

Oakland County Department of Information Technology Project Scope and Approach

Project Name: Physical Records Management System

Project ID: DJ0138PR

Leadership Group: Finance Administration				
Department: Central Services			Division: Support Services	
Project Sponsor: Todd Birkle		Date Requested: 4/13/2020		PM Customer No. 138
Request Type: <u><i>New Development</i></u> <i>Enhancement</i> <i>Customer Support</i> <i>Planned System Maintenance or Upgrade</i>				
IT Team Name: eCommerce			IT Team No: J	
Project Manager/Leader: Dawn Clark				
Account Number: 44500	Account Description:	SUPPORT SERVICES USER SUPPORT	Customer Name:	Central Services
Grant Funded? Yes <u>No</u>		Mandate? Yes <u>No</u>		
		Mandate Source:		

Project Goal

To replace the end-of-life OmniRIM application with a supported application so that off-site storage inventory can be tracked and maintained efficiently and securely.

Business Objective

To replace the OmniRIM application with a supported application and ensure all currently used application functionality is preserved.

Major Deliverables

- Request for Proposal
- Detailed Project Plan
- End User Hardware and Software Requirements document
- Vendor Selection
- Vendor SOW and Contract
- Application and/or System Requirements
- End User Hardware and Software Requirements Document
- Technical Design Document
- Technical Architecture Diagram
- Training Plan
- User Acceptance Test Plan
- Implementation Plan
- Training/User Manual(s)
- Application Code
- Service Level Agreement
- Disaster Recovery Toolkit

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- Service Center Knowledge Documents

Approach

- Develop Detailed Project Plan
- Review current business process and conduct needs assessment with customer, ensuring current manual processes are refined and automated.
- Develop an RFP
- Select vendor based on vendor demonstrations
- Collaborate with vendor on contract and SOW
- Document system requirements
- Determine and document system architecture and diagram
- Assess User Hardware and Software Requirements
- Conduct Tech Review
- Order hardware and software if needed
- Develop Implementation Plan
- Develop new system
- Develop User Acceptance Test Plan
- Test new system
- Acquire User Acceptance Sign off
- Conduct Change Control
- Develop User Documentation, SLA, Disaster Recovery Toolkit, Service Center Knowledge Documents
- Train users on new system
- Release new system into production

Research & Analysis

Gartner Research Recommendation

Research Not Required

Benefits

See Return on Investment (ROI) Analysis Document

Impact

Number of Users 6-users

Divisions Support Service / Records Retention

Leadership Groups Finance / Admin

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Risk

Business Environment Medium – Changes to existing business processes expected.
Technical Environment Medium – Supported technologies within a new application.

Assumptions

Staffing IT Staffing: resources will be available for the hours indicated per the attached project plan.

Other Staffing: additional staffing will be available as follows:

<u>Role:</u>	<u>Name</u>	<u>Hours per Day</u>
Project Sponsor	Todd Birkle	As needed

Facilities

- None
-

Technical

- None

Funding

- Finance / Admin Leadership Group

Other

- None

Priority

Constraints

- Existing solution functionality must be retained.

Exclusions

- None

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PROJECT PHASE AUTHORIZATION

Phase(s): All Phases	
Total Estimated Application Services	Hours: 1,257
Total Estimated Technical Systems	Hours: 172
Total Estimated CLEMIS	Hours:
Total Estimated Internal Services	Hours:
IT Application Services Division Manager Approval:	Date:
IT Technical Systems Division Manager Approval:	Date:
IT CLEMIS Division Manager Approval:	Date:
IT Internal Services Division Manager Approval:	Date:
IT Management Approval:	
Approved: <input type="checkbox"/> Yes <input type="checkbox"/> No	Date:
Reason:	
Project Sponsor Approval:	
Title:	Date:

PROJECT SUMMARY

Authorized Development (see above)	Hours:	
Preliminary Estimated Development for Future Phases	Hours:	
Grand Total Estimated Development	Hours: 1,429	Cost: \$235,785

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PROJECT COMPLETION AUTHORIZATION

Customer Acceptance of Product:	
Title:	Date:
Project Office Review:	Date:

Physical Records Management System - Size Estimate (+/- 10% to 50%)					
	Type	ID	Task Name	Estimated Hours	Estimate Notes
1	Phase	000000	PROJECT MANAGEMENT	359	
2	Phase	100000	DEVELOP RFP & SELECT VENDOR	206	
3	Phase	200000	DEFINE BUSINESS REQUIREMENTS	95	
4	Phase	300000	DESIGN SYSTEM ARCHITECTURE	99	
5	Phase	400000	IMPLEMENT VENDOR APPLICATION	383	
6	Phase	500000	IMPLEMENTATION PHASE	204	
7	Phase	600000	POST IMPLEMENTATION SUPPORT	83	
8					
				1,429	

Oakland County -- Physical Records Management System

Return on Investment Analysis

Project Summary

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Total
Benefits/Savings:							
Tangible Benefits Subtotal:	0	0	0	0	0	0	0
Cost Avoidance Subtotal:	100,000	109,585	110,681	111,788	112,906	114,035	658,994
Costs:							
Development Services Subtotal:	235,785	5,833	5,891	5,950	6,009	6,070	265,538
Hardware Subtotal:	0	0	0	0	0	0	0
Software Subtotal:	33,731	18,918	19,107	19,298	19,491	19,686	130,232
Infrastructure Subtotal:	0	0	0	0	0	0	0
Training Subtotal:	0	0	0	0	0	0	0
Other Subtotal:	0	0	0	0	0	0	0
Annual Statistics:							
Annual Total Savings	100,000	109,585	110,681	111,788	112,906	114,035	658,994
Annual Total Costs	269,516	24,751	24,998	25,248	25,501	25,756	395,770
Annual Return on Investment	(169,516)	84,834	85,682	86,539	87,405	88,279	263,224
Annual Costs/Savings Ratio	269.52%	22.59%	22.59%	22.59%	22.59%	22.59%	
Project Cumulative Statistics:							
Cumulative Total Savings	100,000	209,585	320,266	432,054	544,959	658,994	658,994
Cumulative Total Costs	269,516	294,267	319,265	344,513	370,014	395,770	395,770
Cumulative Return on Investment	(169,516)	(84,682)	1,001	87,540	174,945	263,224	263,224
Cumulative Cost/Savings Ratio	269.52%	140.40%	99.69%	79.74%	67.90%	60.06%	60.06%
Year Positive Payback Achieved			Year 3				Year 3
State or Federal Mandate?							
Signatures:							
Benefits Reviewed By Project Sponsor	_____			Date:	_____		
Costs (including IT Resources) Reviewed By Information Technology Project Manager	_____			Date:	_____		

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Return on Investment Analysis

Savings Detail

Benefit/Savings Description	Project Savings Category	Budget Category/Funding Source	Unit Desc	Units	Rate per Unit	Total Savings	Annual Multiplier
Avoid Staff increase from manual processing of record tracking	Cost Avoidance			2,000	50	100,000	1.010
Avoid annual maintenance of current OmniRimm product.	Cost Avoidance			1	8,500	8,500	1.010
Avoid reduced processing efficiency from manually requesting and locating records.	Intangible Benefit					0	
Avoid potential security vulnerabilities due to lack of software updates	Intangible Benefit					0	
Avoid incorrect records destruction issues including possible compliance violations due to manual processing of records.	Intangible Benefit					0	
Avoid impacts to Oakland County Departments due to inefficiencies of manually storing and locating records.	Intangible Benefit					0	
Avoid support issues caused by lack of software updates.	Intangible Benefit					0	
						0	
						0	
						0	
						0	
						0	
						0	
						0	
						0	

Oakland County -- Physical Records Management System

Return on Investment Analysis

Savings Detail

Benefit/Savings Description	Project Savings Category	Affects Project ROI?						Potential Savings Extensions					
		Y1	Y2	Y3	Y4	Y5	Y6	Y1	Y2	Y3	Y4	Y5	Y6
Avoid Staff increase from manual processing of record tracking	Cost Avoidance	X	X	X	X	X	X	100,000.00	101,000.00	102,010.00	103,030.10	104,060.40	105,101
Avoid annual maintenance of current OmniRimm product.	Cost Avoidance		X	X	X	X	X		8,585.00	8,670.85	8,757.56	8,845.13	8,934
Avoid reduced processing efficiency from manually requesting and locating records.	Intangible Benefit												
Avoid potential security vulnerabilities due to lack of software updates	Intangible Benefit												
Avoid incorrect records destruction issues including possible compliance violations due to manual processing of records.	Intangible Benefit												
Avoid impacts to Oakland County Departments due to inefficiencies of manually storing and locating records.	Intangible Benefit												
Avoid support issues caused by lack of software updates.	Intangible Benefit												

Oakland County -- Physical Records Management System

Return on Investment Analysis

Savings Summary

Benefit/Savings Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Total
Tangible Benefit:							
<i>Tangible Benefits Subtotal:</i>							
Cost Avoidance:							
Avoid Staff increase from manual processing of record tracking	100,000	101,000	102,010	103,030	104,060	105,101	615,202
Avoid annual maintenance of current OmniRimm product.		8,585	8,671	8,758	8,845	8,934	43,792
<i>Cost Avoidance Subtotal:</i>	100,000	109,585	110,681	111,788	112,906	114,035	658,994
Intangible Benefit:							
Avoid annual maintenance of current OmniRimm product.							
Avoid reduced processing efficiency from manually requesting and locating records.							
Avoid potential security vulnerabilities due to lack of software updates							
Avoid incorrect records destruction issues including possible compliance violations due to manual processing of records.							
Avoid impacts to Oakland County Departments due to inefficiencies of manually storing and locating records.							
Savings Total:	100,000	109,585	110,681	111,788	112,906	114,035	658,994

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Return on Investment Analysis

Cost Detail

Cost Description	Project Cost Category	Budget Category/Funding Source	Unit Desc	Units	Rate per Unit	Total Cost	Annual Multiplier	Affects Project ROI?							
								Y1	Y2	Y3	Y4	Y5	Y6		
IT Hours - New Development	Development Svcs			1,429	165	235,785		X							
IT Hours - System Maintenance	Development Svcs				165	0									
IT Hours - Customer Support	Development Svcs			10	165	1,650	1.010		X	X	X	X	X	X	
IT Hours - Planned Maintenance	Development Svcs			25	165	4,125	1.010		X	X	X	X	X	X	
User Hours - New Development	Development Svcs					0									
User Hours - PTNE/OT	Development Svcs					0									
Contractor Professional Services	Development Svcs					0									
PC System - Acquisition	Hardware				687	0									
PC System - Maintenance	Hardware				2,936	0									
Notebook - Acquisition	Hardware				1,115	0									
Notebook - Maintenance	Hardware				3,024	0									
Tablet Notebook - Acquisition	Hardware				1,421	0									
Tablet Notebook - Maintenance	Hardware				2,800	0									
Laserprinter - Acquisition	Hardware				1,432	0									
Laserprinter - Maintenance	Hardware				1,408	0									
PC Maintenance User Owned	Hardware				2,720	0									
Printer Maintenance User Owned	Hardware				1,264	0									
File Space (100GB)	Hardware		ANN		23	0									
Package Software - Implementation	Software		EA	1	15,000	15,000	1.010	x							
Package Software - Maintenance	Software		EA	1	18,731	18,731	1.010	X	X	X	X	X	X	X	
Business Objects Access	Software														
Term Emulation SFTW-Acquisition	Software					0									
Term Emulation SFTW-Maintenance	Software					0									
Server - Acquisition/Upgrade	Infrastructure				8,000	0									
Server - Maintenance	Infrastructure				360	0									
Server Sftwre - Acquisition/Upgrade	Infrastructure				335	0									
Server Sftwre - Maintenance	Infrastructure					0									
Server Rack Mount	Infrastructure				400	0									
Oracle Enterprise Software Purchase - Per Processor (4 Cores) - Requires Annual Support Below	Infrastructure				42,280	0									
Oracle Enterprise Software Support - Per Processor (4 Cores)	Infrastructure				9,293	0	1.030								

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Cost Detail

Cost Description	Project Cost Category	Budget Category/Funding Source	Unit Desc	Units	Rate per Unit	Total Cost	Annual Multiplier	Affects Project ROI?							
								Y1	Y2	Y3	Y4	Y5	Y6		
SQL Server Enterprise Software Purchase - Per Processor (4 cores) - Purchased Sept 2019-Aug 2020 - Includes Support thru Aug 2022	Infrastructure				16,985	0									
SQL Server Enterprise Software Purchase - Per Processor (4 cores) - Purchased Sept 2020-Aug 2021 - Includes Support thru Aug 2022	Infrastructure				12,724	0									
SQL Server Enterprise Software Purchase - Per Processor (4 cores) - Purchased Sept 2021-Aug 2022 - Includes Support thru Aug 2022	Infrastructure				8,463	0									
SQL Server Enterprise - Support, Per Processor (4 cores) - Sept 2022 and Beyond	Infrastructure				4,261	0									
SQL Server Standard Software Purchase - Per Processor (4 cores) - Purchased Sept 2019-Aug 2020 - Includes Support thru Aug 2022	Infrastructure				4,429	0									
SQL Server Standard Software Purchase - Per Processor (4 cores) - Purchased Sept 2020-Aug 2021 - Includes Support thru Aug 2022	Infrastructure				3,317	0									
SQL Server Standard Software Purchase - Per Processor (4 cores) - Purchased Sept 2021-Aug 2022 - Includes Support thru Aug 2022	Infrastructure				2,205	0									
SQL Server - Standard Support, Per Processor (4 cores) - Sept 2022 and Beyond	Infrastructure				1,112	0									
Websphere Basic Per Processor Single/Dual Core - Includes Year 1 Maintenance	Infrastructure				3,506	0									

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Cost Detail

Cost Description	Project Cost Category	Budget Category/Funding Source	Unit Desc	Units	Rate per Unit	Total Cost	Annual Multiplier	Affects Project ROI?							
								Y1	Y2	Y3	Y4	Y5	Y6		
Websphere Basic Per Processor Single/Dual Core - Year 2 and Beyond	Infrastructure				701	0									
Websphere ND Per Processor Single/Dual Core - Includes Year 1 Maintenance	Infrastructure				13,180	0									
Websphere ND Per Processor Single/Dual Core - Year 2 and Beyond	Infrastructure				2,635	0									
SSL Certificate	Infrastructure				845	0									
Internet Access	Infrastructure				180	0									
Imperva Web Application Firewall (External Web Applications Only)	Infrastructure		ANN		500	0									
App Code Directories on Consolidated IIS Server (Virtual)	Infrastructure		ANN		415	0									
Dedicated Virtual Server	Infrastructure		ANN		4,150	0									
Extra Small - 2 Core 8GB RAM, 500GB Drive, 10 GB NIC - Cloud/Virtual = \$601 On Premise Physical Server = N/A	Infrastructure		ANN			0									
Small - 4 Core 16GB RAM, 500GB Drive, 10 GB NIC - Cloud/Virtual = \$951 On Premise Physical Server = \$9,288	Infrastructure		ANN			0									
Medium - 8 Core 32GB RAM, 500GB Drive, 10 GB NIC - Cloud/Virtual = \$1,702 On Premise Physical Server = \$9,751	Infrastructure		ANN			0									
Large - 16 Core 64GB RAM, 500GB Drive, 10 GB NIC - Cloud/Virtual = \$3,167 On Premise Physical Server = \$10,446	Infrastructure		ANN			0									

Oakland County -- Physical Records Management System

Return on Investment Analysis

Cost Detail

Cost Description	Project Cost Category	Budget Category/Funding Source	Unit Desc	Units	Rate per Unit	Total Cost	Annual Multiplier	Affects Project ROI?							
								Y1	Y2	Y3	Y4	Y5	Y6		
Extra Large - 40 Core 160GB RAM, 500GB Drive, 10 GB NIC - Cloud/Virtual = \$7,564 On Premise Physical Server = \$12,906	Infrastructure		ANN			0									

Oakland County -- Physical Records Management System
Return on Investment Analysis

Cost Detail

Cost Description	Project Cost Category	Potential Cost Extensions					
		Y1	Y2	Y3	Y4	Y5	Y6
IT Hours - New Development	Development Svcs	235,785.00					
IT Hours - System Maintenance	Development Svcs						
IT Hours - Customer Support	Development Svcs		1,666.50	1,683.17	1,700.00	1,717.00	1,734.17
IT Hours - Planned Maintenance	Development Svcs		4,166.25	4,207.91	4,249.99	4,292.49	4,335.42
User Hours - New Development	Development Svcs						
User Hours - PTNE/OT	Development Svcs						
Contractor Professional Services	Development Svcs						
PC System - Acquisition	Hardware						
PC System - Maintenance	Hardware						
Notebook - Acquisition	Hardware						
Notebook - Maintenance	Hardware						
Tablet Notebook - Acquisition	Hardware						
Tablet Notebook - Maintenance	Hardware						
Laserprinter - Acquisition	Hardware						
Laserprinter - Maintenance	Hardware						
PC Maintenance User Owned	Hardware						
Printer Maintenance User Owned	Hardware						
File Space (100GB)	Hardware						
Package Software - Implementation	Software	15,000.00					
Package Software - Maintenance	Software	18,730.80	18,918.11	19,107.29	19,298.36	19,491.35	19,686.26
Business Objects Access	Software						
Term Emulation SFTW-Acquisition	Software						
Term Emulation SFTW-Maintenance	Software						
Server - Acquisition/Upgrade	Infrastructure						
Server - Maintenance	Infrastructure						
Server Sftwre - Acquisition/Upgrade	Infrastructure						
Server Sftwre - Maintenance	Infrastructure						
Server Rack Mount	Infrastructure						
Oracle Enterprise Software Purchase - Per Processor (4 Cores) - Requires Annual Support Below	Infrastructure						
Oracle Enterprise Software Support - Per Processor (4 Cores)	Infrastructure						

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Cost Detail

Cost Description	Project Cost Category	Potential Cost Extensions					
		Y1	Y2	Y3	Y4	Y5	Y6
SQL Server Enterprise Software Purchase - Per Processor (4 cores) - Purchased Sept 2019-Aug 2020 - Includes Support thru Aug 2022	Infrastructure						
SQL Server Enterprise Software Purchase - Per Processor (4 cores) - Purchased Sept 2020-Aug 2021 - Includes Support thru Aug 2022	Infrastructure						
SQL Server Enterprise Software Purchase - Per Processor (4 cores) - Purchased Sept 2021-Aug 2022 - Includes Support thru Aug 2022	Infrastructure						
SQL Server Enterprise - Support, Per Processor (4 cores) - Sept 2022 and Beyond	Infrastructure						
SQL Server Standard Software Purchase - Per Processor (4 cores) - Purchased Sept 2019-Aug 2020 - Includes Support thru Aug 2022	Infrastructure						
SQL Server Standard Software Purchase - Per Processor (4 cores) - Purchased Sept 2020-Aug 2021 - Includes Support thru Aug 2022	Infrastructure						
SQL Server Standard Software Purchase - Per Processor (4 cores) - Purchased Sept 2021-Aug 2022 - Includes Support thru Aug 2022	Infrastructure						
SQL Server - Standard Support, Per Processor (4 cores) - Sept 2022 and Beyond	Infrastructure						
Websphere Basic Per Processor Single/Dual Core - Includes Year 1 Maintenance	Infrastructure						

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Return on Investment Analysis

Cost Detail

Cost Description	Project Cost Category	Potential Cost Extensions					
		Y1	Y2	Y3	Y4	Y5	Y6
Websphere Basic Per Processor Single/Dual Core - Year 2 and Beyond	Infrastructure						
Websphere ND Per Processor Single/Dual Core - Includes Year 1 Maintenance	Infrastructure						
Websphere ND Per Processor Single/Dual Core - Year 2 and Beyond	Infrastructure						
SSL Certificate	Infrastructure						
Internet Access	Infrastructure						
Imperva Web Application Firewall (External Web Applications Only)	Infrastructure						
App Code Directories on Consolidated IIS Server (Virtual)	Infrastructure						
Dedicated Virtual Server	Infrastructure						
Extra Small - 2 Core 8GB RAM, 500GB Drive, 10 GB NIC - Cloud/Virtual = \$601 On Premise Physical Server = N/A	Infrastructure						
Small - 4 Core 16GB RAM, 500GB Drive, 10 GB NIC - Cloud/Virtual = \$951 On Premise Physical Server = \$9,288	Infrastructure						
Medium - 8 Core 32GB RAM, 500GB Drive, 10 GB NIC - Cloud/Virtual = \$1,702 On Premise Physical Server = \$9,751	Infrastructure						
Large - 16 Core 64GB RAM, 500GB Drive, 10 GB NIC - Cloud/Virtual = \$3,167 On Premise Physical Server = \$10,446	Infrastructure						

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Return on Investment Analysis

Cost Detail

Cost Description	Project Cost Category	Potential Cost Extensions					
		Y1	Y2	Y3	Y4	Y5	Y6
Extra Large - 40 Core 160GB RAM, 500GB Drive, 10 GB NIC - Cloud/Virtual = \$7,564 On Premise Physical Server = \$12,906	Infrastructure						

Oakland County -- Physical Records Management System

Return on Investment Analysis

Cost Summary

Cost Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Total
Development Services:							
IT Hours - New Development	235,785						235,785
IT Hours - System Maintenance							
IT Hours - Customer Support		1,667	1,683	1,700	1,717	1,734	8,501
IT Hours - Planned Maintenance		4,166	4,208	4,250	4,292	4,335	21,252
User Hours - New Development							
User Hours - PTNE/OT							
Contractor Professional Services							
<i>Development Services Subtotal:</i>	235,785	5,833	5,891	5,950	6,009	6,070	265,538
Hardware:							
<i>Hardware Subtotal:</i>							
Software:							
Package Software - Implementation	15,000	0					15,000
Package Software - Maintenance	18,731	18,918	19,107	19,298	19,491	19,686	115,232
<i>Software Subtotal:</i>	33,731	18,918	19,107	19,298	19,491	19,686	130,232
Infrastructure:							
<i>Infrastructure Subtotal</i>							
Training:							
<i>Training Subtotal:</i>							
Other:							
<i>Other Subtotal:</i>							
Costs Total:	269,516	24,751	24,998	25,248	25,501	25,756	395,770

