The draw of a skate park facility of this size and grandeur will bring new customers to local establishments and will promote commerce and new patronage. The skate park and all of its benefits would push Pontiac further along in the quest to become a destination city.

The city has a Parks and Recreation Master Plan that was created using the Guidelines for the Development of Community Park, Recreation, Open Space, and Greenway Plans by the Michigan Department of Natural Resources. This document includes plans for a public skate park, adequate lighting, and environmental impact measures.

With the funding provided by the Skate Park Project, funds already raised by the Pontiac Skate Park Project, and matching funds from The City of Pontiac and The Oakland County Board of Commissioners, the City of Pontiac will build a free public 10,000 square foot park. The Project has begun construction on the 10,000 square foot park. A contractor has been selected through a competitive bid process. The winning bidder was Grindline Skateparks out of Seattle, WA. The estimated completion date is July 15, 2023. The City is planning for a ribbon cutting event with local and County leadership to be in attendance for late July. Once the construction phase is complete an invoice will be initiated by the City to the County for the full extent of the ARPA funding amount as per the Interlocal Agreement.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number of people using skateboard park
- Number of new public events at the skate park location

Outcomes:

Studies have shown that for the communities that install skateparks, there is a greater sense of pride and connection along with ownership in the community by its residents, which has a lasting impact on all involved.

PRELIMINARY TIMELINE	
Pontiac Skate Park	
KEY MILESTONES	DATE
Board Approved	December 2021
Project Initiated	June 2022
Project Completed	July 2023

PROJECT NAME: Senior Centers / Grants

PROJECT IDENTIFICATION NUMBER: GRN-1004016

PROJECT EXPENDITURE CATEGORY: 6. Revenue Replacement

SUB CATEGORY: 6.1 Provision of Government Services

FUNDING AMOUNT: \$5,000,000

PROJECT OVERVIEW

The project will offer Oakland County senior centers funding for small capital, technology, infrastructure, equipment improvements, professional development, and/or transportation needs. Senior centers have adapted to a new reality on how to provide their services and offer programming during the COVID-19 pandemic. They have started to provide classes and game activities online or via phone, but not all seniors have internet access. Others have restrictive phone minutes, find hearing on the phone difficult, or are averse to joining in remote games or classes. The senior centers get funding from a variety of sources, including center-based fundraising activities. The budget gaps created by negative economic impact prevent senior centers from implementing necessary capital/technology upgrades.

The aim of this project is to offer funding to Oakland County senior centers for small capital/technology/infrastructure/equipment improvements, professional development, and/or transportation needs. Each senior center can apply for funding up to \$250,000.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- 43 completed grant applications received
- \$8,416,500 in requests
- \$9,370,966 in match funding
- 29 applications total awarded for \$4,999,256
- Each awardee will agree to a scope of work that best addresses the needs of the community and report on the project quarterly until completion. Plans are far ranging and include upgrades to kitchen facilities, pickle ball courts, gutter replacements, CRM system, HVAC repairs, air cleaning system among other projects.

Outcomes:

Loneliness is oft cited as a major health concern for seniors. Investment in community-based programming that specifically addresses the needs of seniors will result in better health outcomes for residents.

PRELIMINARY TIMELINE	
Senior Centers / Grants	
KEY MILESTONES	DATE
Board Approved	August 2022
Project Initiated	October 2022
Project Completion	December 2024

PROJECT NAME: Senior Chore Pilot Program (Volunteerism Mini-Grants)

PROJECT IDENTIFICATION NUMBER: GRN-100XXXX

PROJECT EXPENDITURE CATEGORY: 6. Revenue Replacement

SUB CATEGORY: 6.1 Provision of Government Services

FUNDING AMOUNT: \$50,000

PROJECT OVERVIEW

This project aims to fund capacity building mini-grants to non-profits that provide senior centered services in Oakland County and are interested in leveraging evidence-based volunteer management practices. Each non-profit can apply up for to \$7,000.

PERFORMANCE REPORT

Status: Not started

Outputs:

- Number of non-profits served

Outcomes:

Investing time in recruiting, retaining, managing, stewarding, cultivating, and eventually, soliciting for volunteers will prove beneficial to nonprofit in the long run and subsequently to Oakland County senior residents.

PRELIMINARY TIMELINE	
Senior Chore Pilot Program	
KEY MILESTONES	DATE
Board Approved	August 2022
Project Initiated	TBD
Project Completion	December 2024

PROJECT NAME: Shelter Capacity Fund
PROJECT IDENTIFICATION NUMBER: GRN-1003687
PROJECT EXPENDITURE CATEGORY: 6
SUBCATEGORY: 6.1 Provision of Government Services
FUNDING AMOUNT: \$5,000,000

PROJECT OVERVIEW

This project will provide funding to increase the number of available emergency shelter beds for both individuals and families experiencing homelessness in our community and to de-congregate currently available units to improve safety and privacy. Eligible expenses will include property acquisition, construction, and development soft costs associated with the above-mentioned purposes. Funds would be leveraged with other available federal funds such as (HOME-ARP) and would be issued in the form of grants.

This project addresses Oakland County’s lack of adequate emergency shelter beds to meet the full need. In 2019, nearly 3,000 people experienced homelessness in Oakland County. However, only 172 year-round shelter beds accommodated roughly 1,000 people. To address this gap, the Shelter Capacity Fund project will add at least 90 new, year-round, permanent shelter beds, including beds dedicated to families. Moving individuals and families off the streets and out of their cars and into a stable, temporary, and supportive shelter environment not only immediately improves their quality of life, but also makes it easier for them to connect to critical, long-term housing solutions. Oakland County’s emergency shelter providers implement housing-first programming and principles. Once in the shelter, Oakland County shelter providers immediately begin assisting clients in attaining long-term housing by developing housing plans, helping them apply for various housing assistance programs, conducting housing searches, and securing vital documents needed to attain housing. Making long-term housing an immediate goal of every shelter guest allows our community to ensure the emergency shelter is used as a path to stability.

This is a recommendation of the Oakland County Homelessness Blueprint report.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number and geographic locations of shelter beds
- Length of shelter stay
- Readmittance rates

Outcomes:

People experiencing homelessness are at increased risk of infection when sleeping in congregate settings and are at increased risk of severe COVID-19 infections due to a disproportionate amount of pre-existing health conditions. This project mitigates these challenges.

PRELIMINARY TIMELINE	
Shelter Capacity Fund	
KEY MILESTONES	DATE
Board Approved	April 2022
Project Initiated	July 2022
Project Completion	September 2024

UNLOCKING DOORS

PROJECT NAME: Unlocking Doors

PROJECT IDENTIFICATION NUMBER: GRN-1003512

PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts

SUB CATEGORY: 2.18 Housing Support: Other Housing Assistance

FUNDING AMOUNT: \$315,000

PROJECT OVERVIEW

The Program offers eligible landlords a reimbursement for minor unit repairs when they rent their home or apartment to a homeless individual with a qualifying HCV.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number of landlords asking for reimbursements
- Number of landlords reimbursed
- Number of landlords willing to rent to households with Housing Choice Vouchers because of Unlocking Doors Oakland (via survey)
- Number of households with Housing Choice Vouchers who are housed

Outcomes:

The investment in repairs will bring transformational and sustainable change to Oakland County's neighborhoods through the fund.

PRELIMINARY TIMELINE

Unlocking Doors

KEY MILESTONES	DATE
Board Approved	August 2021
Project Initiated	January 2022
Project Completion	December 2025

ENVIRONMENTAL SUSTAINABILITY



PROJECT NAME: Broadband Feasibility Study
PROJECT IDENTIFICATION NUMBER: GRN-1003696
PROJECT EXPENDITURE CATEGORY: 3. Public Sector
SUB CATEGORY: 3.4 Public Sector Capacity: Effective Service Delivery
FUNDING AMOUNT: \$1,000,000

PROJECT OVERVIEW

This project will explore broadband options in Oakland County and provide recommendations. The pandemic amplified the importance of broadband as many households struggled due to lack of access to internet service, devices to connect and the skills to effectively use the internet.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

1. A county-wide feasibility study with the following elements:
 - Formalized needs analysis to understand the County’s broadband needs and to make a realistic estimate of market demand for broadband services
 - Pre-Engineering to estimate the cost of building the network
 - A review of the state and federal broadband grants that will best fit the County
 - A step-by-step description of the best way to identify broadband partners to serve the entirety of the County
 - A written report that will summarize work completed and findings
2. Countywide Infrastructure Pre-Inventory –completed
3. Business Model Analysis – the analysis will include the following elements:
 - Financial analysis estimating the incremental revenues, expenses, and potential profitability for each of the opportunities in the feasibility study report; special emphasis will be placed on quantifying grant funding needed to bring better broadband to rural areas within the County
 - A summary of policy implications and recommendations for the County’s consideration

Outcomes:

The COVID pandemic highlighted the need for reliable broadband throughout the county. Communities without broadband were disproportionately affected as students could not participate in virtual learning, employees could not work remotely, and businesses could not communicate with potential customers. Recognizing the elements necessary to support broadband will mitigate these disproportionate impacts.

PRELIMINARY TIMELINE	
Broadband Feasibility Study	
KEY MILESTONES	DATE
Board Approved	May 2022
Project Initiated	January 2023
Project Completion	September 2023

CLINTON RIVER TRAIL SAFETY & MAINTENANCE IMPROVEMENTS

PROJECT NAME: Clinton River Trail Safety & Maintenance Improvements
PROJECT IDENTIFICATION NUMBER: GRN-1003596-2
PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts
SUB CATEGORY: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
FUNDING AMOUNT: \$120,000

PROJECT OVERVIEW

This project with the Friends of the Clinton River Trail (“FCRT”) is collaborating with the City of Pontiac, City of Sylvan Lake, Healthy Pontiac We Can Coalition, Oakland County, and other stakeholders to make essential safety improvements, maintenance repairs, and accessibility renovations to the Clinton River Trail in Pontiac. This former railroad was converted into a walking and biking trail in 2004. Since that time the city has seen a significant reduction in its DPW/Park budget and staff, leaving the Clinton River Trail (“CRT”) in need of major maintenance, repairs and upgrades to meet current shared-use path standards.

This project will transform this popular linear park and address social determinants of health, reduce social isolation, link to neighboring communities, and promote active and healthy lifestyles for people of all ages and abilities. Proposed improvements include pedestrian activated signal at a busy roadway, upgrading all road crossings to be ADA compliant, new crushed limestone surface for 1.75 miles, addressing maintenance needs adjacent to the Clinton River, and installing bollards to prevent unauthorized motorized vehicles.

In addition, the proposed project will implement goals/objectives identified in the 2017 Complete Streets Pontiac Plan and the 2021 Pontiac Parks & Recreation Master Plan. The FCRT partnered with Oakland University in 2014 to conduct trail user observations using the evidence-based System for Observing Play and Recreation in Communities (“SOPARC”) tool.

After the proposed improvements have been completed, another SOPARC assessment could be done and compared to the 2014 baseline data. In addition, the CRT will once again be an ideal location to provide free, outdoor active recreational opportunities where local groups/organizations can offer walking/biking clubs to area residents. The number of participants in these programs and related health outcomes could also be tracked over time.

CLINTON RIVER TRAIL SAFETY & MAINTENANCE IMPROVEMENTS

In addition, in 2019, FCRT worked with the Michigan Trails and Greenways Alliance and was awarded a Mini Grant from REI for trail maintenance. FCRT worked with the West Bloomfield Parks & Recreation staff and the City of Pontiac to treat this section of the shared use path with herbicide and reduce the vegetation growing on the surface. Before and after photos were taken. A photo comparison can be done with the original surface, before/after herbicide treatment, and after reconstruction takes place. The allocated ARPA funding of \$120,000 will go directly toward construction costs to upgrade the trail. No portion of that funding will be used to conduct trail observations.

PERFORMANCE REPORT

Status: Fully completed

Outputs:

- Upgrades identified and completed
- Walkability Score 43
- Access to greenspace increased

Outcomes:

The project improved the overall trail user’s experience, made necessary safety and accessibility enhancements at road crossings, and addressed ongoing maintenance needs because of the increased use of parks/trails during the COVID-19 pandemic.

PRELIMINARY TIMELINE	
Clinton River Trail Safety & Maintenance Improvements	
KEY MILESTONES	DATE
Board Approved	March 2022
Project Initiated	May 2022
Project Completed	January 2023

PROJECT NAME: CVT Local Infrastructure Grant
PROJECT IDENTIFICATION NUMBER: GRN-1003596
PROJECT EXPENDITURE CATEGORY: 6 Revenue Replacement
SUBCATEGORY: 6.1 Provision of Government Services
FUNDING AMOUNT: \$3,900,000

PROJECT OVERVIEW

This project will provide financial assistance to Oakland County local governments for project planning, engineering, analysis, and other related professional services in support of critical infrastructure project proposals. Eligible infrastructure projects must conform with the eligibility requirements of the Michigan Clean Water State Revolving Fund (CWSRF) or Drinking Water State Revolving Fund (DWSRF).

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Number of future grants submitted to federal and state opportunities because of this grant
- Number of grants received because of this support
- Number of applications received

Outcomes:

The investment in critical infrastructure project planning and analysis will bring transformational and sustainable change to Oakland County’s neighborhoods by enabling Oakland County Communities to solve long-standing critical infrastructure needs.

PRELIMINARY TIMELINE	
CVT Local Infrastructure Grant	
KEY MILESTONES	DATE
Board Approved	September 2021
Project Initiated	December 2021
Project Completion	December 2024

PROJECT NAME: Northwest Sewage Drain
PROJECT IDENTIFICATION NUMBER: GRN-1003875
PROJECT EXPENDITURE CATEGORY: 6. Revenue Replacement
SUBCATEGORY: 6.1 Provision of Government Services
FUNDING AMOUNT: \$10,000,000

PROJECT OVERVIEW

This project, the Northwest Sewage Drain project, was designed based on conceptual studies conducted by The Water Resources Commissioner (“WRC”) regarding the protection of the environment and the provision of sanitary sewer service to serve certain areas located within the Village of Ortonville and within the Townships of Groveland, Holly, and Brandon (collectively the Oakland County “Communities”) through an extension of service from Genesee County.

The Communities have petitioned for the creation of a county drainage district formed under Chapter 20 of Act No. 40 of the Public Acts of Michigan of 1956, as amended (“Drain Code”), to conduct a feasibility study to extend sanitary sewer service from the Oakland County border with Genesee County to serve certain areas within the Communities, negotiation of an agreement with Genesee County to determine the feasibility of providing additional capacity consisting of the extension of services to the Oakland County border with Genesee County, an exploration of, and request for, applicable grants and other funding sources.

The Project is planned to consist of three phases:

1. Phase One involves the construction of a \$33 million sanitary sewer by Genesee County that will provide pipe capacity for Oakland County. The construction cost allocation is based on each participant’s share of sewage flow. Genesee County is allocated approximately \$10 million based on expected flow. The cost allocation to the district based on expected sewer flow is \$23 million. The district requests an initial \$10 million to acquire permanent capacity in the sewer. The remaining \$13 million will be financed by the district.
2. Phase Two, financed by the district, involves the construction of a sewer extension along Dixie Highway and Grange Hall Road at an estimated cost of \$49 million.
3. Phase Three, financed by the district, involves the construction of a sewer extension along Perryville Road at an estimated cost of \$59 million.

PERFORMANCE REPORT

Status: Not started

Outputs:

- Completion of Phases 1,2, and 3

Outcomes:

The Project promotes public health, safety, and welfare by reducing the environmental dangers of failing septic systems and further promotes the appropriate treatment of sanitary sewage from homes, buildings, and schools in the Communities.

The Project promotes the protection of the environment in Oakland County, especially its lakes, streams, and headwaters of the Flint River Watershed through elimination of failing septic systems.

PRELIMINARY TIMELINE	
Northwest Sewage Drain	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	TBD
Project Completion	TBD

PROJECT NAME: Parks and Outdoor Recreation Infrastructure
PROJECT IDENTIFICATION NUMBER: GRN-1004019 – 1004023
PROJECT EXPENDITURE CATEGORY: 6. Revenue Replacement
SUB CATEGORY: 6.1 Provision of Government Services
FUNDING AMOUNT: \$15,000,000

PROJECT OVERVIEW

The project will include funding to reopen the South Oakland County Parks and Recreation Office and develop recreation programming and interpretation facilities; grant funding for local priority park improvements in four Oakland County Parks; and long-term park partnerships to facilitate the expansion of the Oakland County Park system.

The Oakland County Parks and Recreation Commission has developed the Healthy Communities Park and Outdoor Recreation Investment Plan, a comprehensive proposal to utilize ARPA funding leveraged with funding from Oakland County Parks and Recreation and long-term partnerships with local governments to make major investments that will rejuvenate and enhance parks that serve residents disproportionately impacted by the pandemic.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Agreements negotiated with partner local communities
- With public engagement, project scopes for each location developed as part of the design process
- Design implemented

Outcomes:

- Transform and eliminate historic inequities in the distribution of the benefits of the Oakland County Parks system and significantly enhances capacity to serve residents of densely populated, diverse core urban cities
- Expand accessibility and use of existing community park facilities to serve regional recreational needs
- Rejuvenate and enhance existing OCPR parks that serve disproportionately impacted populations.

PRELIMINARY TIMELINE	
Parks and Outdoor Recreation Infrastructure	
KEY MILESTONES	DATE
Board Approved	October 2022
Project Initiated	January 2023
Project Completion	December 2026

PROJECT NAME: Water Affordability Program
PROJECT IDENTIFICATION NUMBER: GRN-1003875
PROJECT EXPENDITURE CATEGORY:
 3: Public Health-Negative Economic Impact: Public Sector Capacity
SUB CATEGORY: 3.4 Effective Service Delivery
FUNDING AMOUNT: \$240,000

PROJECT OVERVIEW

This project will fund program management costs related to increasing enrollment in two existing water assistance programs, namely, GLWA’s Water Residential Assistance Program (WRAP) and the federal Low-Income Household Water Assistance Program (LIHWAP). WRAP and LIHWAP provide direct assistance to water customers for past due water bills. LIHWAP is a new temporary emergency program developed in response to the pandemic that provides direct past due water bill assistance to help low-income households. Funding for LIHWAP is only available until September 30, 2023, unless it is depleted prior to that date. WRAP is an existing temporary water bill assistance program to qualifying low-income households within the GLWA service area. The pandemic restrained WRAP client service opportunities and significant updates to the program are currently in process.

Over the course of calendar year 2021, with funding received from EGLE via an Affordability Planning Grant, we have been researching and developing water affordability plans for two Oakland County communities, the City of Pontiac and the Charter Township of Royal Oak, which are intended to serve as a local and statewide model. A critical finding from our research is that there is extremely low enrollment in available water assistance programs, but that low enrollment is not reflective of the need for such programs. Accordingly, the focus of our affordability plan is to increase enrollment in existing water assistance programs, like WRAP and LIHWAP. The grant funding from EGLE, which was intended to develop affordability plans, has been exhausted. WRC is now focused on the implementation phase. The funding for this project will help implement a component of the affordability plans; specifically, to improve the delivery of two economic relief programs, LIHWAP and WRAP, through program evaluation, data analysis, and targeted outreach.

The WRAP only provides assistance to households for two years unless a senior or disabled. A gap exists in two places: 1) for those who have already used the WRAP for two years and 2) WRAP funding allocation for Oakland County is insufficient to meet the need of increased enrollment.

PERFORMANCE REPORT

Status: Less than 50% complete

Outputs:

- Eligible Oakland County public water utility customers enrolled in the current assistance programs to leverage dollars.

Outcomes:

- Leverage existing Federal and GLWA funds to support those at risk of falling into water arrear-based foreclosure
- Provide assistance to eligible households prior to certification of water bill debt to tax rolls
- Increase enrollment in existing Federal and GLWA water affordability programs in order to discontinue returning these funds
- Establish an income-based water affordability program in collaboration with GLWA’s bill paying improvements going into effect on July 1, 2022

PRELIMINARY TIMELINE	
Water Affordability Program	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	June 2023
Project Completion	December 2024

ORGANIZATIONAL EXCELLENCE



PROJECT NAME: Arts, Beats, & Eats Festival
PROJECT IDENTIFICATION NUMBER: GRN-1003503
PROJECT EXPENDITURE CATEGORY: 2. Negative Economic Impacts
SUB CATEGORY: 2.36 Aid to Other Impacted Industries
FUNDING AMOUNT: \$80,000

PROJECT OVERVIEW

This project promoted awareness of cultural diversity in arts, entertainment, and food programming and presentation. The event’s impact on small businesses, mental health, and celebrating a return to normalcy was transformational. The project funded the gate staffing and infrastructure support and the two key initiatives listed below.

INITIATIVE I

Allocation of a portion of admission revenue in partnership with Kroger to support food insecurity and support organizations that deal with hunger and food needs in the community.

INITIATIVE II

Awareness for the LGBTQ community, including direct support as developed by engagement in conjunction with the LGBTQ community.

PERFORMANCE REPORT

Status: Complete

Output:

- Purpose of funds – Safety Protocols
- 370,000 Attendees
- 55 Local restaurants
- 100 art vendors
- 200 musical acts (some local, some national)

PRELIMINARY TIMELINE	
Arts, Eats & Beats Festival	
KEY MILESTONES	DATE
Board Approved	August 2021
Project Initiated - Festival	September 2021
Project Completed	January 2022

Outcomes:

The festival allowed residents to re-engage with impacted entertainment and art industries and allowed workers in those areas to participate with live audiences, signaling economic recovery in those sectors.

TABLE OF PROJECTS

PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
THRIVING & INCLUSIVE ECONOMY			
Business Forward (Business Community Navigators & Business Professional Services Grant Program) (# GRN-1003461)	The project will provide consulting and technical assistance to small businesses and organizations obtaining professional services, federal, state and local resources.	\$18,000,000	2.30 Technical Assistance, Counseling, or Business Planning
Project Diamond Phase II (# GRN-1004015)	This project will provide an additional 750 3D printers (Phase One provided 250 3D Printers) to Oakland County SMEs, providing a needed Industry 4.0 capital infusion to help alleviate the economic downturn caused by COVID-19 and alleviate supply chain issues.	\$15,000,000	6.1 Provision of Government Services
HEALTHY RESIDENTS			
Corktown Health Initiative (# GRN-1003873)	The project will support the acquisition and renovation of a 17,000-square-foot existing property located in Hazel Park for providing medical care, behavioral health, and support services to the community.	\$2,500,000	6.1 Provision of Government Services
Crisis Intervention Training Pilot (# GRN-1004017)	The CIT pilot will provide a forum for effective problem solving regarding the in-teraction between the criminal justice and mental health care system and creates the context for sustainable change	\$500,000	1.11 Community Violence Interventions
Double Up Food Bucks (# GRN-1003868)	The project will support increasing the awareness of Double Up Food Bucks (DUFB), broaden and deepen vendor engagement, and support SNAP participants' usage through continued marketing, communications, and technology innovations.	\$250,000	2.1 Household Assistance: Food Programs
Emergency Room Services Grant (# GRN-1003568)	The project will support Oakland County health care providers experiencing increased patients visiting emergency rooms seeking mental/behavioral health and substance abuse care. The County has engaged the Michigan Health and Hospital Association (MHA) to provide grant administration services, including funding distribution to individual grantees, reviewing expenses submitted for reimbursement by hospitals, program compliance, and reporting requirements.	\$2,000,000	1.12 Mental Health Services
Food Landscape Study (# GRN-1003869)	The project will support the County with a comprehensive, actionable plan to improve healthy food access and security in Oak-land County. The University of Michigan (Poverty Solutions Center/Ford School of Public Policy) will manage the program, offering guidance, case studies, data, and appropriate best practices cultivated from current County and Statewide efforts.	\$300,000	3.4 Public Sector Capacity; Effective Service Delivery
Healthy Food Access Initiative (fka Emergency Food Grant) (# GRN-1003867)	The project will provide grants to emergency food providers to offset the increasing food costs resulting from the pandemic.	\$1,700,000	2.1 Household Assistance: Food Programs

PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
HEALTHY RESIDENTS			
Honor Family Medicine Residency Program (# GRN-1003871)	The project will support the development of a community-based medicine residency program that will service individuals disproportionately impacted by COVID-19.	\$1,000,000	6.1 Provision of Government Services
Mental Health Nonprofit Grant Program (# GRN-1003458)	The project will provide competitive grants to non-profit organizations delivering mental/behavioral health and associated support services.	\$10,000,000	6.1 Provision of Government Services
Mental Health Professionals in Oakland Schools (# GRN-1003874)	The project will support the placement of mental health professionals in schools.	\$10,150,000	1.12 Mental Health Services
School Partnerships Grant: Communities in Schools (# GRN-1003599)	The project will allow school districts to place student support coordinators in selected schools to implement the evidence-based Communities in Schools wrap-around program.	\$500,000	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
School Partnerships Grant: School Mental Health Fund (# GRN-1003607)	The project will support direct mental health services, including deductibles, co-pays, and costs for underinsured and uninsured students.	\$1,001,615	1.12 Mental Health Services
School Partnerships Grant: School Mental Health Navigators (# GRN-1003607)	The project will support schools with increased access to culturally diverse, social, emotional, and mental health services and student support.	\$448,385	1.12 Mental Health Services
School Partnerships Grant: Youth Assistance Grant (# GRN-1003509)	The project will assist families as needed in three broad categories: emergency needs, mental health, and skill building.	\$50,000	1.11 Community Violence Interventions
SKILLED & EDUCATED WORKFORCE			
Oakland County Business Resource Network Restart (# GRN -1003457-2)	The project will support businesses and their employees in addressing issues related to workforce retention, supportive services, and best practices.	\$1,050,000	2.30 Technical Assistance, Counseling, or Business Planning
Childcare Development Associate (CDA) Community Based Training (# GRN-1003873)	The project will provide funding to complete the Child Development Associate and to fund various Early Learning Community training programs.	\$450,000	2.10 Assistance to Unemployed or Underemployed Workers
Childcare Scholarships (# GRN-1003457-4)	The project will support families with childcare costs, including co-pays, application fees, and direct care costs, with payment directly to licensed providers.	\$1,200,000	2.10 Assistance to Unemployed or Underemployed Workers
Flexible Workforce Assistance (# GRN-1003457-3)	The project will assist individuals facing financial barriers limiting access to career credentials and higher education programs.	\$1,500,000	2.10 Assistance to Unemployed or Underemployed Workers

PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
SKILLED & EDUCATED WORKFORCE			
Oakland80 Career Navigators (# GRN-1003457-1)	The project will inform individuals of the skills, potential education, and training paths necessary for accessing quality in-demand jobs and career advancement.	\$2,874,000	2.10 Assistance to Unemployed or Underemployed Workers
Out of School Time Learning Supports (# GRN-1003881)	The project will provide out of school time opportunities that support the missed learning opportunities experienced by children and their need for social and emotional development in Oakland County.	\$5,000,000	2.27 Addressing Impacts of Lost Instructional Time
LIVABLE NEIGHBORHOODS			
Critical Home Repairs (# GRN-1003688)	The project will provide grants and loans for critical home repairs to residents.	\$2,000,000	2.3 Household Assistance: Cash Transfers
Housing Trust Fund (# GRN-10036633)	The project will support increased rental and/or homeowner housing access for families living at or below 65% AMI / 300% FPL.	\$5,000,000	2.15 Long-term Housing Security: Affordable Housing
Legal Aid Assistance & Housing Crisis Support (# GRN-1003459)	The project will assist residents experiencing crisis housing needs related to the pandemic, including eviction, foreclosure, rent and utility bills, and other related issues.	\$2,000,000	6.1 Provision of Government Services
Pontiac Skate Park (# GRN-1003611)	The project will provide a conduit for outdoor recreation, youth programming, and new engaging activities for the City of Pontiac residents.	\$125,000	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
Senior Centers / Initiatives (# GRN-1004016)	The project will offer Oakland County senior centers funding for small capital, technology, infrastructure, equipment improvements, professional development, and/or transportation needs.	\$5,555,000	6.1 Provision of Government Services
Senior Chore Pilot Program (Volunteerism Mini-Grants) (# GRN -)	The project assigned funds for Senior Chore Pilot Program	\$3,000,000	6.1 Provision of Government Services
Shelter Capacity Fund (# GRN-1003687)	The project will provide funding to increase the number of available emergency shelter beds for individuals and families experiencing homelessness and decongregate currently available units to improve safety and privacy.	\$5,000,000	6.1 Provision of Government Services
Unlocking Doors (# GRN-1003512)	The project will reimburse eligible landlords for repairing homes or apartments rented to homeless individuals with a qualifying HCV.	\$315,000	2.18 Housing Support: Other Housing Assistance
Webster Community Center Redevelopment (# GRN-100XXXX)	This project will renovate the Micah 6 Community Center.	\$2,000,000	6.1 Provision of Government Services

PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
ENVIRONMENTAL SUSTAINABILITY			
Broadband Feasibility Study (# GRN-1003696)	The project will explore broadband options in Oakland County and provide recommendations.	\$1,000,000	3.4 Public Sector Capacity: Effective Service Delivery
Clinton River Trail (#1 GRN-1003695)	The project will address social determinants of health, reduce social isolation, link to neighboring communities, and promote active and healthy lifestyles for people of all ages and abilities.	\$120,000	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
CVT Local Infrastructure Planning Grant (# GRN-1003596)	The project will provide financial assistance to Oakland County local governments for project planning, engineering, analysis, and other related professional services supporting critical infrastructure project proposals. Eligible infrastructure projects must conform to eligibility requirements of the Michigan Clean Water State Revolving Fund (CWSRF) or Drinking Water State Revolving Fund (DWSRF).	\$3,900,000	6.1 Provision of Government Services
Northwest Sewage Drain (#GRN-100XXXX)	The project will provide funding for creating a county drainage district to conduct a feasibility study to extend sanitary sewer services.	\$10,000,000	6.1 Provision of Government Services
Parks and Outdoor Recreation Infrastructure (# GRN-1004019 – 1004023)	The project will include funding to reopen the South Oakland County Parks and Recreation Office and develop recreation programming and interpretation facilities; grant funding for local priority park improvements in four Oakland County Parks; and long-term park partnerships to facilitate the expansion of the Oakland County Park system.	\$15,000,000	6.1 Provision of Government Services
Water Affordability Program (#GRN-1003875)	The project will support increasing enrollment in existing water bill assistance programs for low-income households.	\$240,000	3.4 Effective Service Delivery
ORGANIZATIONAL EXCELLENCE			
Arts, Beats, & Eats Festival (# GRN -1003503)	The project will promote awareness of cultural diversity in arts, entertainment, food programming, and presentation.	\$80,000	2.36 Aid to Other Impacted Industries
County Operations FY 2021 (# GRN-1003556)	The project will fund county operational costs created by the COVID-19 pandemic, including direct response costs, contractual costs for services previously performed by jail trustees, and improvements to remote work/meeting capabilities.	\$5,455,075	6.1 Provision of Government Services
County Operations FY 2022 (# GRN-1003617-1-10)	The project will fund county operational costs created by the COVID-19 pandemic, including direct response costs, contractual costs for services previously performed by jail trustees, and improvements to remote work/meeting capabilities.	\$5,802,534	6.1 Provision of Government Services

PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
County Operations FY 2023 (# GRN-1004054-1-21)	The project will fund county operational costs created by the COVID-19 pandemic, including direct response costs, contractual costs for services previously performed by jail trustees, and improvements to remote work/meeting capabilities.	\$7,000,000	6.1 Provision of Government Services
Department of Public Communications (# GRN-1003598)	The project will transfer all Office of Public Communication Division positions from the County Executive Department to the Department of Emergency Management and Homeland Security, which aligns with the critical importance of facilitating coordinated, timely and effective information communication to the public and community stakeholders, particularly during emergencies.	\$1,300,000	6.1 Provision of Government Services
Digital Records Project (# GRN-100XXXX)	This project will reduce in-person contact for County services by digitizing paper and manual processes, reducing the risk of spreading illness.	\$450,000	6.1 Provision of Government Services
Emergency Management Position (# GRN-100XXXX)	This project will allow hiring an individual to hold this position to support expanding communication with county residents regarding county services, including those related to the COVID-19 pandemic.	\$325,000	6.1 Provision of Government Services
Pontiac School Resource Officer (# GRN-1003970)	The project will improve safety at Pontiac Schools to provide a better learning environment for students.	\$200,000	6.1 Provision of Government Services
Winter Blast Royal Oak Festival (# GRN-1003635)	The project will support local economic activity at a historic time of year with low economic activity, supporting local businesses as they emerge beyond the pandemic.	\$50,000	6.1 Provision of Government Services
Workday (# GRN -1003600)	The project will provide funding for purchasing an accounting system to streamline grant accounting and reporting.	\$4,945,628	6.1 Provision of Government Services



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