



# 2017 FINANCIAL SUMMARY

Fiscal Year ending September 30, 2017

PREPARED BY: Department of Management & Budget • Laurie Van Pelt, Director





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# to the residents OF OAKLAND COUNTY, MI

I am pleased to present the county's Financial Summary for Fiscal Year 2017. This document will help you to better understand your county government and how it utilizes your tax dollars. Oakland County has a reputation for fiscal excellence. Our prudent fiscal management is a result of our balanced three-year budget which allows us to continue to provide residents with outstanding services, innovate the way in which we deliver those services, while continuing to manage fluctuations in tax revenue. We exercise "thoughtful management not crisis management." It's what earns the county a AAA bond rating every year from Moody's Investors Service and Standard & Poor's (S&P). Oakland County adopts the long term view, the long range vision, and has the patience and discipline to get there. Our countywide elected officials are all on board working cooperatively with us as we manage costs.

Each year, Oakland County publishes a document called the Comprehensive Annual Financial Report (CAFR). Much of the information in the CAFR is technical and complex, resulting in a document that is not very user-friendly for the average person. It contains the county's financial statements which are prepared in accordance with Generally Accepted Accounting Principles (GAAP) and the standards and guidelines set by the Governmental Accounting Standards Board. The CAFR also includes an independent auditor's report which states the information contained in the financial statements has been reviewed by the firm, and with reasonable assurance, the financial information is complete, presented accurately, and in the correct format.

Oakland County offers this financial summary for residents to provide a clearer, simpler picture of county finances. It also includes a brief discussion of select county programs and initiatives. Oakland County's Financial Summary for 2016 received the prestigious Popular Annual Financial Report Award from the Government Finance Officers Association (GFOA) of the United States and Canada, which is detailed on page 20 of this document.

I hope you enjoy our 2017 edition.



Oakland County Executive

**L. Brooks Patterson**



# BOARD OF COMMISSIONERS

## fiscal year 2017



**MICHAEL J. GINGELL**  
CHAIRPERSON



**MICHAEL SPISZ**  
VICE-CHAIRPERSON

### COMMISSIONERS

- Tom J. Berman
- David E. S. Bowman
- Hugh D. Crawford
- William Dwyer
- Wade Fleming
- Marcia Gershenson
- Michael J. Gingell
- Robert Hoffman
- Janet Jackson
- Adam Kochenderfer
- Eileen T. Kowall
- Christine Long
- Gary R. McGillivray
- Thomas Middleton
- Nancy L. Quarles
- Michael Spisz
- Shelley G. Taub
- Doug Tietz
- Philip J. Weipert
- Dave Woodward
- Helaine Zack

### CITY/TWP OF RESIDENCE

- Keego Harbor
- Pontiac
- Novi
- Farmington Hills
- Troy
- Bloomfield Hills
- Lake Orion
- Highland
- Southfield
- Rochester Hills
- White Lake
- Commerce Township
- Madison Heights
- Clarkston
- Southfield
- Oxford
- Bloomfield Township
- Troy
- South Lyon
- Royal Oak
- Huntington Woods



# an overview OF OAKLAND COUNTY

## did you know?

The county's museums include Cranbrook Art Museum, Cranbrook Institute of Science, the Holocaust Memorial Center and Meadow Brook Hall.

Some of the world's top musicians perform at DTE Energy Music Theatre in Independence Township and Meadow Brook Amphitheatre in Rochester.

The Detroit Zoo is located in Oakland County.

Popular annual events in Oakland County include the Fire & Ice Festival; Woodward Dream Cruise; Arts, Beats & Eats and the Michigan Renaissance Festival.

Oakland County, Michigan is synonymous with excellence. Its prosperous communities, natural landscapes, premier entertainment venues, diverse restaurants, quality schools, leading medical facilities and dependable business resources offer an unparalleled quality of life for those who live, work or spend leisure time in Oakland County.

Over 1.2 million residents enjoy distinct neighborhoods including rural regions, walkable downtowns and thriving cities. Oakland County's diverse collection of cities, villages and townships offers a broad selection for every budget and lifestyle – from rolling farmland to established city neighborhoods with tree-lined streets, parks and nearby schools, and newer developments and housing options.

Businesses – from small startups to major corporations – depend on Oakland County's world-class resources, thriving business climate and proven infrastructure. The county offers a solid environment of support, with programs and technologies focused on ongoing economic growth and development.

Oakland County's top ten employers cover a diverse mix of manufacturing, health and government sectors:

1. Beaumont Health Systems
2. FCA US LLC (formerly Chrysler Group LLC)
3. General Motors Corporation
4. Ascension Michigan
5. U.S. Postal Service
6. Henry Ford Health Systems
7. Oakland County Government
8. Trinity Health
9. Magna International of America, Inc.
10. Comerica Bank

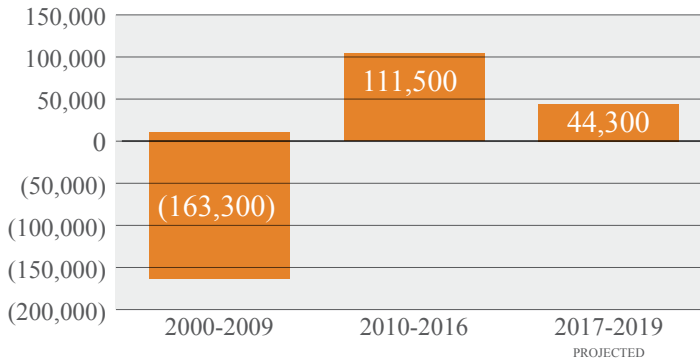
Oakland County has a reputation as home to many of the region's top educational facilities, from Pre-K through higher education to dedicated research facilities focused on high-tech skills that meet the region's increasing need for tech-savvy talent.

The county's 910 square miles are filled with natural wonders including 89,000 acres of parkland, over 1,400 lakes, rivers and streams and numerous trails for hiking, biking and horseback riding. There are a wide variety of shopping experiences ranging from small boutiques to large high-end multi-level malls. Oakland County residents find it a great place to live, work, play and prosper.



# OAKLAND COUNTY'S economy

**PROJECTED JOB GROWTH IN OAKLAND COUNTY**



Source: Gabriel Ehrlich and Donald Grimes, Institute for Research on Labor, Employment, and the Economy, University of Michigan

Figure 1

Oakland County is traditionally one of the most prosperous local economies in the United States. Oakland County's economy is continuing to improve since the days of the "Great Recession." Over the period of 2009 to 2016, the county's job growth rate of 18.0% greatly outpaced both the nation's growth rate of 9.9% and the state's growth rate of 11.8%.

According to the April 2017 Oakland County Economic Outlook report prepared by University of Michigan economists, over 44,300 new jobs will be added in Oakland County over the three-year period from 2017 through 2019. **Figure 1** illustrates this upward trend.

Over three-quarters of the new jobs forecasted are expected to be in high-wage and middle-wage industries.

Oakland County's per capita personal income (PCPI) was \$65,759 in 2016, the highest among Michigan's 83 counties. Oakland's PCPI also compares favorably to the national average of \$49,246 and state average of \$44,253.

In September 2017, Oakland County's unemployment rate of 3.4% was lower than both the state of Michigan at 4.5% and the national average at 4.1%. Unemployment rates for the past decade are illustrated in **Figure 2**.

**UNEMPLOYMENT RATES**

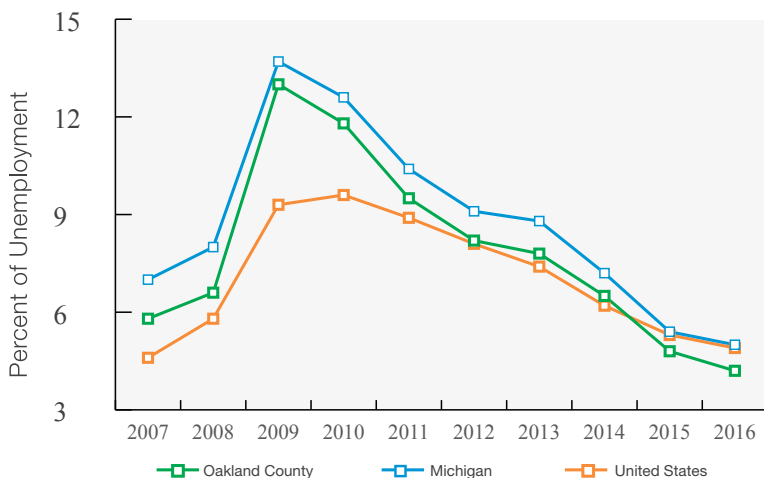
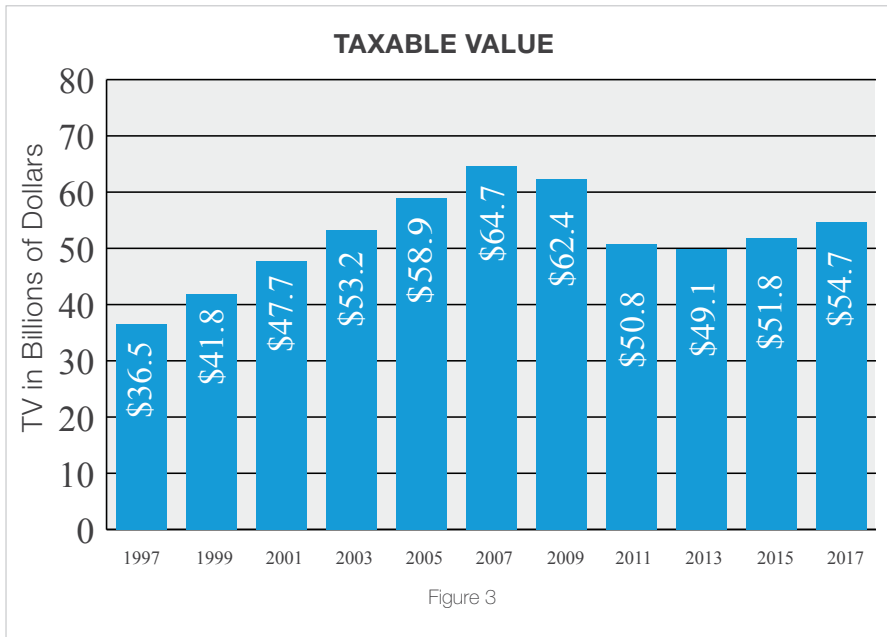


Figure 2



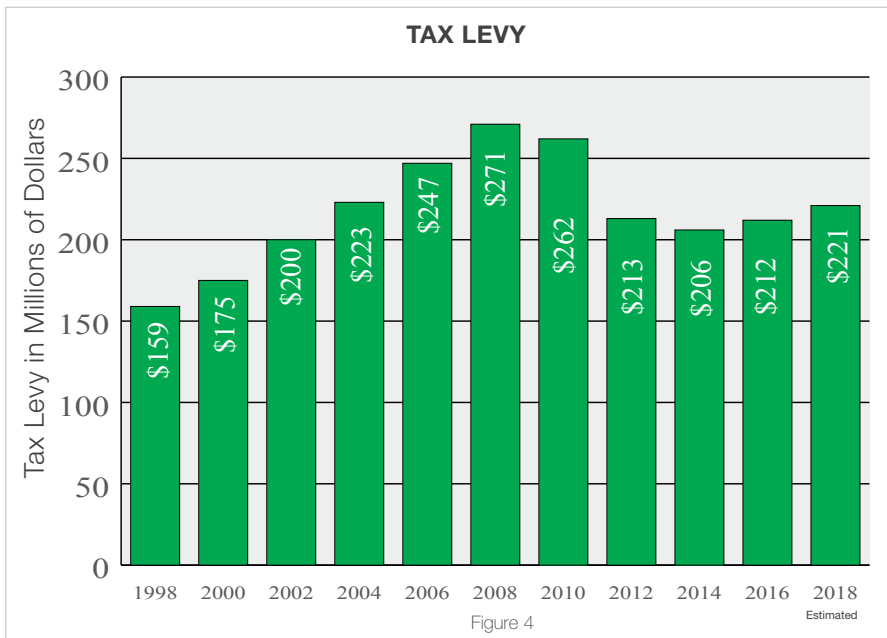
# OAKLAND COUNTY'S tax base



Oakland County's collective property values remain the highest of all 83 counties in Michigan, and represents 16.3% of the state's total value (Oakland County's population represents only approximately 12.5% of Michigan's total). The majority of the county's taxable value is within the residential class of property, which is approximately 74.2% of the total property tax base.

The county continues to exercise a prudent and conservative approach to tax revenues by controlling the millage rate levied on the tax base. The county millage rate for the July 1, 2017 property tax levy was 4.04 mills (out of a maximum authorized levy of 4.1457 mills) for operations, one of the lowest county tax rates in Michigan.

The 2017 market value of property in Oakland County was approximately \$138.0 billion, an increase of approximately \$7.9 billion from 2016 to 2017 (6.06%). Taxable Value (TV), the calculation on which property tax revenue is based, increased 3.67%. This is the fifth year of increase in property value following five consecutive years of decline and is further evidence that Oakland County's economy is on the rebound. Changes in the county's taxable value and tax levies are depicted in **Figures 3 and 4**.





# OAKLAND COUNTY'S financial condition

## did you know?

Oakland County Executive L. Brooks Patterson, in partnership with the Board of Commissioners and other countywide elected officials, has structurally reformed Oakland's pension and other post-employment benefit plans to make them sustainable and less costly for taxpayers.

Oakland County employs policies and practices designed to ensure its continuing ability to provide quality services despite economic or budgetary challenges. The county's strong financial position is primarily a reflection of its adherence to policies and practices that result in strong long-term financial planning, low debt obligations, and maintaining responsible fund balance amounts in conformance with Government Finance Officers Association (GFOA) Recommended Practices.

The hallmark of the county's focus on long-term financial planning is preparation and adoption of a triennial budget and five-year forecast. Not only is the budget adopted for the next three fiscal years, the triennial budget is considered a "rolling" budget. When it is amended, the amendment always reflects the impact for both the remainder of the current fiscal year and the impact on the next two fiscal years. The mantra adopted by the county administration is "thoughtful management not crisis management."

The county has continually maintained a AAA bond rating. This rating allows Oakland County to borrow at the lowest possible interest rate, saving the county millions of dollars in future borrowing costs. Local municipalities can also utilize the county's bond rating to borrow funds.

The issuance of debt is also limited. Debt is only issued after other sources of funding (operating budget, existing fund balance, etc.) have been explored. The county has the authority to issue up to \$6.9 billion in debt (10% of its State Equalized Value); however, the actual outstanding debt is \$711.2 million, 10.31% of the permissible amount.

Oakland County was the first county in the nation to fully fund its long-term retiree health care obligation. The most recent actuarial reports issued for the Oakland County Voluntary Employees' Benefit Association (VEBA) and Employee's Retirement System are for the fiscal year ending September 30, 2016. The VEBA fund assets were reported at 123% of the fund actuarially determined liabilities. The Oakland County Employees Retirement System assets were reported as 102% funded. It is important to note that the annual cost of retiree pension and health care benefits, both for the current year's expense and the actuarially determined amount for the future years' costs are accounted for in each year's operating budget. None of the costs are hidden and none are pushed off onto future generations.

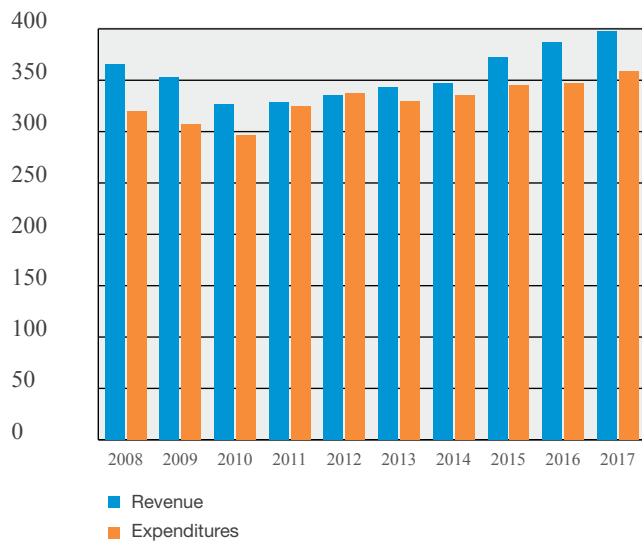
The General Fund is the county's principal operating fund. A favorable General Fund balance is an indicator of a healthy operating environment. Oakland County's sustainable long-term goal is to maintain a General Fund balance equating to approximately 20% of annual General Fund / General Purpose expenditures. In fact, the county adopted a resolution in July of 2015 to formally codify the fund balance policy for the General Fund.

Since 2008, Oakland County's general fund balance has increased by a total of \$180.4 million. The increase is primarily attributable to the county's effort to limit spending while maintaining services. A concentrated effort to build additional resources to cover anticipated revenue reductions has also contributed to the increase in recent years.





### GENERAL FUND REVENUES & EXPENDITURES (IN MILLIONS OF DOLLARS)



### CHANGE IN GENERAL FUND EQUITY (IN MILLIONS OF DOLLARS)

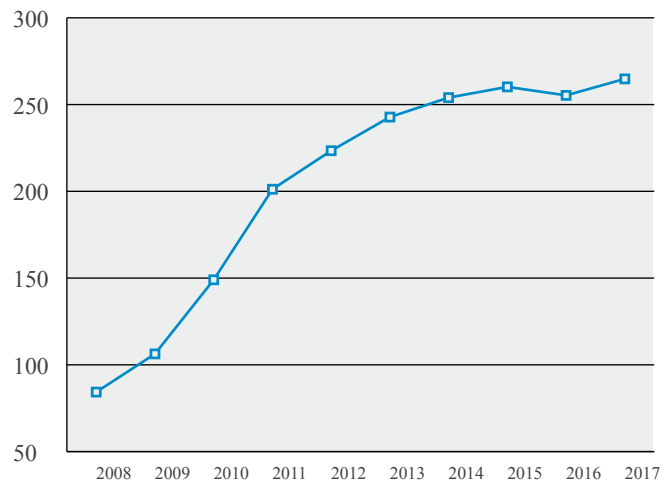


Figure 5

Source: Oakland County Comprehensive Annual Financial Report

### REVENUE AND EXPENDITURES (IN MILLIONS)

	2008	2009	2010	2011(a)	2012	2013	2014	2015	2016	2017
Total Revenue	\$365.1	\$353.0	\$326.9	\$328.9	\$335.4	\$342.9	\$347.5	\$372.1	\$387.1	\$397.6
Total Expenditures	<u>320.1</u>	<u>307.3</u>	<u>296.1</u>	<u>324.4</u>	<u>337.1</u>	<u>329.8</u>	<u>335.3</u>	<u>345.3</u>	<u>346.6</u>	<u>359.1</u>
Excess (Deficiency)	\$45.0	\$45.7	\$30.8	\$4.5	\$(1.7)	\$13.1	\$12.2	\$26.8	\$40.5	\$38.5
Other Financing Sources (Uses)	(39.5)	(23.7)	11.9	26.7	23.9	6.3	(1.0)	(20.6)	(45.5)	(29.0)
Beginning Equity	<u>78.8</u>	<u>84.3</u>	<u>106.3</u>	<u>170.0</u>	<u>201.2</u>	<u>223.4</u>	<u>242.8</u>	<u>254.0</u>	<u>260.2</u>	<u>255.2</u>
Ending Equity	\$84.3	\$106.3	\$149.0	\$201.2	\$223.4	\$242.8	\$254.0	\$260.2	\$255.2	\$264.7
As a % of Revenue	23.09%	30.11%	45.58%	61.17%	66.61%	70.81%	73.09%	69.93%	65.93%	66.57%

(a) 2011 Beginning Equity adjusted per GASB 54 restatement; included in Note 20 of the FY 2011 Comprehensive Annual Financial Report.

Figure 5



# OAKLAND COUNTY'S financial condition (cont.)

**Figure 5** provides a historical view of the county's General Fund balance.

Fiscal stability is also enhanced through the annual budget process which appropriates for full utilization of the county's 4,643 authorized positions. Should vacancies occur or positions be filled at a level lower than authorized, the resulting favorable variance has a positive impact on fund balance.

Many other types of funds are used in accordance with Generally Accepted Accounting Principles to record the programs and services provided by the county:

- Special Revenue funds are used to record the activities that receive monies for restricted purposes such as Friend of the Court and grant-funded activities.
- Debt Service funds account for the accumulation of resources for, and the payment of, general long-term debt principal and interest, usually bonds.
- Capital Project funds account for the purchase or construction of major capital facilities, such as buildings, drains, water and sewer projects.
- Enterprise funds account for functions that are financed primarily through user charges and operate similar to businesses, such as the airports, water and sewer operations and the parks.
- Internal Service funds account for the financing of goods or services provided by one county department or agency to other departments or agencies on a cost-reimbursement basis.

The overall revenues and expenses for county functions illustrated in **Figure 6** are derived from Governmental and Proprietary Fund Statements presented in the Comprehensive Annual Financial Report. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange revenues. Business-type activities are financed in whole or in part by fees charged for goods or services. The Revenue Trend graph provides a 5-year history of county revenue sources. The Expense Trend graphs show expenses by major activities within the county. For additional information regarding changes by activity, please refer to the Management Discussion and Analysis section in the Fiscal Year 2017 CAFR at [oakgov.com/CAFR](http://oakgov.com/CAFR).

Internal Service fund revenues and expenses have not been included in these totals. Also, the funds of the component units (Road Commission for Oakland County and Chapters 20 & 21 Drainage Districts) are not presented as these services are provided by other county entities. However, General Fund transfers to the Internal Service funds are included as expenses to more accurately reflect the use of county tax revenues.



## FIVE YEAR REVENUE & EXPENSE TRENDS (IN MILLIONS OF DOLLARS)

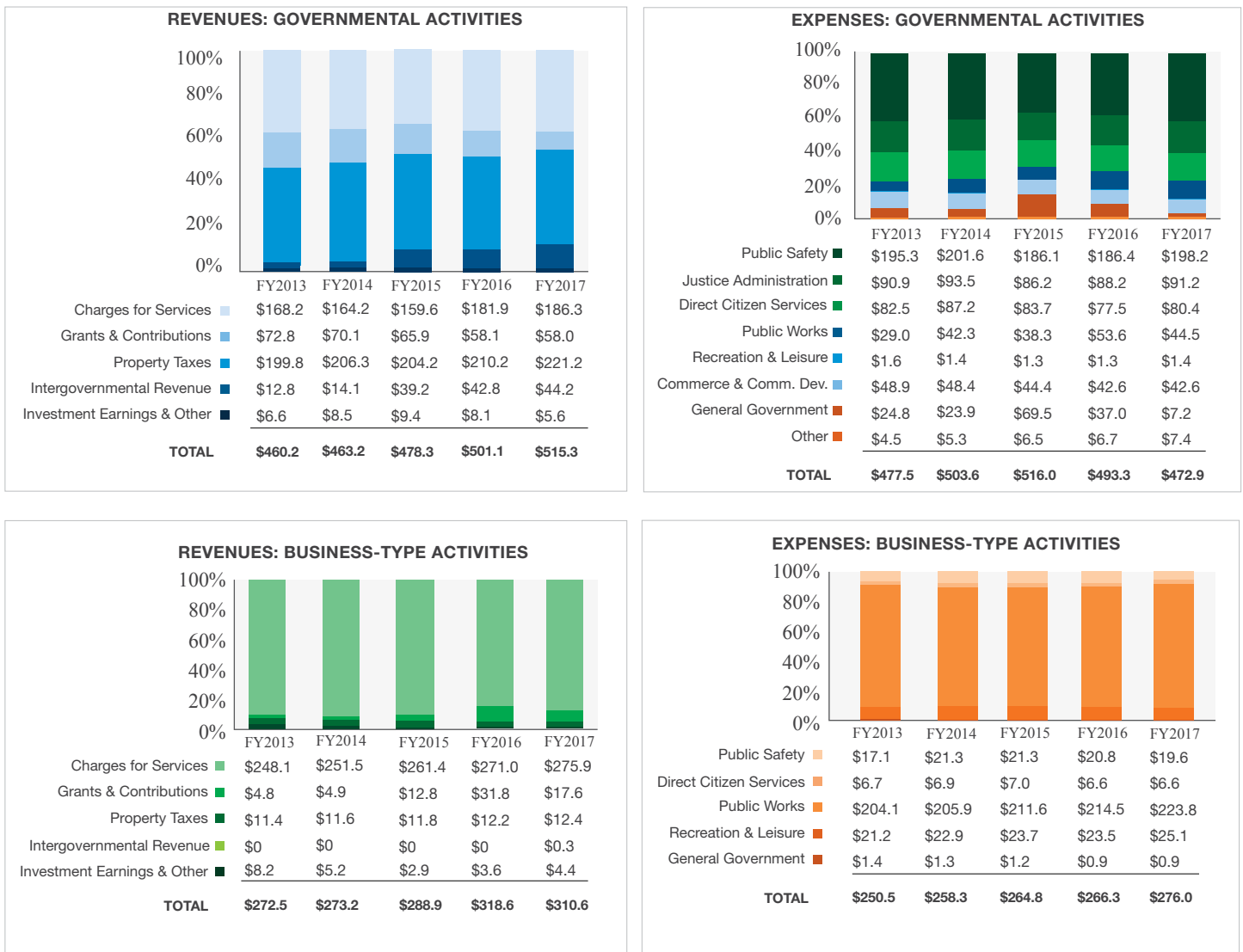
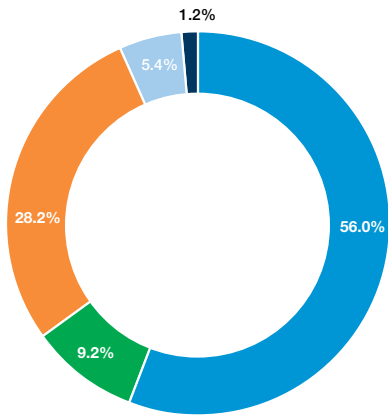


Figure 6



# revenues



- Charges for Services
- Grants & Contributions
- Property Taxes
- Intergovernmental Revenue
- Investment Earnings & Other

The receipt of county revenues are defined as follows:

**Property Taxes:** The county’s actual property tax for General Fund operations is based on a rate of 4.04 mills which is less than the maximum authorized millage rate of 4.1457 mills. Parks and Recreation is also supported by taxes of .2392 mills and is reported as an Enterprise fund.

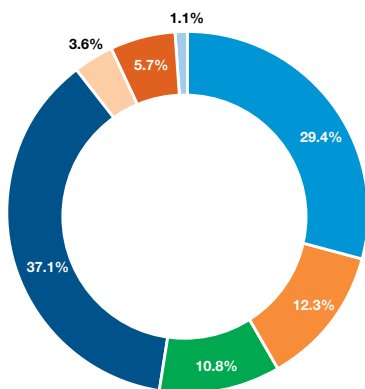
**Grants and Contributions:** Restricted funding provided by federal or state governments.

**Intergovernmental:** Revenue from state or local governments in the form of shared revenue or reimbursements.

**Charges for Services:** Revenue from fees received for purchased services.

**Investment Earnings and Other:** Interest on investments, revenue from rebates, refunds of prior year’s expenditures, transfers in from other funds and miscellaneous sources.

# MAJOR PROGRAM expenditures

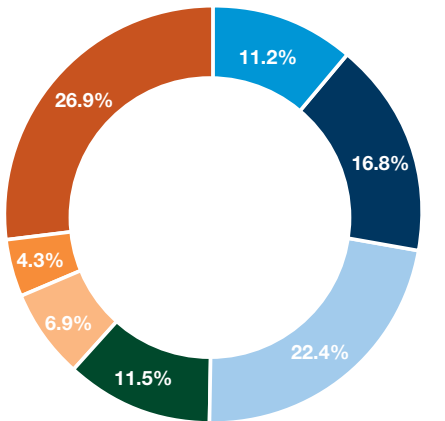


For presentation purposes, county expenditures were broken into seven broad program areas: General Government, Public Safety, Justice Administration, Recreation and Leisure, Direct Citizen Services, Commerce and Community Development, and Public Works.

- Public Safety
- Justice Administration
- Direct Citizen Services
- Public Works
- Recreation & Leisure
- Commerce & Community Development
- General Government



# general government



- Legislative
- Executive
- Finance
- Human Resources
- Support Services
- Elections
- Treasury

General Government includes all areas of the county involved in the administration and financial aspects of county business. Included in this program are the County Executive, Board of Commissioners, Treasurer, Management and Budget, Human Resources and Central Services departments. The Elections Division is also included.

**EXECUTIVE:** The County Executive is responsible for coordinating county activities, maintaining fiscal policies and interacting with the Board of Commissioners and other countywide elected officials. Centralized internal auditing and purchasing functions are performed by the Compliance Office under the County Executive.

**LEGISLATIVE:** The Board of Commissioners is the governing body of Oakland County. The board is responsible for the adoption of the annual budget, establishing the county property tax millage rate, formulating and establishing county policies, making appointments to various boards and commissions, and adopting ordinances and rules.

**TREASURY:** The Treasurer serves as the banker of the county and acts as the custodian of all county funds and as the collector and distributor of all revenues.

**FINANCE:** The Department of Management and Budget oversees the finance functions of the county including Equalization and Fiscal Services. The Director is designated as the Fiscal Officer of the county and is responsible for ensuring that the county operates within a balanced budget and that all financial transactions and financial reporting are completed in accordance with the accounting and reporting standards set by the Governmental Accounting Standards Board.

**HUMAN RESOURCES:** The Human Resources Department, as mandated by Public Act 139, directs the performance of all personnel and labor relations functions for the county.

**SUPPORT SERVICES:** Central Services is responsible for the overall administration and operations of the Support Services Division which provides a wide variety of governmental and internal services to county departments including Vehicle Operations, Record Retention, Mailroom, and the Courthouse Cafeteria. This department also oversees the three county airports.

**ELECTIONS:** The Elections Division is responsible for overseeing all county and multi-jurisdictional elections, programming elections tabulators, printing ballots, training poll workers and maintaining permanent records of election results. The division also maintains all campaign finance records for local offices and updates the statewide Qualified Voter File (QVF) database. Additionally, the Elections Division records and maintains the official minutes of the Board of Commissioners.

## did you know?

Oakland County Board of Commissioners meetings can be viewed online; either live or recorded at [oakgov.com/boc](http://oakgov.com/boc)



You can sign up for email notification of available county careers through Human Resources at [oakgov.com/hr](http://oakgov.com/hr)



# public safety

Public Safety consists of all aspects of law enforcement.

## LAW ENFORCEMENT / INCARCERATION / COMMUNITY LAW ENFORCEMENT

**SUPPORT:** The **Sheriff's Office** is comprised of the Administrative Services Division, which conducts business and human resource functions, and two main groups: the Corrections/Courts and Inmate and Support Services Group and the Law Enforcement Services Group. The Corrections/Courts and Inmate and Support Services Group is made up of Corrective Services, which oversees operations of the main jail and inmate support services and Corrective Services – Satellites, which oversees the operations of facilities outside the main jail, including court security. The Law Enforcement Services Group includes Emergency Response and Preparedness; Emergency Communications and Operations which provides dispatch services; Patrol Services, which administers law enforcement activities including contracted patrol; and Investigative/ Forensic Services, which provides countywide police service support including investigations for numerous areas such as narcotics, fire, homicide, crime scene and computer crime in addition to forensic lab services.

**Children's Village** is the county's residential facility for children and youths, ranging in age from birth to 18 years, who are court-ordered into care or who have been placed in the facility by the Michigan Department of Human Services.

**Information Technology** programs that support local community law enforcement are also included under Public Safety.

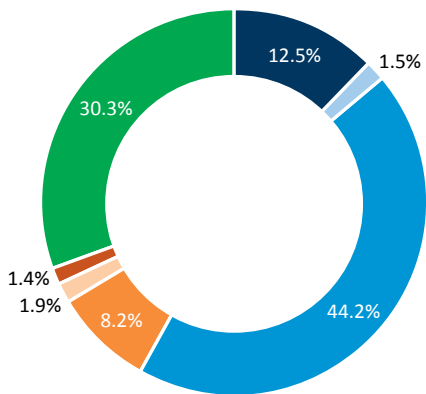
**ALTERNATIVE CORRECTIONS PROGRAMS:** The **Community Corrections Division** provides a wide array of sentencing alternatives for all types of non-violent offenders. These programs offer rehabilitative value without compromising public safety. All programs are cost effective alternatives to incarceration, which allows for the jail space to be reserved for the most serious offenders.

The **Circuit Court Probation Division** provides the Oakland County Circuit Court with a Pre-Sentence Investigation Report consistent with Michigan Compiled Law 771.14 prior to sentencing on each defendant convicted of a felony and referred by the court. The Circuit Court Probation Division is a multi-funded agency, which is funded by both the state of Michigan and Oakland County.

**HOMELAND SECURITY:** The **Homeland Security Division** provides emergency management planning, response, recovery and mitigation services for natural, technological, national security and nuclear emergencies or disasters affecting Oakland County.

**ANIMAL CONTROL** is responsible for the enforcement of state laws pertaining to domestic animals and livestock.

**Crime Prevention:** The **Youth Assistance Program**, within **Circuit Court**, is designed to strengthen youth and families to prevent and reduce delinquency, abuse, and neglect through community and volunteer involvement.



- Incarceration
- Alternative Corrections Program
- Animal Control
- Homeland Security
- Community Law Enforcement
- Law Enforcement
- Crime Prevention

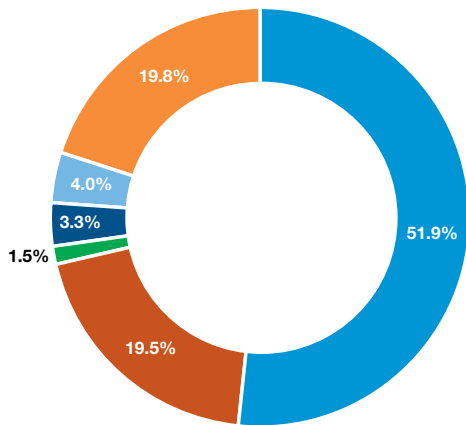
## did you know?

The Sheriff's Office internationally accredited Forensic Science Lab is responsible for:

- crime scene processing
- biology/DNA
- drug chemistry
- firearms/toolmarks
- latent prints
- toxicology



# justice administration



- Judicial Process
- Litigation
- Investigations
- Estates & Mental Health
- Case Records
- Civil Enforcement

Justice Administration includes the Circuit, 52nd District and Probate courts as well as the Prosecuting Attorney’s Office. A portion of the County Clerk, the official recorder of county records and Clerk to the Circuit Court, is also included.

**JUDICIAL PROCESS:** The **6th Judicial Circuit Court** serves all the citizens of Oakland County. It hears civil, criminal and family cases, as well as appeals from district courts, administrative agencies, and some Probate Court matters. The job of the court is to dispense justice, interpret the law and settle disputes.

The **52nd District courts** have jurisdiction over all misdemeanor, ordinance and charter violations and preliminary examinations on all felony cases. The District Court has exclusive jurisdiction over General Civil actions when the amount in controversy does not exceed \$25,000, Landlord Tenant and Land Contract Forfeiture cases, as well as Small Claims cases with disputes not exceeding \$5,500. The District Court may also conduct marriages. There are four divisions of the court: Division I in Novi, Division II in Clarkston, Division III in Rochester Hills and Division IV in Troy.

**ESTATES AND MENTAL HEALTH: Probate Court** is responsible for the probating of wills, guardianships, conservatorships and the administration of estates of deceased persons by personal representatives.

**LITIGATION/INVESTIGATIONS:** The **Prosecuting Attorney** is the chief law enforcement officer of the county, primarily charged with the duty to see that state criminal laws are faithfully enforced. The Prosecuting Attorney represents the people of the state of Michigan in all state law criminal matters pending before all courts in Oakland County, advocates for new legislation and other reforms in the system, and assists in the training of police officers to ensure they are able to perform their functions in accordance with the law.

**CASE RECORDS:** The **Office of the County Clerk** is responsible for recording and maintaining all 6th Judicial Circuit Court paper and electronic documents in accordance with all statutory and Supreme Court guidelines.

**CIVIL ENFORCEMENT: Fiscal Services Reimbursement** is responsible for managing collections for the Circuit, Family, and Probate courts for all court ordered fees and determines the ability to pay for various court services. Prosecuting Attorney and Friend of the Court Child Support Enforcement programs are also included in this area.

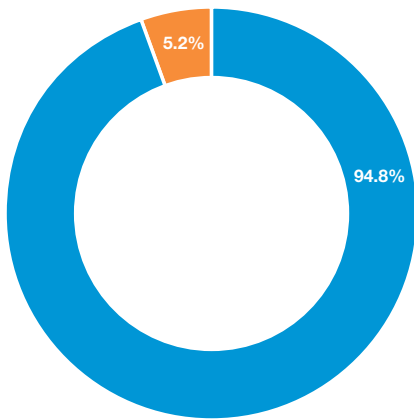
## did you know?

For \$25, residents can store their will for safekeeping with the Probate Court.

//////////  
Circuit Court legal records can be searched online through Court Explorer.



# recreation & leisure



■ Parks & Recreation  
 ■ Library

Recreation and Leisure includes services that promote recreational, leisure and cultural activities for county citizens which are provided by Parks and Recreation, the library and the Office of Arts, Culture & Film.

**PARKS AND RECREATION:** With 6,700 acres of natural landscapes and outdoor recreation for Oakland County residents, the 13 Oakland County parks offer a wide variety of year-round recreation opportunities ranging from camping, hiking, swimming, boating, golfing and picnicking to cross-country skiing, ice skating and ice fishing. Explore Oakland County Parks and Recreation at [OaklandCountyParks.com](http://OaklandCountyParks.com).

**Parks and Recreation** is also responsible for the management and operation of the Oakland County Farmers Market. The market is open three days a week and provides grower-direct fresh produce, flowers and hand-made goods. Vendors showcase their products at indoor and outdoor stalls. Red Wood Grill provides on-site BBQ fare. Special events are held throughout the year, including wine tasting at Oakland Uncorked, food truck rallies and community garage sales. Nutrition and health programs are hosted by Michigan State University Extension and master gardeners, as well as the Oakland Conservation District and the Oakland County Health Division.

**LIBRARY:** The **Adams-Pratt Oakland County Law Library** provides an extensive, up-to-date legal research collection for use by the general public and legal professionals alike. It is the largest public county law library in the state of Michigan, serving the public, government and court employees, attorneys, students and other visitors. The library assists the public with court proceedings by providing court rules, procedural information, forms and free computer access for legal research.

**ARTS, CULTURE & FILM:** While Oakland County no longer administers the regional regrating program directly, the county still provides administrative staff to enhance, strengthen and promote the arts and cultural life in Oakland County through advocacy, promotion, funding and programming initiatives.

**MI Great Artist™** is an online art competition for visual artists, 18 years and older. Artists are able to submit up to five images and descriptions of their work for public voting. From the top 20 artists, a five-member jury of arts professionals will select five finalists. The MI Great Artist™ winner will be determined by a combination of jury score and public vote. For more information please visit [MIGreatArtist.com](http://MIGreatArtist.com).

## did you know?

Parks and Recreation has cabins and yurts available for rent at Addison Oaks and Groveland Oaks.

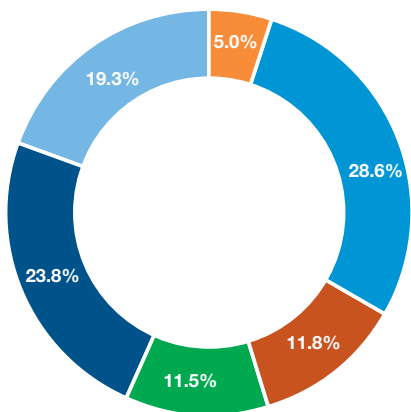


There are three downhill ski and snowboard sites in Oakland County: Pine Knob in Independence Township, Mt. Holly in Groveland Township and Alpine Valley in White Lake Township.





# direct citizen services



- General Services
- Health Services
- Environmental Health Services
- Family Services
- Mental Health
- Child Welfare

Direct Citizen Services represents all areas which provide direct services to individual citizens.

**HEALTH SERVICES / ENVIRONMENTAL HEALTH SERVICES:** The Health Division protects the public’s health through health promotion, disease prevention and protection of the environment. In addition to its traditional public health role, the Health Division is committed to protecting the public through continual review and improvement of its emergency response capabilities, having developed nationally recognized preparedness programs. The Health Division executes all of these responsibilities in an exemplary manner in an environment of limited resources and increasing requirements from state and federal authorities.

**GENERAL SERVICES:** Michigan State University Extension (MSUE) is part of the National Cooperative Extension Service (CES) system that provides unbiased research-based education to address critical issues. The mission of MSUE is to help people improve their lives through an educational process that applies knowledge to critical issues, needs and opportunities.

The **Veterans’ Services Division** provides technical, local-level advocacy and assistance to Oakland County veterans and/or dependents to obtain federal, state and local veterans’ benefits.

The **County Clerk Vital Records Unit** is responsible for recording and safeguarding birth, death, marriage, notary public and assumed names documents in addition to processing concealed weapons permits.

The **Medical Examiner’s** office investigates and determines cause and manner of death in any violent, sudden, unexpected, suspicious or otherwise unexplained death, inclusive of all jail deaths and deaths in police custody occurring within Oakland County.

Pet adoptions through the **Animal Shelter and Pet Adoption Center** are also included in the General Services area. The Animal Shelter building, pictured above, opened in 2017.

**CHILD WELFARE:** **Children’s Village** shelter care is for young people who are in need of protection for reasons of abuse or neglect. This category also encompasses Michigan State University Extension (MSUE) 4-H Youth programs.

**FAMILY SERVICES:** The **Prosecuting Attorney Victim Services Section** offers information and support to all crime victims throughout Oakland County. The information helps victims or families understand and exercise their rights, as well as gain an understanding of the criminal court process.

**Circuit Court Adoption Services** processes adoption petitions for direct placement, agency, adult, stepparent, and relative adoptions.

**MENTAL HEALTH:** represents the annual payment to the Oakland County Community Mental Health Authority, as required by the Mental Health Code.

## did you know?

The new Oakland County Animal Shelter and Pet Adoption Center is located on our county government campus and invites residents to get 30 minutes of exercise by taking a dog for a walk along one of the new walking paths on the shelter grounds.



# community development

Commerce and Community Development reflects all efforts to promote and sustain a strong business and economic climate, a healthy environment and vibrant communities.

**COMMUNITY DEVELOPMENT** programs prepare and provide land use information and zoning and master plan reviews for Oakland County communities to improve land use coordination and decision-making. Also, Main Street Oakland County maximizes the economic potential and preserves the heritage and sense of place of the county's historic commercial (downtown) districts.

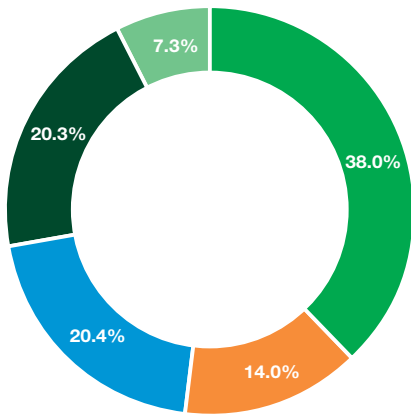
The **Community & Home Improvement Division** administers federal housing and community development grants from the U.S. Department of Housing and Urban Development. These grants are designed to create viable communities by providing decent, safe and sanitary housing, a suitable living environment and expanded economic opportunities for persons of low and moderate income, homeless persons and persons with housing issues.

The **Register of Deeds** records and safeguards all land related documents including subdivision plats and condominium plans. The office has a Super Index, allowing millions of documents filed with Oakland County to become easily searchable by any piece of information contained within them. There is also a Property Records Notification system that notifies citizens by e-mail when a document is recorded with their specified search term(s).

**COMMUNITY SERVICES:** The **Equalization Division** assists the Board of Commissioners in ascertaining whether the real and personal property in the townships and cities of Oakland County have been equally and uniformly assessed at true cash value.

Access Oakland Account Services provides secure access to business systems, account management, reporting, and payment options.

The **Water Resources Commissioner** is the delegated authority to maintain the established legal levels of 55 lakes within Oakland County. Under the provisions of the Land Division Act, the Water Resources Commissioner's Office also reviews and approves subdivision plats to ensure that adequate storm drainage facilities have been included in the engineering plan.



- Economic Development
- Community Development
- Community Services
- Environmental Protection
- Workforce Development



## did you know?

Manufacturing Day in Oakland County is a celebration of modern manufacturing - an opportunity for students to get a firsthand look at what today's engineers, technicians and other staff do each day at advanced manufacturing facilities across the region.



Companies across the county open their doors to students, teachers and counselors to highlight the technologies and careers in the new world of advanced manufacturing.

**ECONOMIC DEVELOPMENT** programs support the retention and expansion of existing businesses and entrepreneurs through a comprehensive range of services and information. The programs diversify Oakland County's economic base by attracting new companies throughout the world via its Emerging Sectors® initiative. Since its creation in 2004, the Emerging Sectors program has had 484 business successes and has attracted about \$4.6 billion in investment, creating approximately 48,200 jobs and retaining 33,400 jobs.

Oakland County continues to have a strong international presence with approximately 1,100 global firms from 39 countries. Over the past four years, foreign direct investment topped more than \$1.1 billion as international companies continue to boost Oakland's economy. In 2017, Oakland County had a record amount of total new investment of \$1.2 billion in which \$305.0 million of that was related to foreign direct investment.

The Product Development and Services program researches, collects and disseminates data and maps that describe Oakland County, its communities, businesses, and demographic/development trends. The One Stop Shop Business Center is the first point of contact for entrepreneurs and others interested in starting or growing a business, accessing financing, business counseling services or attending any of the dozens of classes offered by the center.

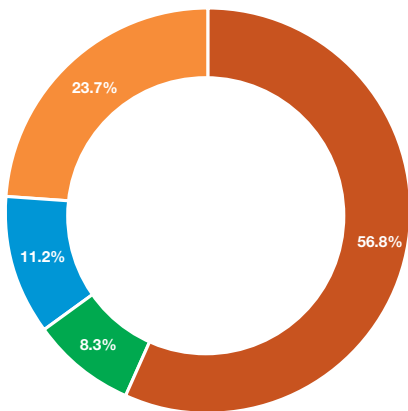
**ENVIRONMENTAL PROTECTION:** Environmental Stewardship supports sustainable economic growth, development and redevelopment through the preparation and communication of information, plans, visions and options which advance proactive, coordinated, locally-driven conservation and recreation initiatives.

The Waste Resource Management program develops and administers the county's solid waste planning efforts. The North Oakland Household Hazardous Waste Consortium (NoHaz) provides residents with a safe, reliable and environmentally responsible way to dispose of household hazardous waste. Find out if your community is a member at [NoHaz.com](http://NoHaz.com).

**WORKFORCE DEVELOPMENT:** Under the joint direction of the Oakland County Workforce Development Board and the County Executive, the Workforce Development Division administers numerous state and federally funded programs that serve the county's job seekers and employers.



# public works



- Public Utilities
- Transportation
- County Facilities
- Drainage Systems

Public Works refers to all operating systems that form the infrastructure of basic county functions.

**COUNTY FACILITIES:** **Facilities Management** plans, designs, constructs, renovates, operates, maintains, repairs and provides security for the facilities and grounds owned and maintained by Oakland County.

**TRANSPORTATION:** The **Aviation Division** oversees three county-owned airports; Oakland County International Airport, Oakland/Troy Airport and Oakland/Southwest Airport.

**PUBLIC UTILITIES/DRAINAGE SYSTEMS:** The **Water Resources Commissioner** provides leadership in areas of regional cooperation in order to make responsible decisions about infrastructure, the environment and water quality. These responsibilities include the operation and maintenance of county-owned sewers and many individual municipal sewer systems and drinking water systems under contract. Other functions of the office include operations and maintenance of facilities such as sewage pump stations, retention treatment basins, storm water retention facilities and lake level augmentation sites. Duties also include drain and sewer construction inspection, sewage flow metering, engineering plan review and permitting, as well as a soil erosion control program to monitor construction activities to protect Oakland County lakes and streams from the effects of soil erosion and sedimentation.

**ADVANCED TECHNOLOGY:** The **Department of Information Technology (IT)** plays an integral role in county operations by developing, integrating and maintaining innovative technology programs. IT provides service to all units of county government, as well local municipalities and county-affiliated companies, organizations and individuals.

The county continues to be a leader in efforts to share government resources through intergovernmental cooperative programs. The county's Courts and Law Enforcement Management Information System (CLEMIS) program is a premiere example of regional collaboration with over 200 public safety agencies across Southeast Michigan.

Four years ago, G2G Marketplace was developed to offer solutions to government partners and approved vendors for government agencies through an online store experience in the cloud. The goal of this initiative is to provide governments with an easy way to research, purchase, and implement technology solutions and professional services. The G2G Marketplace simplifies the purchase and licensing process with pre-negotiated blanket purchase agreements so government agencies can utilize technology and services more quickly. Today, there are over 750 entities from around the world utilizing G2G Marketplace. Since inception, G2G Cloud Solutions has generated over 417,000 transactions totaling \$300 million system wide. Visit [G2GMarket.com](http://G2GMarket.com) for additional information.



# awards & accomplishments IN 2017

## did you know?

Oakland County received 15 Achievement Awards from the National Association of Counties (NACO) in 2017.

**Expanded Safe And Healthy Kids Program To Prevent School Bullying** – In partnership with Oakland Schools, this program promotes awareness and understanding of how to combat bullying in Oakland County schools.

**MSUE Tollgate 4-H Summer Teen Leadership Program** – The Michigan State University’s Tollgate Farm & Education Center and Oakland County 4-H program developed teen participants to serve as mentors for younger campers while building their own career portfolios and practicing leadership skills.

**College Series** – This program highlights higher education opportunities available in the county through a multimedia campaign featuring videos, blogs, and social media promotions.

**Lock-It-Up Oakland** – A partnership between multiple agencies; the campaign maximized limited resources to build public awareness on the importance of safe firearm storage practices and responsible gun ownership.

**One Stop Ready** – The program’s mission is to provide local communities with the resources, tools and training necessary to capitalize on community strengths, refine economic development processes and implement local vision.

**Pilot Local Road Improvement Matching Fund Program** – The Local Road Improvement Program (LRIP) is a partnership with local governments, maximizing the impact of the county’s limited resources available to solve immediate road repair needs and spur economic development in cities and villages.

**Realtor to the Rescue** – “REALTOR™ to the Rescue” (R2R) is a public-private partnership between the Treasurer’s Office and local REALTORS™ that connects the customer service of licensed real estate professionals with families looking for a home who may be unfamiliar with the property tax foreclosure process.

**Colorectal Screening Initiative** – The Health Division partnered with the American Cancer Society (ACS) and four local hospital systems to offer a colorectal screening opportunity for county residents.

**Screening for Diabetes and Latent TB Infections; Decreasing the Global Burden** – Researchers have demonstrated a bidirectional association between TB and diabetes mellitus (DM). For persons with latent TB infection (LTBI), the risk of converting to active TB disease increases three fold among DM. The Health Division implemented a practice to test hemoglobin A1C (HbA1c) for every new and existing LTBI patient.

**GIS (Geographic Information Systems) Road Show: Bringing Back the Maps** – To promote to all county departments and local cities, villages, and townships (CVTs) the efficiencies and ease of use of spatial technologies, the GIS Road Show educated participants on tools to streamline their workflows, improve collaboration and connect with the public.



# awards & accomplishments

## IN 2017 (cont.)

**Inmate Locator Service** – The Sheriff's Office website provides a wealth of information including inmate data. New technology was implemented making inmate information more user and mobile friendly.

**Website Transformation Strategy** – Web content management (WCM) allows content editors to easily create and publish content while maintaining a consistent style throughout a website. This initiative minimizes the effort required when implementing new or updated WCM.

**OUCARES Day Camp and Staff Training** – Parks and Recreation supervisors received training to better understand how to interact with individuals with Autism Spectrum Disorder. This training session was provided through the Oakland University Center for Autism.

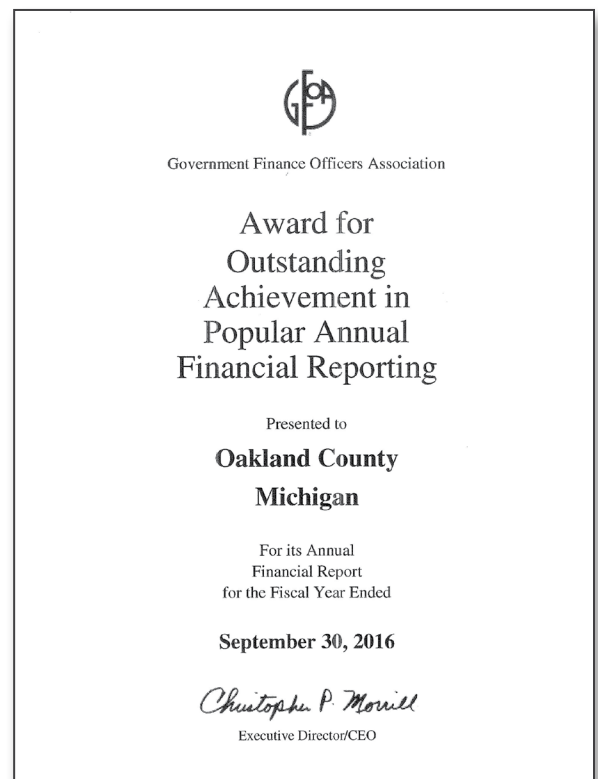
**Public Health Emergency Preparedness Annual Medical Countermeasure Distribution and Dispensing (MCMD) Interactive Training** – It is imperative that the local health department has a well-trained workforce ready to assist in the event of a public health emergency. This program is an interactive web-based training tool provided to all public health employees.

**Rescue Task Force Integration** – Oakland County has been a leader in integrating the Rescue Task Force (RTF) concept across first responder agencies to include all fire departments, law enforcement agencies, public safety departments and emergency medical services (EMS) providers.

## gfoa award

The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to Oakland County for its Popular Annual Financial Report for the fiscal year ended September 30, 2016. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understandability and reader appeal. An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. Oakland County has received a popular award for the last twenty consecutive years (fiscal years ending 1997-2016). We believe our current report continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to the GFOA.





# additional information

## Oakland County Website

A wealth of information on county services is available on the website at [OakGov.com](http://OakGov.com). Copies of this document as well as the county’s line item budget, program budget and Comprehensive Annual Financial Report are also available in PDF format on the website.

## Oakland County Contacts

### General

Main # (248) 858-1000  
Toll Free 1-888-350-0900

### Elected Officials

Board of Commissioners (248) 858-0100  
Clerk/Register of Deeds (248) 858-0581  
County Executive (248) 858-0480  
Prosecutor (248) 858-0656  
Sheriff (248) 858-5000  
Treasurer (248) 858-0611  
Water Resources Commissioner (248) 858-0958

### Courts

Circuit Court (248) 858-0344  
Probate Court (248) 858-0260

### District Courts

52-1 Novi (248) 305-6080  
52-2 Clarkston (248) 625-4880  
52-3 Rochester (248) 853-5553  
52-4 Troy (248) 528-0400

## Comprehensive Annual Financial Report

Complete financial statements of Oakland County, with additional demographic and economic information, are provided in the county’s Comprehensive Annual Financial Report. The document is available in PDF format on the county website. A printed version of this report can be viewed at the following location:

### Adams-Pratt Oakland County Law Library

1200 North Telegraph | Building 14 East – 2nd Floor | Pontiac, MI 48341-0453 | (248) 858-0012

## Acknowledgements

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[OakGov.com/MGTBUD](http://OakGov.com/MGTBUD)

