

# Oakland County Department of Information Technology Project Scope and Approach

**Project Name: CAMS Public Request Portal**

**Project ID: D19182CP**

<b>Leadership Group:</b> Land			
<b>Department:</b> Information Technology		<b>Division:</b> Application Services	
<b>Project Sponsor:</b> Tammi Shepherd	<b>Date Requested:</b> 2/28/2018	<b>PM Customer No.</b> 182	
<b>Request Type:</b>	<u><i>New Development</i></u>	<i>Enhancement</i>	<i>Customer Support</i>
	<i>Planned System Maintenance or Upgrade</i>		
<b>IT Team Name:</b> Infrastructure and GIS		<b>IT Team No:</b> 1	
<b>Project Manager/Leader:</b> Dennis Faustich			
<b>Account Number:</b> 65901	<b>Account Description:</b> CAMS	<b>Customer Name:</b>	Collaborative Asset Management System
<b>Grant Funded?</b> Yes <u>No</u>	<b>Mandate?</b> Yes <u>No</u>	<b>Mandate Source:</b>	

## Project Goal

To implement a public request portal system so that Oakland County CAMS participants can engage local residents, improve and expand data collection and maximize workflow efficiencies through an integrated solution.

## Business Objective

Engage local communities and residents by implementing a mobile-friendly public request portal solution that integrates with the Oakland County Collaborative Asset Management System.

### **Major Deliverables**

- Detailed Project Plan
- Application and System Requirements
- End User Hardware and Software Requirements Document
- Technical Design Document
- Technical Architecture Diagram
- Install and Configure Vendor software
- Training Plan
- User Acceptance Test Plan
- Implementation Plan
- Training/User Manual(s)
- Disaster Recovery Toolkit
- Service Center Knowledge Documents
- Implement into Production

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## Approach

- Develop Detailed Project Plan
- Review current business process and conduct needs assessment with customer, ensuring current manual processes are refined and automated.
- Document application and system requirements
- Determine and document system architecture and diagram
- Assess User Hardware and Software Requirements
- Conduct Tech Review
- Order hardware and software, if needed
- Install and Configure Vendor software
- Integration Testing
- Develop User Acceptance Test Plan
- Develop Implementation Plan
- Acquire User Acceptance Sign off
- Develop User Documentation, SLA, Disaster Recovery Toolkit, Service Center Knowledge Documents
- Train users on new system
- Create and Apply Marketing Plan
- Conduct Change Control
- Release new system into production

## Research & Analysis

Gartner Research Recommendation – Search yielded no results

## Benefits

*See Return on Investment (ROI) Analysis Document*

## Impact

**Number of Users** CAMS Users and Public

**Divisions** WRC, RCOG, Parks and Recreation, Facilities Maintenance, City of Auburn Hills, City of Farmington Hills and City of Ferndale

**Leadership Groups** Land

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**Risk**

**Business Environment**      HIGH - Project will dramatically change existing business processes or will negatively affect the business environment if implementation is unsuccessful.

**Technical Environment**      Medium - Previously implemented technologies with new aspects and/or new requirements.

**Assumptions**

**Staffing**      IT Staffing: resources will be available for the hours indicated per the attached project plan.

Other Staffing: additional staffing will be available as follows:

<b><u>Role:</u></b>	<b><u>Name</u></b>	<b><u>Hours per Day</u></b>
Project Sponsor:	Tammi Shepherd	As Needed

**Facilities**

- 

**Technical**

- Project will utilize Esri's Crowdsourcing application along with Cityworks' Web Hooks functionality.

**Funding**

- Funded – CAMS Program

**Other**

-

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**Priority**

**Constraints**

- 
- 

**Exclusions**

- The implemented solution is for requests only within the Oakland County borders and for the participating departments and CVTs that utilize the Oakland County CAMS Application
- System will only support Non-emergency requests

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## PROJECT PHASE AUTHORIZATION

<b>Phase(s):</b>	
<b>Total Estimated Application Services</b>	<b>Hours: 878</b>
<b>Total Estimated Technical Systems</b>	<b>Hours: 14</b>
<b>Total Estimated CLEMIS</b>	<b>Hours:</b>
<b>Total Estimated Internal Services</b>	<b>Hours:</b>
<b>IT Application Services Division Manager Approval:</b>	<b>Date:</b>
<b>IT Technical Systems Division Manager Approval:</b>	<b>Date:</b>
<b>IT CLEMIS Division Manager Approval:</b>	<b>Date:</b>
<b>IT Internal Services Division Manager Approval:</b>	<b>Date:</b>
<b>IT Management Approval:</b>	
Approved:            Yes            No	<b>Date:</b>
Reason:	
<b>Project Sponsor Approval:</b>	
Title:	<b>Date:</b>

## PROJECT SUMMARY

<b>Authorized Development (see above)</b>	<b>Hours:</b>
<b>Preliminary Estimated Development for Future Phases</b>	<b>Hours:</b>
<b>Grand Total Estimated Development</b>	<b>Hours: 892            Cost: \$147,180</b>

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**PROJECT COMPLETION AUTHORIZATION**

<b>Customer Acceptance of Product:</b>	
Title:	Date:
<b>Project Office Review:</b>	Date:

CAMS Public Request Portal - Size Estimate (+/- 10% to 50%)

1	Type	ID	Task Name	Estimated
2				Hours
3	<b>3</b>	<b>000000</b>	<b>PROJECT MANAGEMENT</b>	<b>244</b>
4	<b>Phase</b>	<b>100000</b>	<b>DEFINE BUSINESS REQUIREMENTS</b>	<b>78</b>
5	<b>Phase</b>	<b>200000</b>	<b>DESIGN SYSTEM ARCHITECTURE</b>	<b>48</b>
6	<b>Phase</b>	<b>300000</b>	<b>DEVELOP APPLICATION</b>	<b>380</b>
7	<b>Phase</b>	<b>400000</b>	<b>IMPLEMENTATION</b>	<b>98</b>
8	<b>Phase</b>	<b>500000</b>	<b>POST IMPLEMENTATION SUPPORT</b>	<b>44</b>
9				<b>892</b>

**Oakland County -- CAMS Public Request Portal**

Return on Investment Analysis

Project Summary

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Total
<b>Benefits/Savings:</b>							
Tangible Benefits Subtotal:	0	5,200	5,200	5,200	5,200	5,200	26,000
Cost Avoidance Subtotal:	0	0	0	0	0	0	0
<b>Costs:</b>							
Development Services Subtotal:	0	144,870	16,500	16,500	16,500	16,500	210,870
Hardware Subtotal:	0	0	0	0	0	0	0
Software Subtotal:	0	0	0	0	0	0	0
Infrastructure Subtotal:	0	0	0	0	0	0	0
Training Subtotal:	0	0	0	0	0	0	0
Other Subtotal:	0	0	0	0	0	0	0
<b>Annual Statistics:</b>							
Annual Total Savings	0	5,200	5,200	5,200	5,200	5,200	26,000
Annual Total Costs	0	144,870	16,500	16,500	16,500	16,500	210,870
Annual Return on Investment		(139,670)	(11,300)	(11,300)	(11,300)	(11,300)	(184,870)
Annual Costs/Savings Ratio	0.00%	2785.96%	317.31%	317.31%	317.31%	317.31%	
<b>Project Cumulative Statistics:</b>							
Cumulative Total Savings	0	5,200	10,400	15,600	20,800	26,000	26,000
Cumulative Total Costs	0	144,870	161,370	177,870	194,370	210,870	210,870
Cumulative Return on Investment		(139,670)	(150,970)	(162,270)	(173,570)	(184,870)	(184,870)
Cumulative Cost/Savings Ratio	0.00%	2785.96%	1551.63%	1140.19%	934.47%	811.04%	811.04%
Year Positive Payback Achieved							NO PAYBACK
State or Federal Mandate?							
<b>Signatures:</b>							
Benefits Reviewed By Project Sponsor	_____			Date:	_____		
Costs (including IT Resources) Reviewed By Information Technology Project Manager	_____			Date:	_____		

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Return on Investment Analysis

Savings Detail

Benefit/Savings Description	Project Savings Category	Budget Category/Funding Source	Unit Desc	Units	Rate per Unit	Total Savings	Annual Multiplier
Improves communication with local residents	Intangible Benefit					0	
Expands data collection and analysis of assets	Intangible Benefit					0	
Centralizes and streamlines work management	Intangible Benefit					0	
RCOC's Call Center will save approximately 1 hr /day (260 hrs /yr) by reducing the amount of phone calls and emails received from residents.	Tangible Benefit		HR	260	20	5,200	
WRC staff will save a, to be determined, amount of time by reducing the amount of phone calls and email received from residents.	Intangible Benefit					0	
						0	
						0	
						0	
						0	



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Savings Detail

Benefit/Savings Description	Project Savings Category	Affects Project ROI?						Potential Savings Extensions					
		Y1	Y2	Y3	Y4	Y5	Y6	Y1	Y2	Y3	Y4	Y5	Y6
Improves communication with local residents	Intangible Benefit	x	x	x	x	x			0.00	0.00	0.00	0.00	0.00
Expands data collection and analysis of assets	Intangible Benefit	x	x	x	x	x			0.00	0.00	0.00	0.00	0.00
Centralizes and streamlines work management	Intangible Benefit	x	x	x	x	x			0.00	0.00	0.00	0.00	0.00
RCOC's Call Center will save approximately 1 hr /day (260 hrs /yr) by reducing the amount of phone calls and emails received from residents.	Tangible Benefit	x	x	x	x	x			5,200.00	5,200.00	5,200.00	5,200.00	5,200.00
WRC staff will save a, to be determined, amount of time by reducing the amount of phone calls and email received from residents.	Intangible Benefit												

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Savings Summary

Benefit/Savings Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Total
<b>Tangible Benefit:</b>							
RCOC's Call Center will save approximately 1 hr /day (260 hrs /yr) by reducing the amount of phone calls and emails received from residents.		5,200	5,200	5,200	5,200	5,200	26,000
<i>Tangible Benefits Subtotal:</i>		<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>26,000</b>
<b>Cost Avoidance:</b>							
<i>Cost Avoidance Subtotal:</i>							
<b>Intangible Benefit:</b>							
Improves communication with local residents		0	0	0	0	0	
Expands data collection and analysis of assets		0	0	0	0	0	
Centralizes and streamlines work management		0	0	0	0	0	
<b>Savings Total:</b>		<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>26,000</b>

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Cost Detail

Cost Description	Project Cost Category	Budget Category/Funding Source	Unit Desc	Units	Rate per Unit	Total Cost	Annual Multiplier	Affects Project ROI?						
								Y1	Y2	Y3	Y4	Y5	Y6	
IT Hours - New Development	Development Svcs		HR	878	165	144,870	1.000	x						
IT Hours - System Maintenance	Development Svcs		HR	25	165	4,125			x	x	x	x	x	
IT Hours - Customer Support	Development Svcs		HR	50	165	8,250			x	x	x	x	x	
IT Hours - Planned Maintenance	Development Svcs		HR	25	165	4,125			x	x	x	x	x	
User Hours - New Development	Development Svcs					0								
User Hours - PTNE/OT	Development Svcs					0								
Contractor Professional Services	Development Svcs					0								
PC System - Acquisition	Hardware				814	0								
PC System - Maintenance	Hardware				2,304	0								
Notebook - Acquisition	Hardware				1,223	0								
Notebook - Maintenance	Hardware				2,372	0								
Tablet Notebook - Acquisition	Hardware				2,012	0								
Tablet Notebook - Maintenance	Hardware					0								
Laserprinter - Acquisition	Hardware				1,432	0								
Laserprinter - Maintenance	Hardware				1,104	0								
Image Workstations - Acquisition	Hardware					0								
Image Workstations - Maintenance	Hardware				3,496	0								
PC Maintenance User Owned	Hardware				2,304	0								
Printer Maintenance User Owned	Hardware				1,072	0								
Package Software - Acquisition	Software		EA			0								
Package Software - Acquisition Implementation	Software		EA			0								
Package Software - Maintenance	Software		ANN			0								
Business Objects Access	Software					0								
Term Emulation SFTW-Acquisition	Software					0								
Term Emulation SFTW-Maintenance	Software					0								
Server - Acquisition/Upgrade	Infrastructure				8,000	0								
Server - Maintenance	Infrastructure				360	0								
Server Sftwre - Acquisition/Upgrade	Infrastructure				335	0								
Server Sftwre - Maintenance	Infrastructure					0								
Server Rack Mount	Infrastructure				400	0								
MS SQL Server Standard Per Processor - Includes Year 1 Maintenance	Infrastructure				4,725	0								

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Cost Detail

Cost Description	Project Cost Category	Budget Category/Funding Source	Unit Desc	Units	Rate per Unit	Total Cost	Annual Multiplier	Affects Project ROI?					
								Y1	Y2	Y3	Y4	Y5	Y6
MS SQL Server Standard Per Processor - Year 2 and Beyond	Infrastructure				946	0							
MS SQL Server Enterprise Per Processor - Includes Year 1 Maintenance	Infrastructure				19,693	0							
MS SQL Server Enterprise Per Processor - Year 2 and Beyond	Infrastructure				3,939	0							
Websphere Basic Per Processor Single/Dual Core - Includes Year 1 Maintenance	Infrastructure				3,506	0							
Websphere Basic Per Processor Single/Dual Core - Year 2 and Beyond	Infrastructure				701	0							
Websphere ND Per Processor Single/Dual Core - Includes Year 1 Maintenance	Infrastructure				13,180	0							
Websphere ND Per Processor Single/Dual Core - Year 2 and Beyond	Infrastructure				2,635	0							
SSL Certificate	Infrastructure				845	0							
Internet Access	Infrastructure				180	0							
Project Staff Training	Training					0							
User Training	Training					0							
App Code Directories on Consolidated IIS Server (Virtual)	Infrastructure		ANN		415	0							
Database (5 GB) on Consolidated SQL Instance Server	Infrastructure		ANN		930	0							
Database Instance (125 GB DB) on Consolidated SQL Server	Infrastructure		ANN		2,395	0							
Database SQL Maint Server	Infrastructure		ANN		834	0							
Database SQL Server Physical	Infrastructure		ANN		19,158	0							
DB Maintenance (Annual Cycle \$610)	Infrastructure		ANN		610	0							
DB Maintenance (Semi-Annual Cycle \$1220)	Infrastructure		ANN		1,220	0							

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Cost Detail

Cost Description	Project Cost Category	Budget Category/Funding Source	Unit Desc	Units	Rate per Unit	Total Cost	Annual Multiplier	Affects Project ROI?						
								Y1	Y2	Y3	Y4	Y5	Y6	
DB Maintenance (Semi-Annual Cycle \$2440)	Infrastructure		ANN		2,440	0								
Dedicated Virtual Server	Infrastructure		ANN		4,150	0								
File Space (100GB)	Hardware		ANN		173	0								
Internet Bandwidth per MB	Hardware		ANN		750	0								
DB Instance Setup	Infrastructure				976	0								
DBA MS SQL Database Creation on Existing Instance	Infrastructure				366	0								
DBA MS SQL Installation and Instance Creation (10hrs)	Infrastructure				1,220	0								
DBA MS SQL Instance Creation on Consolidated or Existing Server (8hrs)	Infrastructure				976	0								
Server Admin App Code Virtual Directory Setup (1hr)	Infrastructure				122	0								
Server Admin Install Physical Server / Install OS (12hrs)	Infrastructure				1,464	0								
Server Admin Virtual Machine Creation (5hrs)	Infrastructure				610	0								

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Cost Detail

Cost Description	Project Cost Category	Potential Cost Extensions					
		Y1	Y2	Y3	Y4	Y5	Y6
IT Hours - New Development	Development Svcs		144,870.00				
IT Hours - System Maintenance	Development Svcs			4,125.00	4,125.00	4,125.00	4,125.00
IT Hours - Customer Support	Development Svcs			8,250.00	8,250.00	8,250.00	8,250.00
IT Hours - Planned Maintenance	Development Svcs			4,125.00	4,125.00	4,125.00	4,125.00
User Hours - New Development	Development Svcs						
User Hours - PTNE/OT	Development Svcs						
Contractor Professional Services	Development Svcs						
PC System - Acquisition	Hardware						
PC System - Maintenance	Hardware						
Notebook - Acquisition	Hardware						
Notebook - Maintenance	Hardware						
Tablet Notebook - Acquisition	Hardware						
Tablet Notebook - Maintenance	Hardware						
Laserprinter - Acquisition	Hardware						
Laserprinter - Maintenance	Hardware						
Image Workstations - Acquisition	Hardware						
Image Workstations - Maintenance	Hardware						
PC Maintenance User Owned	Hardware						
Printer Maintenance User Owned	Hardware						
Package Software - Acquisition	Software						
Package Software - Acquisition Implementation	Software						
Package Software - Maintenance	Software						
Business Objects Access	Software						
Term Emulation SFTW-Acquisition	Software						
Term Emulation SFTW-Maintenance	Software						
Server - Acquisition/Upgrade	Infrastructure						
Server - Maintenance	Infrastructure						
Server Sftwre - Acquisition/Upgrade	Infrastructure						
Server Sftwre - Maintenance	Infrastructure						
Server Rack Mount	Infrastructure						
MS SQL Server Standard Per Processor - Includes Year 1 Maintenance	Infrastructure						

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Cost Description	Project Cost Category	Potential Cost Extensions					
		Y1	Y2	Y3	Y4	Y5	Y6
MS SQL Server Standard Per Processor - Year 2 and Beyond	Infrastructure						
MS SQL Server Enterprise Per Processor - Includes Year 1 Maintenance	Infrastructure						
MS SQL Server Enterprise Per Processor - Year 2 and Beyond	Infrastructure						
Websphere Basic Per Processor Single/Dual Core - Includes Year 1 Maintenance	Infrastructure						
Websphere Basic Per Processor Single/Dual Core - Year 2 and Beyond	Infrastructure						
Websphere ND Per Processor Single/Dual Core - Includes Year 1 Maintenance	Infrastructure						
Websphere ND Per Processor Single/Dual Core - Year 2 and Beyond	Infrastructure						
SSL Certificate	Infrastructure						
Internet Access	Infrastructure						
Project Staff Training	Training						
User Training	Training						
App Code Directories on Consolidated IIS Server (Virtual)	Infrastructure						
Database (5 GB) on Consolidated SQL Instance Server	Infrastructure						
Database Instance (125 GB DB) on Consolidated SQL Server	Infrastructure						
Database SQL Maint Server	Infrastructure						
Database SQL Server Physical	Infrastructure						
DB Maintenance (Annual Cycle \$610)	Infrastructure						
DB Maintenance (Semi-Annual Cycle \$1220)	Infrastructure						

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Cost Detail

Cost Description	Project Cost Category	Potential Cost Extensions					
		Y1	Y2	Y3	Y4	Y5	Y6
DB Maintenance (Semi-Annual Cycle \$2440)	Infrastructure						
Dedicated Virtual Server	Infrastructure						
File Space (100GB)	Hardware						
Internet Bandwidth per MB	Hardware						
DB Instance Setup	Infrastructure						
DBA MS SQL Database Creation on Existing Instance	Infrastructure						
DBA MS SQL Installation and Instance Creation (10hrs)	Infrastructure						
DBA MS SQL Instance Creation on Consolidated or Existing Server (8hrs)	Infrastructure						
Server Admin App Code Virtual Directory Setup (1hr)	Infrastructure						
Server Admin Install Physical Server / Install OS (12hrs)	Infrastructure						
Server Admin Virtual Machine Creation (5hrs)	Infrastructure						



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Cost Summary

Cost Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Total
<b>Development Services:</b>							
IT Hours - New Development		144,870					144,870
IT Hours - System Maintenance			4,125	4,125	4,125	4,125	16,500
IT Hours - Customer Support			8,250	8,250	8,250	8,250	33,000
IT Hours - Planned Maintenance			4,125	4,125	4,125	4,125	16,500
User Hours - New Development							
User Hours - PTNE/OT							
Contractor Professional Services							
<i>Development Services Subtotal:</i>		<b>144,870</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>	<b>210,870</b>
<b>Hardware:</b>							
<i>Hardware Subtotal:</i>							
<b>Software:</b>							
<i>Software Subtotal:</i>							
<b>Infrastructure:</b>							
<i>Infrastructure Subtotal:</i>							
<b>Training:</b>							
<i>Training Subtotal:</i>							
<b>Other:</b>							
<i>Other Subtotal:</i>							
<b>Costs Total:</b>		<b>144,870</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>	<b>210,870</b>

